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1976

ANNUAL REPORTS



MERRIMACK

New Hampshire

1976

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DATES TO REMEMBER

January 1, 1977	Fiscal year begins.
March 3	Annual School Meeting.
March 8	Annual Town Meeting.
March 29	Annual Village District Meeting.
April 1	All property both real and personal assessed to owner of record this date. Timber tax inventories due. Dog licenses available.
April 15	Last day for property owners to file property inventories per R.S.A. 77:14 Last day to file Current Use Application per R.S.A. 79-A:5 Last day for veterans to file for tax exemption (blue card). Applies only to those who have not previously applied in Merrimack. Per R.S.A. 72:33. Last day for filing for Elderly Property Tax Exemption.
April 25	Fast Day
May 1	Last day to license dogs.
May 31	Bicycle registration expires. Apply at Police Station.
June 1	Last day to pay first installment on 1977 property taxes, without interest penalty.
December 1	Last day to pay final installment on 1977 property taxes, without interest.
June 30, 1978	Fiscal Year closes.

Annual Reports
OF THE TOWN OF
MERRIMACK, N. H.


For the Year Ending December 31, 1976

and

THE REPORT OF THE SCHOOL BOARD

For the Year Ending June 30, 1976

Printed by
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Edgar and Emma Thibodeau have served the Town of Merrimack ably as Road Agent and Bookkeeper, respectively, for the Town Highway Department. Since 1951, Edgar has constructed over 20 miles of streets under the Town road aid program. Moreover, he has stretched to the utmost the tax dollars provided him in maintaining the streets, the total mileage of which grew from some 40 miles in 1950 to some 165 miles in 1976.

From the early years when there was no central communications system, Emma Thibodeau has served as a faithful dispatcher for the Highway Department, taking telephone calls and conveying messages of citizens' requests for street maintenance, plowing, and other related matters. Moreover, she has maintained the payroll and accounts payable records for this Department for the duration of Edgar's term as Road Agent.

Having served 26 years as a Deputy Fire Warden and 29 years as a Road Agent, on November 1st Edgar Thibodeau retired as Road Agent for the Town of Merrimack. Emma completed the year's payroll preparation, and similarly retired from service to the Town. They will both be sorely missed.



Joseph A. Horak, Jr., retired from the Merrimack Police Department on November 1, 1976, after five years of service, having attained the rank of Detective Lieutenant.

A tireless investigator, Lt. Horak often worked 30-40 hours without break to secure documentation for and successfully prosecute cases in Court. Lt. Horak was permanently disabled, through no fault of his own, while on duty conducting an investigation into a homicide.

Merrimack misses Joe's dedicated service, and wishes him well.

REPRESENTATIVES TO GENERAL COURT

Minnie F. Carswell
Elaine T. Lyons

Geraldine Watson
Nancy Gagnon

Guy R. Granger, Jr.

SELECTMEN

Albert E. Burt
Donald R. Dwyer
Nelson R. Disco

Term Expires 1977
Term Expires 1978
Term Expires 1979

ADMINISTRATIVE ASSISTANT

George E. Howe

MODERATOR

John E. Lyons

TOWN TREASURER

Jean G. Weston

TOWN CLERK - TAX COLLECTOR

Robert R. Morrill

SUPERVISORS OF CHECKLIST

Ruth E. Liberty
Edna G. Turner
Jean G. Weston

Term Expires Nov. 1978
Term Expires Nov. 1980
Term Expires Nov. 1982

TRUSTEES OF TRUST FUNDS

Arthur A. Carlson
George M. Greenleaf
Richard A. Dickinson

Term Expires 1977
Term Expires 1978
Term Expires 1979

FOREST FIRE WARDEN

Clarence P. Worster

DEPUTY WARDENS

Herbert L. Duxbury, Jr.
Edward Worster

J. Frank Hall
Normand C. Pepin

Perley Rogers

CONSERVATION COMMISSION

Roger W. Lawrence, Chmn.	Term Expires April, 1977
Walter E. Lavash	Term Expires April, 1978
William Dobbs	Term Expires April, 1979
Elizabeth C. Hummel	Term Expires April, 1979
Robert Bjornson	Term Expires April, 1977
Allen F. Penrod	Term Expires April, 1978
Robert Jencks	Term Expires April, 1979

PARK & RECREATION COMMISSION

Lawrence Vass, Chmn.	Term Expires May 1, 1977
Joan H. Burt	Term Expires March, 1977
James Jordan	Term Expires May 1, 1977
Edward J. Silva	Term Expires May 1, 1978
Diane Pierce	Term Expires May 1, 1979

MUNICIPAL BUDGET ACT STUDY COMMITTEE

Geraldine Watson, Chmn.	Barbara Adlard
Donald R. Dwyer	Henry W. Therriault
David Pickering	

HIGHWAY SAFETY COMMITTEE

Lawrence S. White, Chmn.	Nelson R. Disco
Herbert L. Duxbury, Jr.	Oscar F. Gerlach
Gloria B. Litchfield	Frederick W. Moriarty
John F. Pelletier	Norman A. Peppin
Fay W. Read	Edgar Thibodeau

PLANNING BOARD

Leslie J. Mills, Chmn.	Term Expires April, 1977
W. Robert Kilbourn	Term Expires April, 1978
Arthur L. Gagnon	Term Expires April, 1979
James P. Watson	Term Expires April, 1979
Harold W. Watson	Term Expires April, 1980
Alfred Hinckley	Term Expires April, 1981
Nelson Disco	

MERRIMACK DISTRICT COURT

Charles F. Morrill
Jack B. Middleton
Nancy P. Watt
Robert Patrick

Justice
Special Justice
Clerk
Probation Officer

LIBRARY TRUSTEES

Charles H. Mower
Franklin L. Haseltine
Eleanor Mason

Term Expires 1977
Term Expires 1978
Term Expires 1979

LIBRARIAN

Kendall F. Wiggin

ROAD AGENT

Edgar Thibodeau

DIRECTOR OF PUBLIC WORKS

Edward J. Blaine, Jr.

CIVIL DEFENSE DIRECTOR

Frank L. Colliton, Jr.

WASTE TREATMENT FACILITY

Kenneth R. Sherwood, Superintendent

HEALTH OFFICER

William H. Sheehan, M.D.

ZONING BOARD OF ADJUSTMENT

John E. Lyons, Chmn.
Roland E. Farland
Franklin L. Haseltine
Henry W. Therriault
Carl R. Griffiths

Term Expires June, 1980
Term Expires June, 1977
Term Expires June, 1978
Term Expires June, 1979
Term Expires June, 1981

ALTERNATES

Arthur J. Carlson
Edwin J. Woodward

Martin E. Kelley

Roger Hart
Douglas A. Dewitz

FIRE DEPARTMENT

Herbert L. Duxbury, Jr.	Chief
Fay Read	Deputy Chief
J. Frank Hall	Assistant Deputy Chief
James Greenfield	Captain
William McShea	Captain
Bruce Tucker	Captain
Perley Rogers	1st Lieutenant
Ernest Raymond	1st Lieutenant
Glenn Kneeland	1st Lieutenant
Leonard C. Worster	2nd Lieutenant
Paul Reichenbach	2nd Lieutenant
Robert Bezanson	Clerk
Dennis Smith	Treasurer

POLICE DEPARTMENT

John F. Pelletier	Chief
Oscar F. Gerlach	Deputy Chief
Michael B. Blekitas	Lieutenant
John C. Bennett	Detective Sergeant
Lionel LeBlanc	Detective Sergeant
Francis M. Hudson	Sergeant
Richard Nantel	Sergeant
Robert Pelletier	Sergeant
Robert R. Hamill	Corporal
Alfred Quintal	Corporal

BUDGET COMMITTEE

Charles M. Nute, Jr.	Term Expires March, 1978
Richard E. Dumont	Term Expires March, 1978
Garry H. Heath	Term Expires March, 1978
Lawrence S. White	Term Expires March, 1978
Dennis G. Keating	Term Expires March, 1979
Edward Haseltine	Term Expires March, 1979
Ronald A. Frank	Term Expires March, 1977

BALLOT INSPECTORS

Beth Allen (D)	Term Expires Nov., 1978
Marjorie Janas (D)	Term Expires Nov., 1978
Lucille Liberty (D)	Term Expires Nov., 1978
Betty Morton (D)	Term Expires Nov., 1978
Rita Nolet (D)	Term Expires Nov., 1978
Sandra Russell (D)	Term Expires Nov., 1978
Mabel Jebb (R)	Term Expires Nov., 1978
Yvonne Hinckley (R)	Term Expires Nov., 1978
Jo-an Wilson (R)	Term Expires Nov., 1978
Lucy Webster (R)	Term Expires Nov., 1978
Barbara Buker (R)	Term Expires Nov., 1978
Shirley Creedon (R)	Term Expires Nov., 1978

MINUTES
1976 ANNUAL TOWN MEETING

Tuesday, March 2, 1976

8:00 P.M.

Junior High School Auditorium

Merrimack, New Hampshire

Moderator John E. Lyons opened the Town Meeting for 1976 at 8:00 P.M. to vote by official ballot the first ten articles as follows:

ARTICLE 1: TO CHOOSE ALL NECESSARY TOWN OFFICERS FOR THE ENSUING YEAR.

Board of Selectmen Member for three years - Nelson R. Disco

Library Trustee Member for three years - Eleanor A. Mason

Trustee of Trust Funds for three years - Richard A. Dickinson

Budget Committee Members for one year - Charles M. Nute, Jr. & Richard E. Dumont

Budget Committee Members for two years - Garry H. Heath & Lawrence S. White

Budget Committee Members for three years - Dennis G. Keating & Edward Haseltine

ARTICLE 2: TO CHOOSE ALL NECESSARY SCHOOL DISTRICT OFFICERS FOR THE ENSUING YEAR.

School Board Moderator for one year - John E. Lyons

School Board Clerk for one year - Ann W. Tate

School Board Member and McGaw Trustee for three years - Barbara Adlard and Geraldine Watson

School Board Treasurer - Seth Hudak

Planning and Building Committee for three years - Frank O'Gara and Anthony Pellegrino

ARTICLE 3: TO SEE IF THE TOWN WILL VOTE TO AMEND THE ZONING ORDINANCE TO PROVIDE FOR THE ADOPTION OF STANDARDS FOR CLUSTER DEVELOPMENTS.

The vote was 631 for and 459 against. Article 3 was PASSED.

ARTICLE 4: TO SEE IF THE TOWN WILL VOTE TO AMEND THE ZONING ORDINANCE FLOOD HAZARD CONSERVATION DISTRICT TO PROVIDE FOR A NEW PROCEDURE IN THE APPLICATION OF THIS SECTION OF THE ORDINANCE IN THE CASE OF AN AREA INCORRECTLY DELINEATED BY ELEVATION ABOVE SEA LEVEL DATUM.

The vote was 781 for and 274 against. Article 4 was PASSED.

ARTICLE 5: TO SEE IF THE TOWN WILL VOTE TO AMEND THE ZONING ORDINANCE WETLANDS CONSERVATION DISTRICT TO PROVIDE FOR A NEW PROCEDURE IN THE APPLICATION OF THIS SECTION OF THE ORDINANCE IN THE CASE OF AN AREA INCORRECTLY DELINEATED BY SOILS TYPE CLASSIFICATION.

The vote was 734 for and 312 against. Article 5 was PASSED.

ARTICLE 6: TO SEE IF THE TOWN WILL VOTE TO AMEND THE ZONING ORDINANCE SECTION RELATING TO GRAVEL PITS TO PROVIDE FOR AN ADDITION OF PROCEDURES TO THIS SECTION CALLING FOR A PUBLIC HEARING TO BE HELD ON EACH APPLICATION WITH NOTIFICATION TO ABUTTERS.

The vote was 890 for and 184 against. Article 6 was PASSED.

ARTICLE 7: TO SEE IF THE TOWN WILL VOTE TO PROVIDE FOR THE ADOPTION IN THE 1970 EDITION OF THE AMERICAN INSURANCE ASSOCIATION'S FIRE PREVENTION CODE, INCLUDING THE OCTOBER 1972 REVISION TO SAID CODE.

The vote was 856 for and 204 against. Article 7 was PASSED.

ARTICLE 8: TO SEE IF THE TOWN WILL VOTE TO AMEND THE BUILDING CODE TO PROVIDE FOR THE ADOPTION OF THE 1975 EDITION OF THE BOCA BASIC BUILDING CODE.

The vote was 788 for and 250 against. Article 8 was PASSED.

ARTICLE 9: TO SEE IF THE TOWN WILL VOTE TO AMEND THE BUILDING CODE TO PROVIDE FOR THE ADOPTION OF THE 1975 EDITION OF THE BOCA BASIC PLUMBING CODE.

The vote was 784 for and 255 against. Article 9 was PASSED.

ARTICLE 10: TO SEE IF THE TOWN WILL VOTE TO EXTEND ELDERLY EXEMPTIONS ON REAL ESTATE PURSUANT TO THE PROVISIONS OF RSA CHAPTER 72:43-a THROUGH 43-c INCLUSIVE.

The vote was 976 for and 120 against. Article 10 was PASSED.

1976 TOWN MEETING

Minutes

SECOND SESSION

March 12, 1976 — 7:30 P.M.

ARTICLE 11: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF FOUR HUNDRED FIFTY THOUSAND DOLLARS (\$450,000.) FOR THE PURPOSE OF CONSTRUCTION AND FURNISHING AN ADDITION TO THE LOWELL MEMORIAL LIBRARY, SUCH SUM TO BE IN ADDITION TO ANY BOND INVESTMENT INTEREST AND ANY LOCAL, STATE, FEDERAL OR PRIVATE FUNDS MADE AVAILABLE THEREFOR AND TO RAISE THE SAME BY THE ISSUANCE OF BONDS OR SERIAL NOTES IN ACCORDANCE WITH THE PROVISIONS OF THE MUNICIPAL FINANCE ACT (Chapter 33 of the New Hampshire Revised Statutes Annotated 1955, as amended) AND TO AUTHORIZE THE SELECTMEN TO ISSUE AND NEGOTIATE SUCH BONDS OR NOTES AND TO DETERMINE THE RATE OF INTEREST THEREON AND TO TAKE SUCH OTHER ACTIONS AS MAY BE NECESSARY TO EFFECTUATE THE ISSUANCE, NEGOTIATIONS, SALES AND DELIVERY OF SUCH BONDS OR NOTES AS SHALL BE IN THE BEST INTERESTS OF THE TOWN OF MERRIMACK AND FURTHER TO AUTHORIZE THE SELECTMEN TO CONTRACT FOR AND ACCEPT ANY GRANT OR GRANTS OF FEDERAL, STATE OR PRIVATE AID THAT MAY BE AVAILABLE IN CONNECTION WITH THE AFORESAID PURPOSES AND PASS ANY VOTE RELATING THERETO. (Vote by ballot.)

Mr. Tom Partridge made a MOTION to accept Article 11 as read. SECONDED by citizen. The vote was taken by ballot with 402 voting, 250 for and 152 against. Needed to pass was 268. Article 11 was DEFEATED.

ARTICLE 12: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE SUCH SUMS OF MONIES AS MAY BE NECESSARY TO DEFRAY TOWN CHARGES FOR THE ENSUING YEAR.

- | | | | |
|----|------------------------------|-----|-------------------------------|
| a. | Town Officers' Salaries | aa. | Cemeteries |
| b. | Town Officers' Expenses | bb. | Social Security & Retirement |
| c. | Registration & Election Exp. | cc. | Advertising & Regional Assoc. |
| d. | District Court Expense | dd. | Red Cross swimming |
| e. | Town Hall Expenses | ee. | Historical Society |

f.	Legal Expense	ff.	Merrimack Valley Home Health Care
g.	Police Department	gg.	Interest:
h.	Communications		Temporary Loans
i.	Fire Department		Long Term Notes:
j.	Hydrant charges		Sewer Survey
k.	Civil Defense and Ambulance		Turkey Hill Bridge
l.	Conservation Commission		Sewer Bonds
m.	Dog expenses	hh.	Principal:
n.	Planning Board & Building Inspection Expense		Sewer Survey
o.	Zoning Board		Turkey Hill Brdg. Note
p.	Waste Treatment Facility		Sewer Bonds
q.	Sanitary Landfill site	jj.	New Equipment:
r.	Highway Maintenance		Town Hall
s.	Street lighting & flashers		Police Department
t.	Town road aid		Fire Department
u.	Library		Highway Department
v.	Old age assistance		Waste Treatment Facility
w.	Fourth of July		Ambulance Service
x.	Memorial Day		Landfill
y.	Parks and Playgrounds		Planning & Inspections
z.	Merrimack Youth Assoc.		Department

Mr. R. Schmitt made a MOTION that Article 12 be adopted as read to provide a total of \$3,194,951. SECONDED by Donald Dwyer. Nancy Gagnon made an amendment to read: to amend the police budget with an addition of \$8721. under the 100 series which is salaries, wages and benefits to create the position for a female juvenile officer. The motion was SECONDED by M. Moriarty. The vote on the amendment PASSED.

Mr. Burt made an amendment to read: to amend account No. 350 in the 06 account of the sewer plant from \$14,500. to \$49,500., total budget to be \$667,665. The motion was SECONDED by Mr. Disco. The vote on the amendment PASSED. The vote on the total budget of \$3,248,672. was PASSED.

1976 TOWN MEETING

Third Session

March 19, 1976

Mr. Dwyer made a motion to continue the Municipal Budget Act Study Committee and to have it come back at the next annual Town Meeting to report further studies. The motion was SECONDED by A. Burt. Mrs. Brown made an amendment to read: that the report of the

Study Committee should list not only the positives but the disadvantages as well so that we can get both sides of the story not just one. The motion was SECONDED by N. Frank. The vote on the motion PASSED. The vote on the amendment PASSED.

Mr. Gagnon placed a resolution before the Town Meeting to petition the Congressional Delegation to sponsor Federal Legislation to provide funds to assist the Town of Merrimack and its residents of Country Club Estates for the following necessities: 1) Sewage interceptors and laterals; 2) Positive drainage and outfalls to be constructed concurrently with the interceptors and laterals; 3) Reconstruction of road systems within Country Club Estates. Mr. Burt MOVED the Town adopt the resolution as written. Many SECONDS from the floor. The vote on the resolution PASSED.

ARTICLE 13: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF \$80,000. TO RESURFACE THAT PORTION OF U.S. ROUTE 3 THAT IS MAINTAINED BY THE TOWN FROM THE BEDFORD ROAD TO THE TURNPIKE ACCESS ROAD.

Mr. Dwyer made a MOTION that the town raise and appropriate the sum of \$45,000. to resurface that portion of Route 3 that is maintained by the Town from the Bedford Road to the Turnpike access road. SECONDED by Albert Burt. The vote was 89 for and 87 against. The vote on the amendment PASSED.

ARTICLE 14: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF \$55,000. TO CONSTRUCT A CULVERT TO REPLACE THE BRIDGES ON OLD TWIN BRIDGE ROAD.

Mr. Albert Burt made a MOTION to accept Article 14 as read. SECONDED by Mr. Dwyer. The vote was taken and Article 14 was DEFEATED.

ARTICLE 15: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF \$60,000. TO BUILD A TENNIS COURT COMPLEX (50% TO BE RETURNED TO THE TOWN BY THE STATE AND FEDERAL GOVERNMENTS).

Mr. Vass made a motion to see if the Town will vote to raise and appropriate the sum of \$44,000. to build a tennis court complex (50% to be returned to the town by the state and federal government.) SECONDED by Mr. R. Dugdale. Mr. Donah MOVED to TABLE this article. Many SECONDS from the floor. The vote was taken and Article 15 was TABLED.

ARTICLE 16: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF \$150,000. TO PURCHASE THE FISHER PROPERTY, SO-CALLED, ON LAKE NATICOOK.

Mr. Burt made a motion to accept Article 16 as read. SECONDED by Nancy Gagnon. The vote was taken and Article 16 PASSED.

ARTICLE 17: TO SEE IF THE TOWN WILL VOTE THERE SHALL BE A MAXIMUM LIMIT OF \$2.00 PER CAPITA FOR EXPENSES AND SALARIES FOR OPERATING THE AMBULANCE SERVICE. PRESENT ESTIMATED POPULATION OF MERRIMACK IS 16,000 PEOPLE. FUTURE POPULATION TO BE ESTIMATED BY THE MERRIMACK TOWN CLERK. THE TREASURER OF THE TOWN OF MERRIMACK WILL PAY TO THE MERRIMACK AMBULANCE BOARD THE SUM OF \$32,000. IN TWELVE EQUAL PAYMENTS FOR THE FIRST YEAR'S OPERATION. THE FIRST PAYMENT TO BE \$2,666.66 AND WILL BE MADE ON OR BEFORE MARCH, 1976, FOR THE OPERATION OF THE AMBULANCE SERVICE. THE PRESENT CHARGE OF \$30. PER RUN AND \$5. OXYGEN-CHARGE TO BE USED FOR REPLACEMENT OF AMBULANCES AND EQUIPMENT, TO CONTINUE YEAR-TO-YEAR UNTIL FUNDS ARE SUFFICIENT FOR THE PURCHASE OF A NEW AMBULANCE AND/OR EQUIPMENT.

THE PRESENT AMBULANCE CONTINGENCY FUND TO BE TRANSFERRED TO THE MERRIMACK AMBULANCE BOARD FOR THIS PURPOSE.

THE MERRIMACK AMBULANCE BOARD WILL CONSIST OF FIVE (5) MEMBERS WITH THE FOLLOWING QUALIFICATIONS: ONE (1) LICENSED MEDICAL DOCTOR; ONE (1) LICENSED REGISTERED NURSE; ONE (1) NATIONALLY REGISTERED EMT; AND TWO (2) REGISTERED VOTERS OF THE TOWN OF MERRIMACK. THIS AMBULANCE BOARD WILL BE VOTED INTO OFFICE IMMEDIATELY UPON PASSAGE OF THIS ARTICLE. THE TERM OF OFFICE FOR BOARD MEMBERS TO BE FOR THREE-YEARS, AND WILL BE ELECTED BY THE VOTERS OF THE TOWN OF MERRIMACK. THE MERRIMACK AMBULANCE BOARD SHALL BE RESPONSIBLE FOR THE OPERATION OF THE AMBULANCE SERVICE, TO THE VOTERS OF THE TOWN OF MERRIMACK. THE BOARD SHALL ELECT ITS OWN CHAIRMAN WITHIN TEN (10) DAYS OF TAKING OFFICE. THE CHAIRMAN OF THE AMBULANCE BOARD WILL BE THE AMBULANCE DIRECTOR.

THE CONTROL OF ALL AMBULANCES, AMBULANCE EQUIPMENT AND SUPPLIES AND THE AMBULANCE CONTINGENCY FUND ARE HEREBY TRANSFERRED TO THE MERRIMACK AMBULANCE BOARD EFFECTIVE THE DATE OF THIS PASSAGE.

Mr. H. Thresher made a MOTION to accept Article 17 as written. SECONDED by Mr. F. Moriarty. Mr. George made a MOTION to table this article. SECONDED by many from the floor. A vote was taken and Article 17 was TABLED.

ARTICLE 18: TO SEE IF THE TOWN WILL VOTE TO PROVIDE THAT 50% OF THE REVENUES RECEIVED FROM THE OPERATION OF THE AMBULANCE SERVICE BE ALLOCATED TOWARDS A CAPITAL RESERVE FUND TOWARDS THE PURCHASE OF ADDITIONAL EQUIPMENT AND APPARATUS AND 50% TO BE DIRECTED TO THE GENERAL FUND TO OFFSET THE OPERATING COSTS FOR SAID AMBULANCE SERVICE; AND FURTHER TO AUTHORIZE THE SELECTMEN TO ACT AS AGENTS FOR THE TOWN FOR FUTURE PURCHASES OF APPARATUS AND EQUIPMENT FROM THE AMBULANCE CAPITAL RESERVE FUND.

Mr. Dwyer made a MOTION to accept Article 18 as read. SECONDED by Bob George. A vote was taken and Article 18 PASSED.

ARTICLE 19: TO SEE IF THE TOWN WILL VOTE TO AUTHORIZE WITHDRAWAL FROM THE REVENUE SHARING FUND ESTABLISHED UNDER THE PROVISIONS OF THE STATE AND LOCAL ASSISTANCE ACT OF 1972 THE SUM OF \$54,000. TO CONSTRUCT A GARAGE TO HOUSE AMBULANCE VEHICLES AND EQUIPMENT.

Mr. Dwyer made a MOTION to accept ARTICLE 19 as read. SECONDED by Mr. Luker. Citizen made an amendment to read: the sum of \$38,000. and not \$54,000. SECONDED by another citizen. A vote was taken on the amendment, 142 for and 89 against. The amendment PASSED. A vote on the Article was taken, 146 for and 110 against. Article 19 was PASSED as amended.

ARTICLE 20: TO SEE IF THE TOWN WILL VOTE TO AUTHORIZE WITHDRAWAL FROM THE REVENUE SHARING FUND ESTABLISHED UNDER THE PROVISIONS OF THE STATE AND LOCAL ASSISTANCE ACT OF 1972 THE SUM OF \$13,124. AND TO

RELEASE THE ALREADY APPROPRIATED \$50,000. FROM THE FIRE PUMPER RESERVE FUND FOR THE PURCHASE OF A NEW APPARATUS AND TO SEE IF THE TOWN WILL VOTE TO DESIGNATE THE BOARD OF SELECTMEN AS THE AGENTS FOR FUTURE PURCHASES OF APPARATUS FROM THE FIRE EQUIPMENT RESERVE FUND.

Mr. Dwyer made a motion to accept Article 20 as written. SECONDED by R. Sherman. A vote was taken and Article 20 PASSED.

ARTICLE 21: TO SEE IF THE TOWN WILL VOTE TO AUTHORIZE WITHDRAWAL FROM THE REVENUE SHARING FUND ESTABLISHED UNDER THE PROVISIONS OF THE STATE AND LOCAL ASSISTANCE ACT OF 1972 THE SUM OF \$15,000. FOR THE PHOTOGRAMMETRIC MAPPING OF THE TOWN OF MERRIMACK.

Mr. Burt made a motion to accept Article 21 as read. SECONDED by Mr. Carlson and others. A vote was taken and Article 21 PASSED.

ARTICLE 22: TO SEE IF THE TOWN WILL VOTE TO AUTHORIZE WITHDRAWAL FROM THE REVENUE SHARING FUND ESTABLISHED UNDER THE PROVISIONS OF THE STATE AND LOCAL ASSISTANCE ACT OF 1972 THE SUM OF \$16,050. FOR ENGINEERING DESIGN SERVICES BROKEN DOWN AS FOLLOWS:

\$14,100	- drainage design - Woodland Park
750	- design for drainage structures on Pearson Road, Joppa Road, and Cathy Street
1,200	- design for drainage structures on Amherst Road
<hr/> \$16,050	

Mr. Burt made an amendment to read: To see if the Town will vote to authorize withdrawal from the revenue sharing fund established under the state and local assistance act of 1972 the sum of \$36,050. for the following purposes: \$14,100 for drainage design, Woodland Park; \$750. for design for drainage structures on Pearson Road, Joppa Road, Cathy Street; \$1200, design for drainage structures on Amherst Road; \$20,000. construction of street drainage improvements including culverts, swales and/or easement acquisitions in identified priority areas having drainage problems. SECONDED by Nancy Gagnon and others. The vote on the amendment PASSED. Mr. J. Bristol made an amendment to read: To see if the Town will vote to authorize withdrawal from the Revenue Sharing Fund established under the provisions of the State and Local Assistance Act of 1972 an additional sum not to exceed \$13,580. to pave Greenwood Road to the Amherst Town line, a distance of 13,581 ft. SECONDED by Ed Silva. The vote on the amendment PASSED. Article 22 PASSED as amended.

ARTICLE 23: TO SEE IF THE TOWN WILL VOTE TO AUTHORIZE WITHDRAWAL FROM THE REVENUE SHARING FUND ESTABLISHED UNDER THE STATE AND LOCAL ASSISTANCE ACT OF 1972 THE SUM OF \$25,000. TO UPDATE THE TOWN MASTER PLAN.

Mr. Burt made an amendment to read: To see if the Town will vote to authorize withdrawal from the revenue sharing fund established under the provisions of the local and state assistance acts of 1972 the sum of \$5,000. to provide professional assistance in planning for high impact residential, commercial and industrial zones in the Town resulting from present and future growth. Seconded. The vote on the amendment PASSED. Article 23 PASSED as amended.

ARTICLE 24: TO SEE IF THE TOWN WILL VOTE TO AUTHORIZE WITHDRAWAL FROM THE REVENUE SHARING FUND ESTABLISHED UNDER THE STATE AND LOCAL ASSISTANCE ACT OF 1972 THE SUM OF \$21,200. TO INSTALL DRAINAGE IMPROVEMENTS AND FINISH PAVEMENT AT THE TWIN BRIDGES PARK.

Mr. Burt made a motion to accept Article 24 as read. SECONDED by N. Frank and others. A vote was taken and Article 24 PASSED.

ARTICLE 25: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF \$14,000. TO CONSTRUCT, EQUIP AND MAINTAIN A DOG POUND.

Mr. Dwyer made a motion to accept Article 25 as read. SECONDED by Mr. Burt and others. A vote was taken and Article 25 PASSED.

ARTICLE 26: TO SEE IF THE TOWN WILL VOTE TO AUTHORIZE WITHDRAWAL FROM THE REVENUE SHARING FUND ESTABLISHED UNDER THE PROVISIONS OF THE STATE AND LOCAL ASSISTANCE ACT OF 1972 THE SUM OF \$6,780 TO PURCHASE NEEDED COMMUNICATIONS EQUIPMENT FOR THE AMBULANCE VOLUNTEERS.

Martha Schmitt made a motion to accept Article 26 as read. SECONDED by W. Twombly and others. Mr. St. George made an amendment to read: The sum of \$6,780 to purchase needed communications equipment for ambulance volunteers... this communications equipment to be under the discretion of the Ambulance Service. SECONDED by many. A vote was taken and the amendment PASSED. Article 26 PASSED as amended.

ARTICLE 27: TO SEE IF THE TOWN WILL VOTE TO AUTHORIZE WITHDRAWAL FROM THE REVENUE SHARING FUND ESTABLISHED UNDER THE STATE AND LOCAL ASSISTANCE ACT OF 1972 FOR USE AS SET-OFFS AGAINST BUDGETED CAPITAL APPROPRIATIONS THE SUM OF \$6457.75 FOR THE HIGHWAY DEPARTMENT: AND FURTHER, TO AUTHORIZE THE SELECTMEN TO MAKE PRO-RATA REDUCTION IF THE AMOUNTS OF ESTIMATED ENTITLEMENTS ARE REDUCED OR TAKE ANY OTHER ACTION HEREON.

Mr. Burt made an amendment to read: To see if the Town will vote to authorize withdrawal from the revenue sharing fund established under the state and local assistance act of 1972 for use as set-offs against budgeted capital appropriations and operating expenses the sum of \$25,678.20 for the highway department; and to further authorize the Selectmen to make pro-rata reduction if the amounts of estimated entitlements are reduced or take any other action hereon. SECONDED by Mr. Dwyer. A vote was taken and the amendment PASSED. Article 27 PASSED as amended.

ARTICLE 28: TO SEE IF THE TOWN WILL VOTE EFFECTIVE APRIL 1, 1976, THE SELECTMEN OR THEIR AUTHORIZED REPRESENTATIVES SHALL BE PROHIBITED FROM USING FUNDS RAISED THROUGH TAXATION TO PAY FOR DEFICITS RESULTING FROM OPERATING AND MAINTENANCE COSTS INCURRED AT THE MERRIMACK WASTEWATER TREATMENT PLANT. MONEY APPROPRIATED IN ADVANCE AND EXPENDED IN THE OPEARTION AND MAINTENANCE OF THE TREATMENT PLANT, IN EXPECTATION OF FEES TO BE COLLECTED FROM ALL SEWER USERS, SHALL BE FULLY RECOVERED ON OR BEFORE A PERIOD OF 30 DAYS AFTER THE END OF EACH YEARLY BUDGETARY PERIOD.

IN THE EVENT SUCH MONEY IS NOT FULLY RECOVERED, THE SELECTMEN SHALL INSTITUTE LEGAL PROCEEDINGS TO RECOVER THE ARREARAGE, INCLUDING ANY INTEREST AND ATTORNEY FEES INCURRED AS A RESULT THEREOF; AND THE SELECTMEN SHALL PURSUE OTHER EQUITABLE REMEDIES, INCLUDING TERMINATION OF SEWER SERVICE AS CIRCUMSTANCES MAY WARRANT.

Mr. R. Frank made an amendment to read: That the Town resolve that effective April 1st, 1976 the Selectmen and/or their representatives

shall not use funds raised through ad valorem taxes to pay for deficits which may result from operating and maintenance costs incurred at the Merrimack Waste Treatment Facility. SECONDED from the floor. A vote was taken and the amendment PASSED. Article 28 PASSED as amended.

ARTICLE 29: TO SEE IF THE TOWN WILL RAISE AND APPROPRIATE \$1,000. TO PROVIDE TENNIS INSTRUCTION FOR INTERESTED ADULTS.

Larry Vass made a motion to accept Article 29 as read. SECONDED. A vote was taken and Article 29 was DEFEATED.

ARTICLE 30. TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF \$3,096.15 TO REIMBURSE ROBERT NOLTE AND ASSOCIATES, SURVEYORS FOR THE BALANCE OF THE TOWN'S OBLIGATION FOR THE COMPLETION OF THE PROPERTY TAX MAP THROUGH THE PERIOD JUNE 30, 1975.

Mr. Burt made a motion to accept Article 30 as read. SECONDED by N. Gagnon. A vote was taken and Article 30 PASSED.

ARTICLE 31: TO SEE IF THE TOWN WILL VOTE TO ADOPT THE PROVISIONS OF NEW HAMPSHIRE RSA CHAPTER 41:38 TO AUTHORIZE THE TAX COLLECTOR, WITH THE APPROVAL OF THE SELECTMEN, TO APPOINT A DEPUTY TAX COLLECTOR AND TO RAISE AND APPROPRIATE THE SUM OF \$325. TO PROVIDE A BOND FOR SAID DEPUTY TAX COLLECTOR.

Mr. Burt made a motion to accept Article 31 as read. SECONDED by N. Gagnon. A vote was taken and Article 31 PASSED.

ARTICLE 32: TO SEE IF THE TOWN WILL VOTE TO USE THE ALREADY APPROPRIATED \$3,500. FOR IMPROVEMENTS AT THE 80 ACRES SITE, AT THE DISCRETION OF THE CONSERVATION COMMISSION.

Mr. Burt made a motion to accept Article 32 as read. SECONDED by N. Gagnon. A vote was taken and Article 32 was PASSED.

ARTICLE 33: TO SEE IF THE TOWN WILL VOTE TO ADOPT THE PROVISIONS OF N.H. RSA 31:94-A ENTITLED "OPTIONAL FISCAL YEAR" AND TO PROVIDE FOR AN 18-MONTH ACCOUNTING PERIOD RUNNING FROM JANUARY 1st 1977 THROUGH JUNE 30th 1978; THEREAFTER THE ACCOUNTING PERIOD SHALL RUN FROM JULY 1st THROUGH JUNE 30th OF THE FOLLOWING YEAR.

Mr. Dwyer made a motion to accept Article 33 as read. SECONDED by Mr. Ernst and others. A vote was taken and Article 33 PASSED.

ARTICLE 34: TO SEE IF THE TOWN WILL VOTE TO AUTHORIZE THE SELECTMEN TO APPLY FOR, ACCEPT AND EXPEND ANY GRANTS OF ASSISTANCE FROM THE FEDERAL GOVERNMENT UNDER THE COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM PURSUANT TO THE UNITED STATES HOUSING AND COMMUNITY DEVELOPMENT ACT OF 1974.

Mr. Burt made a motion to accept Article 34 as read. SECONDED by N. Gagnon. A vote was taken and Article 34 PASSED.

ARTICLE 35: TO SEE IF THE TOWN WILL VOTE, PURSUANT TO THE PROVISIONS OF RSA CHAPTER 204-A:9, TO AUTHORIZE THE NEW HAMPSHIRE HOUSING COMMISSION TO SPONSOR THE FOLLOWING PROJECTS UNDER SECTION 8 OF THE U.S. HOUSING ACT OF 1937, AS AMENDED:

ASSISTED HOUSING:	
REGULAR FAMILY:	12 UNITS
ELDERLY FAMILY:	19 UNITS
ELDERLY INDIVIDUAL:	69 UNITS
RENT ASSISTANCE &/OR REHABILITATION:	43 UNITS

THE TOWN NUMBER SHALL NOT EXCEED 143 DWELLING UNITS. SELECTION OF LOCATIONS SHALL BE GOVERNED BY THE FOLLOWING CONSIDERATIONS: ZONING PROVISIONS, AVAILABILITY OF PUBLIC SERVICES (WATER AND SEWERAGE), COMPATIBILITY WITH TOWN PLANNING EFFORTS, AND CONSENT OF THE SELECTMEN.

FURTHER, SUCH AUTHORITY SHALL NOT EXCEED A PERIOD OF THREE YEARS AND SIX MONTHS FROM DATE OF PASSAGE OF THIS ARTICLE. THE BOARD OF SELECTMEN ARE AUTHORIZED TO APPOINT A LOCAL HOUSING REPRESENTATIVE TO COORDINATE WITH AND ASSIST SAID COMMISSION ON BEHALF OF THE BOARD AND THE TOWN.

Mr. Burt made a motion to accept Article 35 as read. SECONDED by N. Gagnon. Mr. Gagnon made an amendment on the last paragraph to read:...authority shall not exceed a period of five years from the date of execution of an annual contribution contract. SECONDED by Mr. Burt. A vote was taken Article 35 as amended was DEFEATED.

ARTICLE 36: TO SEE IF THE TOWN WILL VOTE TO AMEND THE SEWAGE ORDINANCE AS RECOMMENDED BY THE ENVIRONMENTAL PROTECTION AGENCY.

Mr. Burt made a motion to accept Article 36 as read. SECONDED by many. A vote was taken and Article 36 PASSED.

ARTICLE 37: TO SEE IF THE TOWN WILL VOTE TO ADOPT THE PROVISIONS OF RSA CHAPTER 60 RELATIVE TO ABSENTEE VOTING PURSUANT TO THE ADOPTION PROCEDURES IN RSA 60:38.

The vote was 836 for and 260 against. Article 37 PASSED.

ARTICLE 38: TO SEE IF THE TOWN WILL VOTE TO DEDICATE THE MUNICIPAL WASTEWATER TREATMENT INCINERATOR FACILITY TO RONALD E. GEIGER.

Mr. Dwyer made a motion to accept Article 38 as read. SECONDED by T. Partridge. A vote was taken and Article 38 PASSED.

Mr. Burt made a MOTION to ADJOURN. SECONDED by Mr. Dwyer. The vote was taken and the 1976 Annual Town Meeting was adjourned at 12:45 A.M.

MINUTES
SPECIAL EMERGENCY TOWN MEETING
NOVEMBER 1, 1976

Meeting opened at 7:30 P.M., Mastricola Middle School, All Purpose Room, Merrimack, New Hampshire, by Moderator John E. Lyons.

ARTICLE I

TO SEE IF THE TOWN WILL VOTE TO RESCIND ITS ACTION TAKEN AT THE ANNUAL TOWN MEETING OF 1948 WITH RESPECT TO ARTICLE XI ON THE WARRANT AND TO ADOPT THE FOLLOWING IN LIEU THEREOF: TO SEE IF THE TOWN WILL VOTE TO AUTHORIZE THE BOARD OF SELECTMEN TO ORGANIZE AND ESTABLISH A DEPARTMENT OF PUBLIC WORKS OF THE TOWN OF MERRIMACK AND TO OVERSEE ITS OPERATION.

Mr. Burt MOVED to accept Article I as read. The motion was SECONDED by Mr. Dwyer. The vote was taken, and the Moderator declared that Article I PASSED.

ARTICLE II

TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF \$100,000. FOR THE PURPOSE OF PURCHASING TRUCKS AND PUBLIC WORKS EQUIPMENT FOR USE IN THE TOWN AND TO INSURE THE SAME.

Mr. Burt MOVED that Article II be accepted as read. Mr. Disco SECONDED the motion. The vote was taken, and the Moderator declared that Article II PASSED.

ARTICLE III

TO SEE IF THE TOWN WILL VOTE TO AUTHORIZE THE BOARD OF SELECTMEN TO APPLY FOR, ACCEPT AND EXPEND ANY GRANTS OF ASSISTANCE FROM THE FEDERAL GOVERNMENT UNDER THE PUBLIC WORKS EMPLOYMENT ACT OF 1976.

Mr. Burt made a MOTION to accept Article III as read. Mr. Disco SECONDED the motion. The vote was called, and the Moderator declared that Article III PASSED.

Mr. Dwyer made a MOTION to ADJOURN. SECONDED by Mr. Disco. The vote was taken and the Special Town Meeting was adjourned at 9:40 P.M.

TOWN WARRANT

THE STATE OF NEW HAMPSHIRE

To the Inhabitants of the Town of Merrimack in the County of Hillsborough in said State, qualified to vote in Town affairs:

You are hereby notified to meet at the Mastricola Middle School, All Purpose Room in said Merrimack on Tuesday, the eighth day of March, next at eight of the clock in the forenoon, to act upon the following subjects:

1. To choose all necessary Town officers for the ensuing year. (Vote by official ballot.)
2. To choose all necessary School District officers for the ensuing year. (Vote by official ballot.)
3. To see if the Town will vote to adopt a Town Manager form of government, pursuant to the provisions of N.H. Revised Statutes Annotated Chapter 37. (Vote by official ballot.) (By petition.)
4. To see if the Town will vote to amend the Zoning Ordinance and Building Code of the Town of Merrimack to provide for the adoption of the 1976 Accumulative Supplement to the B.O.C.A. Building Code, as recommended by the Planning Board. (Vote by official ballot.)
5. To see if the Town will vote to amend the Zoning Ordinance and Building Code of the Town of Merrimack to provide for Building Permit fees to be based on the B.O.C.A. building valuation cost data system, as recommended by the Planning Board. (Vote by official ballot.)
6. To see if the Town will vote to amend the Zoning Ordinance and Building Code of the Town of Merrimack to specify when permits are required, to provide for additional fire protection requirements and additional dwelling exitways, to provide for the establishment of a new building materials review board and a new electrical review board, to provide for the establishment of electrical permit fees, and to revise the provisions regarding violations and penalties, all in accordance with the Planning Board's recommendations. (Vote by official ballot.)

7. To see if the Town will vote to amend the Zoning Ordinance and Building Code of the Town of Merrimack to provide for the adoption of the 1976 Accumulative Supplement to the B.O.C.A. Basic Plumbing Code, as recommended by the Planning Board. (Vote by official ballot.)
8. To see if the Town will vote to amend the Zoning Ordinance and Building Code of the Town of Merrimack to provide for the adoption of a plumbing permit fee schedule, the establishment of a plumbing review board, and the adoption of several water safety amendments to the plumbing code, all as recommended by the Planning Board. (Vote by official ballot.)
9. To see if the Town will vote to raise and appropriate the sum of Three Hundred Thirty Thousand Dollars (\$330,000.00) for the purpose of constructing storm drainage improvements in Woodland Park and other residential developments as may subsequently be feasible, such sum to be in addition to any bond investment interest and any local, state, federal or private funds made available therefor, and to raise the same by the issuance of bonds or serial notes in accordance with the provisions of the Municipal Finance Act (Chapter 33 of the New Hampshire Revised Statutes Annotated 1955, as amended) and to authorize the Selectmen to issue and negotiate such bonds or notes and to determine the rate of interest thereon, and to take such other actions as may be necessary to effectuate the issuance, negotiations, sales and delivery of such bonds or notes as shall be in the best interests of the Town of Merrimack and further to authorize the Selectmen to contract for and accept any grant or grants of federal, state or private aid that may be available in connection with the aforesaid purposes, and pass any vote relating thereto. (Vote by ballot.) (Not recommended by the Budget Committee.)

10. To see if the Town will vote to raise and appropriate the sum of One Million Two Hundred Fifty Thousand Dollars (\$1,250,000.00) for the purpose of designing and constructing improvements at the Wastewater Treatment Facility, such sum to be in addition to any bond investment interest and any local, state, federal or private funds made available therefor, and to raise the same by the issuance of bonds or serial notes in accordance with the provisions of the Municipal Finance Act (Chapter 33 of the New Hampshire Revised Statutes Annotated 1955, as amended) and to authorize the Selectmen to issue and negotiate such bonds or notes and to determine the rate of interest thereon, and to take such other actions as may be necessary to effectuate the issuance, negotiations, sales and delivery of such bonds or notes as shall be in the best interests of the Town of Merrimack and further to authorize the Selectmen to contract for and accept any grants of federal, state or private aid that may be available in connection with the aforesaid purposes, and pass any vote relating thereto. (Vote by ballot.) (Recommended by the Budget Committee.)

11. To see if the Town will vote to raise and appropriate the sum of Five Hundred Thousand Dollars (\$500,000.00) for the purpose of constructing and furnishing an addition to the Lowell Memorial Library, such sum to be in addition to any bond investment interest and any local, state, federal or private funds made available therefor, and to raise the same by the issuance of bonds or serial notes in accordance with the provisions of the Municipal Finance Act (Chapter 33 of the New Hampshire Revised Statutes Annotated 1955, as amended) and to authorize the Selectmen to issue and negotiate such bonds or notes and to determine the rate of interest thereon, and to take such other actions as may be necessary to effectuate the issuance, negotiations, sales and delivery of such bonds or notes as shall be in the best interests of the Town of Merrimack and further to authorize the Selectmen to contract for and accept any grant or grants of federal, state or private aid that may be available in connection with the aforesaid purposes, and pass any vote relating thereto. (Vote by ballot.) (Recommended by the Budget Committee.)

12. To see if the Town will vote to raise and appropriate such sums of monies as may be necessary to defray Town charges for the ensuing year: (Recommended by the Budget Committee.)

a.	Town Officers' Salaries	aa.	Cemeteries
b.	Town Officers' Expenses	bb.	Advertising & Regional Association
c.	Registration & Election Exp.	cc.	Interest:
d.	Municipal & Dist. Court Exp.		Temporary Loans
e.	Town Hall & Other Town Bldgs.		Long Term Notes:
f.	Historical Society		Sewer Survey
g.	Assessing Department		Sewer Bonds & Notes
h.	Police Dept. & Communications		Incinerator Bonds & Notes
i.	Fire Department		Pinewood Acres Notes
j.	Care of Trees	dd.	Principal:
k.	Planning and Zoning and Building Inspections		Sewer Survey
l.	Damages & Legal Exp.		Sewer Bonds & Notes
m.	Ambulance Service		Incinerator Bonds & Notes
n.	Merrimack Valley Home Health Care Assoc. & N.C.C.		Pinewood Acres Notes
o.	Sewer Maint. & Incineration	ee.	Capital Reserve:
p.	Sanitary Landfill		Ambulance Fund
q.	Highway Maintenance		Bulldozer Fund
r.	Street Lighting		Fire Engine
s.	Public Works Administration	ff.	Grader Fund
t.	Town Road Aid	gg.	Community Development Grants
u.	Libraries		New Equipment:
v.	Town Poor		Police Cruisers
w.	Old Age Assistance		Office Equipment
x.	Fourth of July		Dog Pound Improvements
y.	Parks & Playgrounds		Town Hall Improvements
z.	Pennichuck Water Works		Fire Department
			Public Works Administration
			Wastewater Treatment Facility
			Planning & Insp. Dept.
			Ambulance Service
			Library

13. To see if the Town will vote to adopt the provisions of the Municipal Budget Law, R.S.A. 32:1. (By petition.) (Recommended by the Budget Committee.)

14. To see if the Town will vote to have three (3), six (6), nine (9), or twelve (12) members at large to serve on the Municipal Budget Committee, R.S.A. 32:2. (By petition.) (Recommended by the Budget Committee.)

15. To see if the Town will vote to have the members at large of the Municipal Budget Committee elected by the Annual Town Meeting, R.S.A. 32:2. (By petition.) (Recommended by the Budget Committee.)

16. To see if the Town will vote to raise and appropriate the sum of One Hundred Seventy-Four Thousand, Seven Hundred Eighty Dollars (\$174,780.00) for the purpose of paying principal and interest payments, contingent upon the passage of Warrant Articles 9, 10, and 11 broken down as follows:

		Principal	Interest	Totals
ART. 9	STORM DRAINAGE	\$66,000	\$17,655	\$ 83,655
ART. 10	TREATMENT PLANT		\$64,375	\$ 64,375
ART. 11	LIBRARY		\$26,750	\$ 26,750
				<u>\$174,780</u>

17. To see if the Town will vote to authorize withdrawal from the Revenue Sharing Fund established under the State and Local Assistance Act of 1972 the sum of One Hundred Thirty-Six Thousand One Hundred Dollars (\$136,100.00) designated for the Highway Division for the following purposes:

\$ 5,300	Right-of-Way Survey, Tinker Road
2,000	Route 3 signs
4,000	Widen Turkey Hill Road at Souhegan Tributary
20,000	Repair streets recently accepted by Town
46,000	Purchase two 35,000 GVW dump trucks
28,800	Improvements at Highway Garage, including fencing and salt shed
<u>30,000</u>	Road Resurfacing
\$136,100	(Recommended by the Budget Committee with amendments.)

18. To see if the Town will vote to dedicate the Highway Garage to Edgar and Emma Thibodeau.

19. To see if the Town will vote to authorize withdrawal from the Revenue Sharing Fund established under the State and Local Assistance Act of 1972 the sum of Twelve Thousand Dollars (\$12,000.00) to finish the Ambulance and Civil Defense Facility. (No position taken by the Budget Committee.)

20. To see if the Town will vote to authorize withdrawal from the Revenue Sharing Fund established under the provisions of the State and Local Assistance Act of 1972, the sum of Ten Thousand Dollars (\$10,000.00) for the purpose of purchasing a four-inch fire hose system for the new fire pumper. (Recommended by the Budget Committee.)
21. To see if the Town will vote to authorize withdrawal from the Revenue Sharing Fund established under the State and Local Assistance Act of 1972, the sum of Five Thousand Seven Hundred Twenty-Five Dollars (\$5,725.00) for the purpose of purchasing ten (10) two-way radios for the Ambulance Service. (Recommended by the Budget Committee.)
22. To see if the Town will vote to establish a photogrammetric mapping capital reserve fund, and to authorize withdrawal from the Revenue Sharing Fund established under the State and Local Assistance Act of 1972, the sum of Fifty Thousand Six Hundred Twenty-Five Dollars (\$50,625.00) to be deposited in said capital reserve fund for the purpose of completing photogrammetric maps of the Town; the Town shall sell these maps at a price to be determined by the Selectmen, and the receipts from the sale of these maps shall revert to the general fund and a matching appropriation will be requested for the completion of additional areas of mapping in the Town; and to designate the Selectmen as agents of the photogrammetric mapping capital reserve fund for the purpose of organizing, planning and directing the completion of the photogrammetric mapping project. (Recommended by the Budget Committee.)
23. To see if the Town will vote to authorize withdrawal from the Revenue Sharing Fund established under the State and Local Assistance Act of 1972, the sum of Twenty-Eight Thousand Dollars (\$28,000.00) for the purpose of preparing architectural plans and specifications for an expansion to the Town Hall. (Not recommended by the Budget Committee.)
24. To see if the Town will vote to authorize withdrawal from the Revenue Sharing Fund, established under the State and Local Assistance Act of 1972 the sum of Ten Thousand Dollars (\$10,000.00) for the purpose of renovating and improving the Lowell Memorial Library. (Recommended by the Budget Committee if Articles 11 and 16 fail passage.)

25. To see if the Town will vote to authorize withdrawal from the Revenue Sharing Fund, established under the State and Local Assistance Act of 1972, the sum of Fifteen Thousand Dollars (\$15,000.00) for the purpose of instituting and supporting a bus service in the Town. (Recommended by the Budget Committee.)

26. To see if the Town will vote to authorize withdrawal from the Revenue Sharing Fund established under the State and Local Assistance Act of 1972, the sum of One Hundred Sixty-Three Thousand Eight Hundred Fifty-Four Dollars (\$163,854.00) for use as set-offs against budgeted appropriations broken down hereinbelow, and further to authorize the Board of Selectmen to make pro-rata reductions if the amounts of estimated entitlements are reduced, or to take any other action hereon: (No position taken by the Budget Committee.)

General Government	\$41,500	Welfare
General Government	15,750	Consultants for rights-of-way and drainage plans
Highway Department	77,000	Road Surfacing
Police Department	15,300	Cruisers
Fire Department	14,304	Capital Equipment

27. To see if the Town will vote to authorize the Board of Selectmen to withdraw from the bulldozer capital reserve fund the sum of Fifty-Three Thousand Five Hundred Dollars (\$53,500.00) for the purchase of a new bulldozer, and, further, to designate the Board of Selectmen as agents of the bulldozer capital reserve fund for future purchases. (Recommended by the Budget Committee.)

28. To see if the Town will vote to raise and appropriate the sum of Seventeen Thousand Four Hundred Ten Dollars (\$17,410.00) to pay for the rental of a bulldozer, and to raise and appropriate an additional sum of Twelve Thousand Dollars (\$12,000.00) for necessary repairs to the Town's currently-owned bulldozer, contingent upon failure of the passage of Article 27. (Recommended by the Budget Committee.)

29. To see if the Town will vote to authorize the establishment of a Capital Reserve Fund for improvements and replacements at the Wastewater Treatment Facility, and to accept up to Fifty Thousand Dollars (\$50,000.00) annually collected as sewer rents and \$50,000 annually collected thereafter until the Capital Reserve Fund reaches a

maximum of Two Hundred Thousand Dollars (\$200,000.00) and then such sums up to Fifty Thousand Dollars (\$50,000.00) annually as may be necessary to maintain it at that level; that said sewer rents dedicated to the Capital Reserve Fund shall be exclusive of industrial cost recovery monies collected pursuant to Public Law 92-500; and further to designate the Board of Selectmen as agents for said Capital Reserve Fund. (Recommended by the Budget Committee.)

- 30. To see if the Town will vote to authorize the Selectmen and their Fire Chief to join mutual aid associations, pursuant to the provisions of R.S.A. Chapter 154:30-a through 154:30-h inclusive.

- 31. To see if the Town will vote to raise and appropriate the sum of Thirty-Eight Thousand Six Hundred Ten Dollars (\$38,610.00) for youth activities in the Town and further to authorize the Board of Selectmen to enter into an agreement with the Merrimack Youth Association to provide said services for the period January 1, 1977 through June 30, 1978, all under terms and conditions as the Board of Selectmen may deem appropriate. (Recommended by the Budget Committee.)

- 32. To see if the Town will vote to raise and appropriate the sum of Eighty Thousand Four Hundred Eighty Dollars (\$80,480.00) to hire five additional police officers and purchase an additional police cruiser and maintain same for the purpose of establishing a fourth patrol district in the Town of Merrimack; the expenses to be broken down approximately as follows: (Not recommended by the Budget Committee.)

Wages	\$40,492
Overtime	18,200
Retirement	4,108
Insurance	4,169
Sick Pay	388
Vacation/Holiday	711
Commodities and Insurance	2,765
Vehicle Maintenance	750
New Cruiser	5,000
Roof Light & Siren	840
Installation Costs	300
New Radio	1,767
Firearms	990
	<hr/>
	\$80,480

33. To see if the Town will vote to raise and appropriate the sum of Eight Thousand Four Hundred Sixty-Nine Dollars (\$8,469.00) to open the sanitary landfill on Sundays, the expense to be allocated in the following approximate amounts: (Recommended by the Budget Committee.)

Fuel	\$ 575
Overtime	7,171
Social Security	425
Insurance	298
	<hr/>
	\$8,469

34. To see if the Town will vote to authorize the Selectmen to accept a Quitclaim Deed from the Merrimack School District for the Old White School House.
35. To see if the Town will vote to authorize the Board of Selectmen to auction and convey the Harris Land, currently owned by the Town of Merrimack and situated in the Town of Bedford, under such terms and conditions the Board of Selectmen may deem appropriate.
36. To see if the Town will vote pursuant to R.S.A. Chapter 41:25 and 41:33 to designate the position of Town Clerk-Tax Collector as a salaried position in lieu of statutory fees, and that the total amount of compensation for said position be set at Sixteen Thousand Five Hundred Dollars (\$16,500.00), and further to designate that all fees collected by the Town Clerk-Tax Collector shall be paid to the Town Treasurer, as directed by the Selectmen, for the use of the Town.
37. To see if the Town will vote to rescind that portion of Article 2 of the September 13, 1966 Special Town Meeting which designated that the Board of Selectmen must approve any changes in the subdivision regulations, as said designation of the Board of Selectmen as an approval body is contrary to state law; but otherwise to preserve the action of the 1966 Special Town Meeting in its granting of authority to the Planning Board to establish subdivision regulations.
38. To see if the Town will vote to exclude elected and appointed officials, and appointed officials paid less than \$50.00 per calendar quarter, from participating in the Federal Social Security System.

39. To see if the Town will vote pursuant to R.S.A. Chapter 39:1-a to hold its Annual Town Meeting on the second Tuesday of May for the selection of Town Officers and the transaction of all other Town business.

All other articles of the warrant (9-39 inclusive) will be taken up beginning at 7:30 P.M. on March 11, 1977. If necessary, Town Meeting will be recessed to reconvene at 7:30 P.M., March 18, 1977.

Given under our hands and seal, this seventeenth day of February in the year of our Lord nineteen hundred and seventy-seven.

Albert E. Burt
Donald R. Dwyer
Nelson R. Disco
Selectmen of
Merrimack, N.H.

A true copy of Warrant - Attest:

Albert E. Burt
Donald R. Dwyer
Nelson R. Disco
Selectmen of
Merrimack, N.H.

BUDGET

BUDGET OF THE TOWN OF MERRIMACK, NEW HAMPSHIRE

Sources of Revenue	Estimated Revenue Previous Year 1976	Actual Revenue Previous Year 1976	Estimated Revenue Ensuing Year 1977-78
FROM STATE:			
Interest & Dividends Tax	16,030.00	14,292.04	14,300.00
Savings Bank Tax	8,125.00	10,890.42	10,900.00
Meals & Rooms Tax	84,950.00	99,097.00	100,000.00
State Aid-Water Pollution Projects	388,886.00	388,886.00	378,791.00
Highway Subsidy	50,389.00	50,388.51	75,762.00
Tennis Courts	450.00	-0-	450.00
Gas Tax Refund	3,850.00	4,330.22	6,500.00
Town Road Aid	18,879.00	10,626.98	22,400.00
Business Profits	19,133.00	127,009.76	20,089.00
FROM LOCAL SOURCES:			
Dog Licenses	4,300.00	4,207.00	6,500.00
Business Licenses, Permits & Filing Fees	18,700.00	21,123.95	36,000.00
Motor Vehicle Permit Fees	195,000.00	268,517.24	273,000.00
Interest-Taxes & Deposits	200,000.00	193,715.41	335,000.00
Income from Trust Funds	650.00	591.70	900.00
Withdrawal-Cap. Reserve	40,000.00	-0-	83,500.00
Fines & Forfeits-Dist. Court	37,000.00	48,086.01	72,000.00
National Bank Stock Taxes	100.00	100.00	100.00
Resident Taxes Retained	52,000.00	84,593.00	115,000.00
Normal Yield Taxes Assessed	2,000.00	1,739.77	2,600.00
Rent of Town Property	600.00	600.00	900.00
Income from Departments:			
Highway	750.00	4,416.19	3,000.00
Fire, Police & Ambulance	33,000.00	67,432.59	99,900.00
Other Departments	40,850.00	18,218.54	27,000.00
Income from Municipal Utilities	638,765.00	643,681.42	1,444,609.00
Anheuser-Busch Incinerator Reimb.	131,700.00	162,584.30	22,470.00
FROM FEDERAL SOURCES:			
Community Development	24,800.00	14,800.00	130,100.00
Revenue Sharing	157,880.00	261,910.00	390,660.00
EPA Grants: W.W.T.F., Incinerator Community Facilities	1,945,800.00	2,423,700.00	1,341,463.00
TOTAL REVENUES FROM ALL SOURCES			
EXCEPT PROPERTY TAXES	\$4,114,587.00	\$4,925,538.05	\$5,013,894.00

Appropriations	Budget 1976	Actual Expenditures 1976	Proposed Budget 1977-78
General Government:			
Town Officers' Salaries	125,446.00	124,520.03	144,268.00
Town Officers' Expenses	72,667.00	61,120.21	142,869.00
Assessing	-0-	-0-	81,614.00
Election & Registration	5,500.00	5,343.26	3,500.00
District Court	48,805.00	42,974.91	64,888.00
Town Hall Expenses	16,314.00	15,436.97	28,090.00
Historical Society	788.00	897.54	75.00
Protection of Persons & Property:			
Police Department	405,367.00	393,202.97	776,338.00
Communications	77,576.00	76,906.94	82,500.00
Fire Department	246,798.00	237,754.66	415,083.00
Planning & Building	76,097.00	83,691.82	134,853.00
Ambulance Service	41,906.00	39,163.92	62,872.00
Conservation	745.00	441.18	650.00
Legal Expenses	12,000.00	13,550.00	18,000.00
Health Department:			
Merrimack Valley Home			
Health Care	11,620.00	11,620.00	18,975.00
Nashua Community Council	-0-	-0-	4,682.00
Sewer Maintenance	667,665.00	594,360.16	1,161,275.00
Incineration	-0-	-0-	332,344.00
Landfill Site	49,088.00	40,586.54	55,322.00
Highways & Bridges:			
Highway Maintenance	498,171.00	432,512.92	747,130.00
D.P.W.-Administrative	-0-	-0-	52,021.00
Street Lighting	24,000.00	23,252.35	37,000.00
Town Road Aid	5,909.00	5,908.81	8,843.00
Libraries	47,818.00	47,818.00	95,839.00
Public Welfare:			
Town Poor	21,000.00	20,808.42	41,500.00
Old Age Assistance	6,500.00	8,922.46	15,750.00
Patriotic Purposes:			
Fourth of July	1,500.00	1,500.00	1,500.00
Recreation:			
Parks and Playgrounds	34,539.00	30,958.98	5,206.00
Public Services Enterprises:			
Hydrant Charges	11,400.00	11,050.72	21,145.00
Sewer Reimbursements	2,000.00	2,489.73	-0-
Cemeteries	2,000.00	1,464.21	1,500.00
Advertising & Regional Association	3,450.00	3,215.58	5,125.00

Debt Service:**Principal:**

Sewer Survey	7,500.00	7,500.00	7,500.00
Turkey Hill Bridge	8,903.00	8,903.20	-0-
Kollsman Account	70,000.00	70,000.00	-0-
Pinewood Acres	60,000.00	60,000.00	60,000.00
Incinerator Account	60,000.00	-0-	-0-
Original Sewer Bonds	215,836.00	215,836.00	249,521.00
Sewer Extension	-0-	-0-	150,000.00

Interest:

Temporary Loans	20,000.00	32,490.66	26,000.00
Sewer Survey	570.00	570.00	285.00
Turkey Hill Bridge	145.00	144.68	-0-
Kollsman Account	5,000.00	3,685.21	-0-
Pinewood Acres	16,650.00	16,650.00	18,315.00
Incinerator Account	72,150.00	-0-	-0-
Original Sewer Bonds	200,274.00	200,274.00	300,471.00
Sewer Extension	55,000.00	-0-	215,250.00

Capital Outlay:

Police Cruisers	13,500.00	13,533.17	15,300.00
Office Equipment	3,000.00	5,302.62	9,937.00
Pave Route 3	45,000.00	32,693.70	-0-
Purchase Fisher Property	150,000.00	150,000.00	-0-
Construct Dog Pound	14,000.00	13,899.95	3,000.00
Tax Map	3,096.15	3,096.15	-0-
Revenue Sharing Articles	148,734.00	59,007.29	-0-
Bldg. Improvements-Town Hall	-0-	10,410.99	10,000.00
Community Development			
Revenue Sharing	-0-	-0-	154,900.00
Other	-0-	-0-	27,419.00

Capital Reserve:

Ambulance Fund	3,500.00	4,208.30	5,250.00
Fire Equipment	10,000.00	10,000.00	10,000.00
Bulldozer Fund	10,000.00	18,905.00	15,000.00
Grader Fund	300.00	408.85	450.00

Totals	\$3,709,827.15	\$3,268,993.05	\$5,839,355.00
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1977-78

BUDGET MESSAGE

In accordance with the wishes of the voters at the 1976 Annual Town Meeting, your Selectmen are presenting you with an 18-month fiscal year transition budget, covering the period January 1, 1977 through June 30, 1978. Merrimack is a community characterized by rapid population growth and its government has had to gear up to keep apace with this growth. The budget presented for this 18-month period represents your Selectmen's efforts to present a balanced response to the public's requests and needs for services in such a growing community.

Among the general changes reflected in this budget is that the Town has changed part of its health insurance coverage from Occidental to Blue Cross Blue Shield, reflecting potential savings of some \$36,000. over the 18-month period. Certain benefits have been increased in the health insurance package, and an additional \$5,000. in life insurance has been extended to Town employees. A concerted effort has been made to provide adequate compensation to the Town employees to reflect the increase in the cost of living. Hourly, Clerical, Police, and Fire personnel are budgeted for a 6.3% increase in the cost of living, and Department heads are budgeted for a 4% increase in the cost of living, both effective April 1, 1977, given Town Meeting approval.

Overall, your Selectmen have attempted to keep the budgetary increase to a 10% annualized rate. Certain overhead costs have risen. For example, social security contributions increase to 6.05% in January of 1978; also, effective January, 1978, the Town will be liable for unemployment compensation insurance, and this expense has been budgeted for the final six months of the transitional budget.

In the General Government budget, several structural adjustments have been made. The Assessor and his staff and their related expenses have been established as a separate budget, as has the Director of Public Works. Also under General Government, a new full-time account clerk's position has been budgeted for the Selectmen's Office to provide additional bookkeeping services, to handle insurance and welfare claims, and to process requisitions. This position would replace the co-op position.

Moreover, provisions are included for improvements to the heating system in the Town Hall, and for painting the exterior of the building.

The Assessor's budget, previously carried as part of General Government, provides for the same basic staffing, augmented during the Spring months with part-time co-op student help to effectuate the semi-annual tax billing program. Also, it provides for computer programming expenses for the semi-annual tax collection and revaluation program.

The Fire Department budget presents the effects of funding for a full year the three additional personnel who are authorized last year. Also, it carries a \$7150. item for equipment for the new fire pumper which is scheduled to arrive early this Spring.

In the Police budget, your Selectmen have shifted the clerical help from the Communications Department to this budget to reflect more appropriately the cost for operating the Police Department. This budget carries with it authorization for an additional clerk to assist in the uniform crime reporting system, which position currently is filled under the C.E.T.A. program. Also, it funds the legal research assistant previously financed through a government grant. The third, and perhaps most significant, change in this budget is that of the overtime account which is estimated at \$4000. a month. This overtime is budgeted primarily for outside details and is reimbursable through fees charged to contractors and/or other businesses requiring outside detailed services of the Police for traffic control or other related purposes. The workmen's compensation law has necessitated this change.

The Communications budget reflects the transfer of its clerical personnel to the Police Department. The only other significant change within this budget is the placing of the dispatchers on the state retirement system, whereas previously they were on social security.

The Ambulance budget provides some \$5,190. for additional communications equipment, for replacing the radios in the ambulances, and for the installation of a HEAR system in each of the ambulances.

As mentioned above, the General Government budget carried in 1976 the position of Technical Assistant. This position, now designated as Director of Public Works, has been placed in a Public Works Administration budget. Complementing the Director is one clerical position, some office supplies, vehicle expenses, and minor office renovations.

The Highway Division budget reflects some major changes prompted by the establishment of the Department of Public Works. Following the November, 1976, Special Town Meeting, the Town purchased many of Mr. Thibodeau's vehicles, and added them to its equipment inventory. Accordingly, the Town budget for 1977-78 reflects a reduction in vehicle rentals and a substantial augmentation in maintenance costs for vehicles, insurance for vehicles, and maintenance and operating costs for the Highway Garage. Another change in the Highway Department budget is a restructuring in the 340 series accounts, including the designation of a snow and ice control account. This account reflects snow and ice control services by contract, and the cost for sand and salt and other related materials. Also, the budget calls for a substantial expenditure for road surfacing.

In the Landfill account, the budget reflects anticipation that a warrant article will pass for the purchase of a new bulldozer, thereby reducing equipment maintenance costs. Should the warrant article fail, the Town will need to increase the Landfill budget to pay for the rental of the dozer used from November through March, and to pay for additional repairs to the Town's current dozer.

In the budget for the Wastewater Treatment Facility, a self-supporting enterprise, several significant changes have been made. Water, gas service, and electricity charges reflect tariff increases. Some \$31,659. remains in the budget for payment of the balance of the contract for the capacity study conducted by Bethel, Duncan & O'Rourke, and \$60,000. is allocated for additional maintenance of the lagoon. Also, \$35,000. is budgeted for piping improvements, \$9,500. for replacement of the crane truck, and \$10,000. for additional sampling equipment. \$60,000. has been requested for the addition of nutrient chemicals to the treatment process, per the recommendation of Bethel, Duncan & O'Rourke, and has the support of Anheuser-Busch officials.

You will note, also, the new budget for the operation of the sewage sludge incinerator, slated to commence operations in mid-May, 1977. The budget provides for three personnel to operate the facility. At present two personnel, hired under the C.E.T.A. program, are familiarizing themselves for the operation of the Treatment Facility. They or their counterparts currently on the Town payroll will be transferred to the incinerator upon its commencement of operation, and a foreman will be assigned to supervise the operation of the facility.

In the Planning and Building Department, the major changes from the past year reflect the purchase of a compact vehicle to replace one of the former police cruisers used by the inspectors, the provision for a part-time co-op student for the full 18-month period, and the provision for inspectors on-call for electrical and plumbing inspections.

Significant changes have been made in the Park & Recreation budget, on the advice of the State Department of Revenue Administration and of Town Counsel. The Merrimack Youth Association's request has been deleted from this budget and has been placed as an Article on the Warrant. The warrant article will provide for the Town to contract with the Merrimack Youth Association for the provisions of services, thereby making our accounting procedures and their association's concomitant accountability easier to administer.

The Library and Court budgets reflect no significant changes over those of previous years, and have been submitted for your consideration substantially as requested.

**TAX YEAR 1976
SUMMARY OF INVENTORY OF VALUATION**

Land		\$ 21,433,336.
Buildings		72,733,874.
Factory Buildings		27,941,625.
Gas	\$ 446,268.	
Electric	2,703,485.	3,149,753.
Public Water Utility (Privately-owned water supply serving public)		243,589.
House Trailers, Mobile Homes, Travel Trailers		917,158.
Boats and Launches		33,926.
Total Valuation before Exemption Allowed		126,453,261.
Exemptions Allowed:		
Blind Exemptions	15,000.	
Elderly Exemptions	255,000.	270,000.
Net Valuation on which Tax Rate is Computed		126,183,261.

NET VALUATION 1971-1976

1971	\$ 71,303,147.
1972	81,905,807.
1973	88,796,088.
1974	112,248,134.*
1975	120,173,820.
1976	\$126,183,261.

*Revaluation computed in this figure.

**STATEMENT OF APPROPRIATIONS
AND TAXES ASSESSED FOR THE TAX YEAR 1976***

APPROPRIATIONS

Town Officers' Salaries	\$125,446.00
Town Officers' Expenses	94,123.15
Election and Registration Expenses	5,500.00
District Court Expenses	48,805.00
Town Hall Maintenance	16,314.00
Police Department	496,443.00
Fire Department	259,922.00
Conservation Commission	745.00
Planning & Zoning	76,097.00
Legal Expenses	12,000.00
Civil Defense & Ambulance Service	86,686.00
Merrimack Valley Home Health Care Ass'n.	11,620.00
Waste Treatment Plant	667,665.00
Sanitary Landfill Site	49,088.00
Highway Department:	
Maintenance	547,801.00
Town Road Aid	5,909.00
Street Lighting	24,000.00
Library	47,818.00
Old Age Assistance	6,500.00
Emergency Relief	21,000.00
Patriotic Purposes (July 4th)	1,500.00
Parks and Recreation	55,739.00
Hydrant Charges	11,400.00
Cemeteries	2,000.00
Communications Center	
Advertising & Regional Associations	3,450.00
Payment of Debt:	
Principal	706,403.00
Interest	442,515.00
Interest on Temporary Loans	20,000.00
Capital Reserve Fund:	
Ambulance Fund	3,500.00
Bulldozer Fund	10,000.00
Fire Engine	10,000.00
Grader Fund	300.00
Capital Outlay:	
Pave Route 3	45,000.00
Dog Pound	14,000.00
Fisher Property	150,000.00
Total Town Appropriations:	<u>\$4,079,289.15</u>

LESS: ESTIMATED REVENUES AND CREDITS:

Interest and Dividend Tax	14,292.00
Savings Bank Tax	10,890.00
Meals and Rooms Tax	99,097.00
State Aid for Water Pollution Projects	388,886.00
Interest on Sewer Fund	431,890.00
Withdrawal from Capital Reserve	50,000.00
Revenue from Yield Tax Sources	1,032.01
Interest Received on Taxes	25,000.00
Interest Received on Deposits	175,000.00
Business Licenses, Permits & Filing Fees	18,700.00
Dog Licenses	4,300.00
Motor Vehicle Permit Fees	205,000.00
Rent of Town Property	600.00
Income from Trust Funds	17,000.00
Fines and Forfeits-District Court	40,000.00
Sewer Income	667,665.00
Bank Stock Taxes	100.00
Resident Taxes Retained	83,860.00
Revenue Sharing	174,412.00
Highway Subsidy	50,388.52
Income from Departments	108,607.00
Total Revenues and Credits	<u>\$2,566,719.53</u>
Net Town Appropriations	1,512,569.62
Net School Appropriations	4,413,431.02
County Assessments	<u>283,040.35</u>
Total of Town, School & County	<u>\$6,209,040.99</u>
Less: Business Profits Tax Reimbursement	-127,008.00
Plus: War Service Tax Credits	+70,525.00
Plus: Overlay	<u>+43,040.12</u>
Property Taxes to be Raised	<u>\$6,195,598.11</u>
Taxes Committed to Collector:	
Gross Property Taxes	6,266,123.11
Less: War Service Tax Credits	<u>-70,525.00</u>
Total Tax Commitment	<u>\$6,195,598.11</u>
Tax Rate Approved by Commission	\$4.91

Albert E. Burt
Donald R. Dwyer
Nelson R. Disco
Selectmen of Merrimack

*This statement is taken directly from the forms presented to the State when the tax rate is set. It is based on actual appropriations and estimated revenue.

COMPARATIVE STATEMENT OF APPROPRIATIONS AND EXPENDITURES*
Fiscal Year Ending December 31, 1976

	Previous Years Appropriations	1976 Appropriations	Receipts & Reimbursements	Total Amount Available	Expenditures	Balance Plus or Minus
Town Officers Salaries		125,446.00	-0-	125,446.00	124,520.03	+ 925.97
Town Officers Expenses		72,342.00	-0-	72,342.00	61,120.21	+ 11,221.79
New Equipment		3,000.00	-0-	3,000.00	5,302.62	- 2,302.62
Deputy Tax Coll. Bond		325.00	-0-	325.00	325.00	-0-
Resident Inspection Serv.		2,000.00	-0-	2,000.00	2,489.73	- 489.73
Election & Registration		5,500.00	-0-	5,500.00	5,343.26	+ 156.74
District Court		48,805.00	8,806.01	56,891.01	42,974.91	+ 13,916.10
Town Hall Expenses		16,314.00	-0-	16,314.00	15,111.97	+ 1,202.03
Capital Improvements		-0-	-0-	-0-	5,910.99	- 5,901.99
Summit Bldg.		-0-	-0-	-0-	4,500.00	- 4,500.00
Police Dept.		405,367.00	8,115.43	413,482.43	393,202.97	+ 20,279.46
New Cruisers		13,500.00	-0-	13,500.00	13,533.17	- 33.17
Dog Pound		14,000.00	-0-	14,000.00	13,899.95	+ 100.05
Abbie Griffin Fund		-0-	11,398.76	11,398.76	11,391.76	+ 7.00
Communications		77,576.00	-0-	77,576.00	76,906.94	+ 669.06
Fire Department		246,798.00	-0-	246,798.00	237,754.66	+ 9,043.34
George Carroll Fund	2,509.50	-0-	1,083.63	3,593.13	2,845.16	+ 747.97
Abbie Griffin Fund	1,977.80	-0-	-0-	1,977.80	4,326.55	- 2,348.75
Central Fire Station		-0-	-0-	-0-	29,466.85	-0-
Addition (R.S.)	29,466.85	-0-	-0-	29,466.85	-0-	+ 13,124.00
New Fire Engine (R.S.)		13,124.00	-0-	13,124.00	39,163.92	+ 2,742.08
Civil Defense		41,906.00	-0-	41,906.00	1,851.00	-0-
Capital Items (R.S.)	1,851.00	-0-	-0-	1,851.00	6,780.00	-0-
Ambulance Equip. (R.S.)		6,780.00	-0-	6,780.00	-0-	+ 38,000.00
Ambulance Garage (R.S.)		38,000.00	-0-	38,000.00	-0-	- 7,593.82
Planning & Building		78,247.00	-0-	78,247.00	85,840.82	- 303.82
Conservation Comm.		745.00	-0-	745.00	441.18	+ 303.82
80 Acre Site		-0-	-0-	-0-	-0-	+ 3,500.00
Improvements	3,500.00	-0-	-0-	3,500.00	297.50	+ 491.06
Kent Property (R.S.)	788.56	-0-	-0-	788.56	-0-	+ 5,000.00
Town Master Plan (R.S.)		5,000.00	-0-	5,000.00	594,360.16	+ 78,843.84
Waste Treatment Facility	5,539.00	667,665.00	-0-	673,204.00	40,586.54	+ 8,501.46
Sanitary Landfill Site		49,088.00	-0-	49,088.00	-0-	+ 8,501.46

Highway Department	16,589.00	398,171.00	-0-	414,760.00	376,267.43	+	38,492.57
Town Road Aid		5,909.00	-0-	5,909.00	5,908.81	+	.19
Garage Improvements (R.S.)	20,189.41	-0-	-0-	20,189.41	20,189.41		-0-
Pave Route 3		45,000.00	-0-	45,000.00	32,693.70	+	12,306.30
Engineering Design							
Services (R.S.)		49,630.00	-0-	49,630.00	27,167.50	+	22,462.50
Set Up Public Works Dept.		100,000.00	-0-	100,000.00	56,245.49	+	43,754.51
Street Lights & Flashers		24,000.00	-0-	24,000.00	23,252.35	+	747.65
Health & Welfare:							
Merrimack Valley HHC		11,620.00	-0-	11,620.00	11,620.00		-0-
Old Age Assistance		6,500.00	-0-	6,500.00	8,922.46	-	2,422.46
Town Poor		21,000.00	-0-	21,000.00	20,808.42	+	191.58
Red Cross Swimming		700.00	-0-	700.00	648.03	+	51.97
Library	7,450.00	47,818.00	1,917.63	57,185.63	57,152.96	+	32.67
Parking Lot	3,066.81	-0-	-0-	3,066.81	-0-	+	3,066.81
Architect (R.S.)	681.18	-0-	-0-	681.18	681.18		-0-
Historical Society		200.00	-0-	200.00	199.80	+	.20
Publish Town History	8,600.00	588.00	-0-	9,188.00	9,297.74	-	109.74
Recreation:							
Parks & Playgrounds		10,439.00	-0-	10,439.00	6,498.52	+	3,940.48
MYA		23,400.00	-0-	23,400.00	23,812.43	-	412.43
Fourth of July		1,500.00	-0-	1,500.00	1,500.00		-0-
Twin Bridge Fund	4,487.14	-0-	-0-	4,487.14	-0-	+	4,487.14
Storage Facility	1,830.00	-0-	-0-	1,830.00	765.17	+	1,064.83
P & R Capital (R.S.)	5,157.37	-0-	-0-	5,157.37	3,712.69	+	1,444.68
Twin Bridge Park (R.S.)		21,200.00	-0-	21,200.00	21,200.00		-0-
Fisher Property		150,000.00	-0-	150,000.00	150,000.00		-0-
Photogrammetric Map. (R.S.)		15,000.00	-0-	15,000.00	3,859.79	+	11,140.21
Tax Map		3,096.15	-0-	3,096.15	3,096.15		-0-
Cemeteries		2,000.00	-0-	2,000.00	1,464.21	+	535.79
Hydrant Charges		11,400.00	-0-	11,400.00	11,050.72	+	349.28
Advertising		1,300.00	-0-	1,300.00	1,066.58	+	233.42
Legal Expenses		12,000.00	-0-	12,000.00	13,550.00	-	1,550.00
Principal-Long Term Notes & Bonds:							
Turkey Hill Brdg. Note	8,903.00	-0-	-0-	8,903.00	8,903.20	-	.20
Sewer Survey Note	7,500.00	-0-	-0-	7,500.00	7,500.00		-0-
Kollsman Account	70,000.00	-0-	-0-	70,000.00	70,000.00		-0-
Pinewood Acres	60,000.00	-0-	-0-	60,000.00	60,000.00		-0-
Incinerator Account	60,000.00	-0-	-0-	60,000.00	-0-	+	60,000.00
Original Sewer Bonds	215,836.00	-0-	-0-	215,836.00	215,836.00		-0-

Interest-Long Term Notes & Bonds:

Turkey Hill Brdg.	145.00	-0-	-0-	145.00	144.68	+	.32
Sewer Survey Note	570.00	-0-	-0-	570.00	570.00		-0-
Kollsman Account	5,000.00	-0-	-0-	5,000.00	3,685.21	+	1,314.79
Pinewood Acres	16,650.00	-0-	-0-	16,650.00	16,650.00		-0-
Incinerator Account	72,150.00	-0-	-0-	72,150.00	-0-	+	72,150.00
Original Sewer Bonds	200,274.00	-0-	-0-	200,274.00	200,274.00		-0-
Sewer Extension	55,000.00	-0-	-0-	55,000.00	-0-	+	55,000.00
Interest-Temporary Loans		20,000.00	-0-	20,000.00	32,490.66	-	12,490.66
Capital Reserve Funds:							
Bulldozer Account		10,000.00	8,905.00	18,905.00	18,905.00		-0-
Ambulance Account		3,500.00	708.30	4,208.30	4,208.30		-0-
Fire Equipment		10,000.00	-0-	10,000.00	10,000.00		-0-
Grader Fund		300.00	108.85	408.85	408.85		-0-
TOTALS	\$885,711.62	\$2,937,799.15	\$40,323.61	\$3,863,834.38	\$3,362,455.29		\$501,379.09
Less Previous Years							
Approp. & Gifts	885,711.62		12,482.39	898,194.01	697,268.36		200,925.65
Totals of 1976 Approp.	-0-	\$2,937,799.15	\$27,841.22	\$2,965,640.37	\$2,687,314.93		\$278,325.44

*This report shows current (1976) and previous years' appropriations plus receipts and reimbursements over and beyond those used in setting the tax rate, and current year's expenditures, leaving a plus or minus balance. Special appropriations and some capital items are carried over to the succeeding year.

FINANCIAL REPORT*
for the Town of Merrimack in Hillsborough County
for the Fiscal Year Ending December 31, 1976
CERTIFICATE

This is to certify that the information contained in this report was taken from official records and is complete to the best of our knowledge and belief.

Dated: February 3, 1977

Albert E. Burt
Donald R. Dwyer
Nelson R. Disco
Selectmen
Jean G. Weston
Treasurer

BALANCE SHEET

Assets

Cash in Hands of Treasurer		\$5,656,759.42
Bonds Authorized-Unissued		5,000,000.00
Capital Reserve Funds:		
Ambulance Fund	24,622.90	
Bulldozer Fund	57,489.87	
Fire Equipment	54,750.71	
Grader Fund	8,063.85	144,927.33
Accounts Due to Town:		
Sewer Plant User's Fees	175,489.40	
Sewer Plant Deficit	5,245.92	
Misc. Owed to General Fund	26,599.41	207,334.73
Unredeemed Taxes:		
Levy of 1975	83,672.01	
Levy of 1974	28,049.33	
Previous Years	1,631.17	113,352.51
Uncollected Taxes:		
Levy of 1976 incl.		
Resident Taxes	910,045.03	
Levy of 1975	491.97	910,537.00
Total Assets		\$12,032,910.99
Current Deficit		49,187.18
Grand Total		\$12,082,098.17
Current Deficit Dec. 31, 1975		23,546.86
Current Deficit Dec. 31, 1976		49,187.18
Increase of Deficit		25,640.32

Liabilities

Accounts Owed by the Town:

Bills Outstanding:

Misc. Bills owed to

General Fund

36,753.00

Unexpended Balance of Special Approp.:

Dog Pound

100.05

Set up Pub. Wks. Dept.

43,754.51

Pave Route 3

12,306.30

Conservation

3,500.00

P&R Storage Bldg.

1,064.83

Twin Bridge Fund

4,487.14

Library Parking Lot

3,066.81

68,279.64

Unexpended Balance of Bond

& Note Funds

9,323,755.22

Unexpended Revenue Sharing

Funds

204,842.03

Bond & Debt Retirement

Tax

89.93

School District

2,303,431.02

Total Accounts Owed by Town

11,937,170.84

Capital Reserve Funds

144,927.33

Total Liabilities

\$12,082,098.17

*This report, presented in the required State format, shows the Town's financial status at the end of the year. It reveals that the Town increased its deficit \$25,640.32, making a net deficit of \$49,187.18 as of December 31, 1976.

BOND ISSUE NO. 1

TOWN OF MERRIMACK NEW HAMPSHIRE

\$5,000,000 — 3.90% Sewer Bonds Dated September 1, 1968

Payable \$250,000. September 1, 1970 — 1988 inclusive.

DEBT SERVICE SCHEDULE

Year	Interest Due March 1	Principal Due September 1	Interest Due September 1	Total Annual Payment
1977	58,500.00	250,000.00	58,500.00	367,000.00
1978	53,625.00	250,000.00	53,625.00	357,250.00
1979	48,750.00	250,000.00	48,750.00	347,500.00
1980	43,875.00	250,000.00	43,875.00	337,750.00
1981	39,000.00	250,000.00	39,000.00	328,000.00
1982	34,125.00	250,000.00	34,125.00	318,250.00
1983	29,250.00	250,000.00	29,250.00	308,500.00
1984	24,375.00	250,000.00	24,375.00	298,750.00
1985	19,500.00	250,000.00	19,500.00	289,000.00
1986	14,625.00	250,000.00	14,625.00	297,250.00
1987	9,750.00	250,000.00	9,750.00	269,500.00
1988	4,875.00	250,000.00	4,875.00	259,750.00
	<u>\$380,250.00</u>	<u>\$3,000,000.00</u>	<u>\$380,250.00</u>	<u>\$3,760,500.00</u>

BOND ISSUE NO. 2

**TOWN OF MERRIMACK
NEW HAMPSHIRE**

\$5,000,000 – 5.90% Sewer Bonds Dated July 1, 1970

Payable \$250,000. July 1, 1971 – 1990 inclusive.

DEBT SERVICE SCHEDULE

Year	Interest Due January 1	Interest Due July 1	Principal Due July 1	Total Yearly Payment
1977	103,250.00	103,250.00	250,000.00	456,500.00
1978	95,875.00	95,875.00	250,000.00	441,750.00
1979	88,500.00	88,500.00	250,000.00	427,000.00
1980	81,125.00	81,125.00	250,000.00	412,250.00
1981	73,750.00	73,750.00	250,000.00	397,500.00
1982	66,375.00	66,375.00	250,000.00	382,750.00
1983	59,000.00	59,000.00	250,000.00	368,000.00
1984	51,625.00	51,625.00	250,000.00	353,250.00
1985	44,250.00	44,250.00	250,000.00	338,500.00
1986	36,875.00	36,875.00	250,000.00	323,750.00
1987	29,500.00	29,500.00	250,000.00	309,000.00
1988	22,125.00	22,125.00	250,000.00	294,250.00
1989	14,750.00	14,750.00	250,000.00	279,500.00
1990	7,375.00	7,375.00	250,000.00	264,750.00
	<u>\$774,375.00</u>	<u>\$774,375.00</u>	<u>\$3,500,000.00</u>	<u>\$5,048,750.00</u>

TOWN OF MERRIMACK

SEWER SURVEY – LONG TERM NOTES

Statement of Outstanding Indebtedness Showing Annual

Maturity of Principal and Interest

Fiscal Year Ending December 31, 1976

Amount	\$75,000.00	
Interest Rate	3.8%	
Principal Date Due	September 1st	
Interest Date Due	September 1st	
Payable at	Bank of New Hampshire	
	Principal	Interest
1977	7,500.00	285.00
	<u>\$7,500.00</u>	<u>\$285.00</u>

MERRIMACK, NEW HAMPSHIRE

\$1,110,000 State Guaranteed Sewer Bonds

6.50% Dated September 1, 1975

Incinerator

DEBT SERVICE SCHEDULE AND STATE REIMBURSEMENT SCHEDULE

Year	Interest Due 3/1	Interest Due 9/1	Principal Due 9/1	Total Yearly Payment
1977	34,125.00	34,125.00	60,000.00	128,250.00
1978	32,175.00	32,175.00	55,000.00	119,350.00
1979	30,387.50	30,387.50	55,000.00	115,775.00
1980	28,600.00	28,600.00	55,000.00	112,200.00
1981	26,812.50	26,812.50	55,000.00	108,625.00
1982	25,025.00	25,025.00	55,000.00	105,050.00
1983	23,237.50	23,237.50	55,000.00	101,475.00
1984	21,450.00	21,450.00	55,000.00	97,900.00
1985	19,612.50	19,612.50	55,000.00	94,325.00
1986	17,875.00	17,875.00	55,000.00	90,750.00
1987	16,087.50	16,087.50	55,000.00	87,175.00
1988	14,300.00	14,300.00	55,000.00	83,600.00
1989	12,512.50	12,512.50	55,000.00	80,025.00
1990	10,725.00	10,725.00	55,000.00	76,450.00
1991	8,937.00	8,937.50	55,000.00	72,875.00
1992	7,150.00	7,150.00	55,000.00	69,300.00
1993	5,362.50	5,362.50	55,000.00	65,725.00
1994	3,575.00	3,575.00	55,000.00	62,150.00
1995	1,787.50	1,787.50	55,000.00	58,575.00
	<u>\$339,787.50</u>	<u>\$339,787.50</u>	<u>\$1,050,000.00</u>	<u>\$1,729,575.00</u>

**LONG-TERM NOTES CONTRACT NO. 8
(Pinewood Sewers)**

**Statement of Outstanding Indebtedness Showing Annual
Maturity of Principal and Interest.
Fiscal Year Ending December 31, 1976**

Amount	\$300,000
Interest Rate	5.55%
Principal Date Due	July 1st
Interest Date Due	January 1 & July 1st
Payable at	Bank of New Hampshire

Year	Principal	Interest	Total
1977	\$60,000	\$13,320	\$73,320
1978	\$60,000	9,990	69,990
1979	\$60,000	6,660	66,660
1980	\$60,000	3,330	63,330
	<hr/> \$240,000	<hr/> \$33,300	<hr/> \$273,300

MERRIMACK STATE GRANT

20 Year Amortization Schedule

Total Grant: \$5,023,689 — Principal: \$3,102,000

Interest: \$1,921,689

Current Project Status: Complete

Year	Principal Payment	Interest Payment	Total Payment
Paid to			
Date	\$1,162,700.00	\$ 770,406.00	\$1,933,106.00
1977	149,177.00	84,162.00	250,262.00
1978	149,177.00	77,688.00	243,788.00
1979	149,177.00	71,214.00	237,314.00
1980	149,177.00	64,740.00	230,840.00
1981	149,177.00	58,266.00	224,366.00
1982	149,177.00	51,792.00	217,892.00
1983	149,177.00	45,318.00	211,418.00
1984	149,177.00	38,844.00	204,944.00
1985	149,177.00	32,370.00	198,470.00
1986	149,177.00	25,896.00	191,996.00
1987	149,177.00	19,422.00	185,522.00
1988	149,177.00	12,948.00	179,048.00
1989	149,177.00	6,474.00	172,574.00
	<u>\$1,939,300.00</u>	<u>\$1,151,283.00</u>	<u>\$3,090,583.00</u>

**TOWN OF MERRIMACK
SPECIAL SEWER FUND**

Balance on hand, January 1, 1976		\$1,362,576.40
Receipts:		
Town of Merrimack	\$416,110.00	
U.S. Government	264,300.00	
State of New Hampshire	256,736.00	
Miscellaneous	12.50	
Total Receipts		<u>\$ 937,158.50</u>
Total		<u>\$2,299,734.90</u>
Disbursements:		
Principal on Bonds	\$500,000.00	
Interest on Bonds	348,000.00	
Combat Corporation	200.00	
Hamilton Engineering	181.29	
Anderson Nichols	122.61	
Total Disbursements		<u>\$ 848,503.90</u>
Balance on hand, Dec. 31, 1976		<u>\$1,451,231.00</u>
Balance on hand in Checking Account		
December 31, 1976		\$ 300,653.01
Balance on hand in Savings		<u>\$1,150,577.99</u>
Total		<u>\$1,451,231.00</u>
Jean G. Weston, Treasurer		

**TOWN OF MERRIMACK
PINEWOOD ACRES - CONTRACT 8**

Balance on Hand January 1, 1976		\$101,802.60
Receipts:		
Town of Merrimack	\$76,650.00	
Total Receipts		<u>76,650.00</u>
Total		<u>\$178,452.60</u>
Disbursements:		
Bank of N.H., Note Principal	\$60,000.00	
Bank of N.H., Note Interest	16,650.00	
Dahl Construction	43,593.12	
Anderson Nichols Engineering Co.	29,160.60	
Penetryn System, Inc.	8,500.00	
Manchester Paving Co.	8,120.00	
Merrimack Village District	4,256.34	
Combat Corporation	250.00	
Lavash Gardens	65.00	
Total Disbursements		<u>\$170,595.06</u>
Balance on hand in Contract 8		
Account Dec. 31, 1976		\$ 7,857.54
Jean G. Weston, Treasurer		

**TOWN OF MERRIMACK
INCINERATOR ACCOUNT
CONTRACT 9**

Balance on hand January 1, 1976		\$1,590,174.76
Receipts:		
U.S. Government	\$2,423,700.00	
Anheuser-Busch	162,584.30	
State of N.H.	<u>132,150.00</u>	
Total Receipts		<u>2,718,434.30</u>
Total		<u>\$4,308,609.06</u>
Disbursements:		
Davison Construction Co.	\$2,789,541.46	
First National Bank, FAAN'S	200,000.00	
Anderson-Nichols	108,573.22	
Interest on Bonds	72,150.00	
Interest on FAAN'S	65,361.11	
Premium on Bonds	60,000.00	
Universal Testing	557.88	
First National Bank	<u>100.00</u>	
Total Disbursements		<u>\$3,296,283.67</u>
Balance on Hand, Dec. 31, 1976		\$1,012,325.39
Balance on Hand in Checking Account		
December 31, 1976		\$ 112,325.39
Balance on Hand in Savings,		
Dec. 31, 1976		<u>900,000.00</u>
Total		<u>\$1,012,325.39</u>
Jean G. Weston, Treasurer		

**TOWN OF MERRIMACK
SEWER LINE EXTENSION ACCOUNT**

Receipts:		
Proceeds of Bond Anticipation		
Notes	\$2,000,000.00	
Interest earned on Deposits	90,296.27	
Deposit on specifications	<u>150.00</u>	
Total Receipts		<u>\$2,090,446.27</u>

Disbursements:

Hamilton Engineering, Inc.	\$ 204,115.21	
Nashua Corporation, Inc.	35,822.98	
Edgar & Emma Thibodeau	2,000.00	
Miscellaneous	1,074.94	
Albert & Doris Burt	<u>1.00</u>	
Total Disbursements		\$ 243,014.13
Balance on hand Dec. 31, 1976		\$1,847,432.14
Balance on hand in Checking Account		
December 31, 1976		\$ 47,432.14
Balance on hand in Savings		<u>1,800,000.00</u>
Total		\$1,847,432.14

Jean G. Weston, Treasurer

**TOWN OF MERRIMACK
COMMUNITY DEVELOPMENT PROJECT**

Receipts:

U.S. Government	\$14,800.00	
Town of Merrimack, Gen'l Fund	<u>5.00</u>	
Total Receipts		\$14,805.00

Disbursements:

Manchester Paving Co.	<u>\$ 9,875.75</u>	
Total Disbursements		<u>9,875.75</u>
Balance on hand, Dec. 31, 1976		\$ 4,929.25

Jean G. Weston, Treasurer

**TOWN OF MERRIMACK
SPECIAL RESERVE FUNDS**

Name of Account	Balance 1/1/76	Receipts 1976	Interest Earned	Trans. To Gen'l Fund	Balance 12/31/76
Revenue Sharing	\$72,530.32	\$261,910.00	\$8,881.04	\$82,621.43	\$260,699.93
Sewer Conn/					
User Fees	\$ 1,903.64	\$624,700.45	\$3,025.58	\$629,629.67	-0-

Jean G. Weston, Treasurer

**TOWN OF MERRIMACK
1976
INTEREST EARNED ON INVESTMENTS**

Contract 8 - Pinewood Sewer Lines Project	\$ 344.50
Contract 9 - Incinerator Construction Project	70,022.38
Contract 10 - Sewer Line Extension Project	90,296.27
Special Sewer Fund	63,639.34
General Fund	10,330.74
Sewer Operating Account	4,929.22

Jean G. Weston,
Treasurer

SCHEDULE OF TOWN PROPERTY

Town Hall:	
Land and Building	103,900
Furniture and Equipment	37,500
Library:	
Land and Building	65,000
Furniture and Equipment	50,000
Police Department	
Building	71,400
Equipment	62,600
Fire Department:	
Land and Building	169,000
Equipment	135,500
Highway Division:	
Land and Buildings	70,000
Equipment	192,900
Parks, Commons, and Playgrounds:	108,000
Land	219,000
Equipment	55,000
Planning and Inspections:	
Land and Building	27,000
Equipment	6,300
Sanitary Landfill Site	
Land and Buildings	76,400
Equipment	52,000
Civil Defense:	
Equipment	41,100
School Department:	
Land and Buildings	6,000,000
Equipment	500,000
Treatment Plant:	
Land and Buildings	5,000,000
Pumping Stations (2)	1,298,300
Equipment	18,400
TOTAL	\$14,358,800

**TOWN CLERK'S REPORT
YEAR 1976
ROBERT R. MORRILL, TOWN CLERK**

DOG LICENSES:

	<u>Number Issued</u>	<u>Amount</u>
Kennel	7	123.00
1975 Dog	51	165.50
1976 Dog	1,551	3,917.50
TOTAL	<u>1,609</u>	<u>\$4,206.00</u>
PAID TREASURER		\$4,206.00

AUTO PERMITS:

	<u>Number Issued</u>	<u>Amount</u>
1975 Registrations	436	5,137.70
1976 Registrations	14,136	263,379.54
TOTAL	<u>14,572</u>	<u>\$268,517.24</u>
PAID TREASURER		\$268,517.24

To Robert R. Morrill, Town Clerk

Salary		100.00
Dog Licenses (1609 @ .20)		321.80
Auto Permits (13,002 @ \$1.00)	13,002.00	
Auto Permits (1,570 @ .50)*	<u>785.00</u>	
		<u>13,787.00</u>

TOTAL PAID BY TOWN		<u>\$14,208.80</u>
Direct Auto Fees (1571 @ .50)*		785.50
TOTAL		<u><u>\$14,994.30</u></u>

*a/c New Remittance System Started Nov. 1, 1976

**SEWER TAX COLLECTION
1974-75 WARRANT**

— DR. —

Sewer Tax Committed to Collector	8,480.48	
Added Taxes	<u>18.00</u>	
TOTAL DEBITS		<u><u>\$8,498.48</u></u>

— CR. —

Remittances to Treasurer	7,612.35	
Abatements	402.78	
Uncollected Dec. 31, 1976	<u>483.35</u>	
TOTAL CREDITS		<u><u>\$8,498.48</u></u>

**SUMMARY OF WARRANTS
PROPERTY, RESIDENT AND YIELD TAXES
LEVY OF 1976**

— DR. —

Taxes Committed To Collector:

Property Taxes	\$6,126,278.33	
Resident Taxes	83,860.00	
National Bank Stock Taxes	139.60	
Total Warrants		\$6,210,277.93

Yield Taxes		3,208.64
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Added Taxes:

Property Taxes	5,255.05	
Resident Taxes	1,440.00	
		6,695.05

Land Use Change Taxes		304.71
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Overpayments During Year:

a/c Property Taxes	954.60	
a/c Resident Taxes		
		954.60

Interest Collected on Delinquent

Property Taxes		2.40
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Penalties Collected on

Resident Taxes		325.00
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TOTAL DEBITS		<u><u>\$6,221,768.33</u></u>
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— CR. —

Remittances to Treasurer:

Property Taxes	5,230,902.29	
Resident Taxes	65,870.00	
National Bank Stock Taxes	139.60	
Yield Taxes	1,739.77	
Land Use Change Taxes	304.71	
Interest Collected	2.40	
Penalties on Resident Taxes	325.00	
		\$5,299,283.77

Abatements Made During Year:

Property Taxes	7,949.53	
Resident Taxes	4,490.00	
		12,439.53

Uncollected Taxes - December 31, 1976:

(As Per Collector's List)

Property Taxes	893,636.16	
Resident Taxes	14,940.00	
Yield Taxes	1,468.87	
		910,045.03

TOTAL CREDITS		<u><u>\$6,221,768.33</u></u>
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**SUMMARY OF WARRANTS
PROPERTY, RESIDENT AND YIELD TAXES
LEVY OF 1975**

— DR. —

Uncollected Taxes - As of January 1, 1976:		
Property Taxes	654,471.52	
Resident Taxes	19,880.00	
Yield Taxes	<u>113.76</u>	674,465.28
Added Taxes:		
Property Taxes	696.60	
Resident Taxes	<u>1,300.00</u>	1,996.60
Overpayments:		
a/c Property Taxes	1,221.58	
a/c Resident Taxes	<u></u>	1,221.58
Interest Collected on Delinquent		
Property Taxes		26,472.10
Penalties Collected on		
Resident Taxes		<u>1,608.00</u>
TOTAL DEBITS		<u><u>\$705,763.56</u></u>

— CR. —

Remittances to Treasurer During Fiscal Year		
Ended December 31, 1976:		
Property Taxes	647,905.24	
Resident Taxes	16,790.00	
Interest Collected During Yr.	26,472.10	
Penalties on Resident	<u>1,608.00</u>	692,775.34
Abatements Made During Year:		
Property Taxes	8,156.25	
Resident Taxes	<u>4,340.00</u>	12,496.25
Uncollected Taxes - December 31, 1976:		
(As Per Collector's List)		
Property Taxes	328.21	
Resident Taxes	50.00	
Yield Taxes	<u>113.76</u>	491.97
TOTAL CREDITS		<u><u>\$705,763.56</u></u>

ROBERT R. MORRILL, TAX COLLECTOR

1976 TAX SALE ACCOUNTS 12-31-76

— DR. —

Levy of	1975	1974	1973	1972
Taxes Sold Current Year	183,575.45			
Unredeemed Jan. 1, 1976		126,623.03	29,845.36	767.73
Interest & Fees Collected	2,178.66	10,053.40	3,156.68	215.47
TOTAL DEBITS	185,754.11	136,676.43	33,002.04	983.20

— CR. —

Remittances to Treasurer	99,378.06	98,573.70	14,680.12	767.73
Interest & Fees	2,178.66	10,053.40	3,156.68	215.47
Abated	525.38		640.14	
Deeded			12,893.93	
Unredeemed Dec. 31, 1976	83,672.01	28,049.33	1,631.17	
TOTAL CREDITS	185,754.11	136,676.43	33,002.04	983.20

TREASURER'S REPORT FOR 1976

Balance on hand, January 1, 1976		\$1,370,352.00
Received of R.R. Morrill, Tax Collector:		
Property Taxes	\$5,879,270.92	
Resident Taxes	82,660.00	
Redemption, Interest & Cost	231,393.42	
Interest & Penalties	28,388.42	
Yield Taxes	<u>1,739.77</u>	
Total		6,223,452.53
Robert R. Morrill, Town Clerk-		
Auto Registrations		268,517.24
State of New Hampshire		301,677.73
Selectmen's Office:		
Sewer Plant User/Conn. Fees	\$ 624,700.45	
Interest Earned	149,266.18	
Revenue Sharing Reimbursement	82,621.43	
Police Department	60,785.43	
Merrimack District Court	48,086.01	
Licenses, Permits & Fees	28,184.83	
Landfill Site	18,980.97	
Highway Department	15,043.17	
Civil Defense	8,616.60	
Water District-Insurance	5,829.45	
Town Poor-Reimbursement	4,407.28	
Fire Department	2,360.78	
Miscellaneous	2,148.53	
Communications	1,373.60	
Cemeteries	1,091.70	
Hall Rental	600.00	
Historical Society	588.00	
Election & Registration	501.80	
Parks & Recreation	<u>16.00</u>	
Total		1,055,202.21
Tax Anticipation Loans		<u>1,950,000.00</u>
Total 1976 Revenue		\$9,798,849.71
Total 1/1/76 Balance and		
1976 Revenue		11,169,201.71
Less Selectmen's Orders Paid		<u>10,096,917.54</u>
Balance on hand Dec. 31, 1976		\$1,072,284.17
Balance on hand in Checking Account		
December 31, 1976		\$ 72,284.17
Balance on hand in Savings		<u>1,000,000.00</u>
Total		\$1,072,284.17

Jean G. Weston, Treasurer

UNIFORM CLASSIFICATION

Receipts and Payments

RECEIPTS

Current Revenue:

From Local Taxes:

Property Taxes	\$5,231,346.60
Yield Taxes	1,739.77
Resident Taxes	65,870.00
Property Tax Interest	2.40
Resident Tax Penalty	<u>325.00</u>

Total Current Year's Taxes

Collected and Remitted \$5,299,283.77

Property Taxes, Yield Taxes and Before Sale Cost-

Previous Years	665,918.13
Resident Taxes-Previous Years	16,790.00
Interest Received on Taxes	26,453.02
Penalties on Resident Taxes	1,608.00
Tax Sales Redeemed	<u>213,399.61</u>

Total Taxes Collected and Remitted Previous Years

924,168.76

From State:

Interest & Dividends Tax	14,292.04
Business Profits Tax	127,009.76
Savings Bank Tax	10,890.42
Meals and Rooms Tax	99,097.00
Highway Subsidy	50,388.51
Gas Tax Refund	4,330.22
Revenue Sharing	261,910.00
Reimb. for Forest Fires	<u>482.58</u>

Total from State

568,400.53

From Local Sources Except Taxes:	
Dog Licenses	4,207.00
Business Licenses, Permits & Filing Fees	513.00
Fines & Forfeits, District Court	48,086.01
Rent of Town Property	600.00
Interest from Deposits	156,243.58
Income from Departments	133,451.86
Income from Sewer Dept.	624,700.45
Motor Vehicle Permits	268,517.24
Miscellaneous	<u>1,114.03</u>
Total Current Revenue From Local Sources Except Taxes	1,237,433.17

Receipts Other Than Current Revenue:	
Temporary Loans in Anticipation of Taxes During Year	1,950,000.00
Sewer Construction	5,344,729.07
Insurance Adjustments	<u>5,829.45</u>
Total Receipts Other Than Current Revenue	<u>7,300,558.52</u>
Total Receipts from All Sources	\$15,329,844.75
Cash on Hand, January 1, 1976	<u>4,499,339.72</u>
GRAND TOTAL	\$19,829,184.47

*This report follows the required State of New Hampshire format showing all receipts and payments for 1976.

PAYMENTS

General Government:

Town Officers' Salaries	\$ 124,520.03
Town Officers' Expenses	61,115.21
Election & Registration	5,343.26
District Court Expenses	42,974.91
Town Hall Expenses	15,436.97

Protection of Persons and Property:

Police Department	432,027.85
Communications	76,906.94
Fire Department	274,393.22
Civil Defense	47,794.92
Planning & Bldg. Dept.	84,430.50

Health and Sanitation:

Sewer Maintenance	594,360.16
Town Landfill Site	40,586.54

Highways and Bridges:

Town Road Aid	5,908.81
Town Maintenance	448,872.16
Street Lighting	23,252.35

Library

48,499.18

Public Welfare:

Town Poor	20,808.42
Old Age Assistance	8,922.46
Merrimack Valley HHC	11,620.00

Patriotic Purposes:

Fourth of July	1,500.00
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Recreation:

Parks and Playgrounds	32,176.38
Merrimack Youth Assoc.	23,812.43

Public Service Enterprises:

Cemeteries	1,464.21
Hydrant Charges	11,050.72

Unclassified:

Damages & Legal Expenses	13,550.00
Advertising & Regional Assoc.	3,215.58
Taxes Bought by Town	183,575.45
Discounts, Abatements & Refunds	7,665.92
Historical Society	9,497.54
Red Cross Swimming	648.03

Total Current Maintenance Expenses

\$2,655,930.15

Debt Service:		
Interest on Debt:		
Paid on Tax Anticipation Notes	32,490.66	
Paid on Long Term Notes & Bonds	<u>506,560.99</u>	
Total Interest Payments		539,051.65
Principal of Debt:		
Payments on Tax Anticipation Notes	1,950,000.00	
Payments on Long Term Notes & Bonds	<u>906,403.20</u>	
Total Principal Payments		2,856,403.20
Capital Outlay:		
Town Maps	6,955.94	
Sewer Construction	3,246,111.40	
Lands and Buildings	160,410.99	
New Equipment-Highway	63,691.37	
New Equipment-Other	5,302.62	
Misc. Capital	<u>2,489.73</u>	
Total Capital		3,484,962.05
Capital Reserve:		
Ambulance Fund	4,208.30	
Bulldozer Fund	18,905.00	
Fire Equipment	10,000.00	
Grader Fund	<u>408.85</u>	
Total Capital Reserve		33,522.15
Payments to Other Governmental Divisions:		
Bond & Debt Retirement	369.25	
Taxes Paid to County	283,040.35	
Payments to School	<u>4,319,146.25</u>	
Total Payments to Other Governmental Divisions		<u>4,602,555.85</u>
Total Payments for All Purposes		\$14,172,425.05
*Cash on hand Dec. 31, 1976		<u>5,656,759.42</u>
GRAND TOTAL		\$19,829,184.47
*General Fund		
Special Sewer Fund	\$1,072,284.17	
Incinerator Account	1,451,231.00	
Community Development	1,012,325.39	
Sewer Line Extension	4,929.25	
Pinewood Acres	1,847,432.14	
Revenue Sharing	7,857.54	
	<u>260,699.93</u>	

DEPARTMENT EXPENSES
January 1, 1976 to December 31, 1976

General Government — Unit 01

Account No.	Account Title	Budget 1976	Actual 1976	Budget 1977-78
100	Salaries, Wages & Benefits:			
	Albert E. Burt, Selectman	\$ 1,800.00	\$ 1,800.00	\$ 2,700.00
	Nelson R. Disco, Selectman	-0-	1,500.00	2,700.00
	Donald R. Dwyer, Selectman	1,800.00	1,800.00	2,700.00
	Edward J. Silva, Selectman	1,800.00	300.00	-0-
	Jean G. Weston, Treasurer	1,200.00	1,200.00	1,800.00
	Robert R. Morrill, Tax Collector	4,000.00	4,000.00	6,000.00
	Robert R. Morrill, Town Clerk	100.00	100.00	150.00
	Auto Reg. & Dog Fees	11,000.00	14,108.80	22,200.00
	Deputy Tax Collector	-0-	-0-	150.00
	Deputy Town Clerk	-0-	-0-	150.00
	Arthur J. Carlson, Trustee	700.00	700.00	1,050.00
	William H. Sheehan, Health Officer	500.00	500.00	750.00
	Donald R. Dwyer, Overseer of Poor	500.00	500.00	750.00
	George E. Howe, Administrative Ass't.	14,532.00	14,519.96	24,267.00
	Robert M. Eisert, Assessor	13,470.00	12,663.43	-0-
	Edward J. Blaine, Jr., Pub. Works Director	13,846.00	5,557.64	-0-
	Frank L. Colliton, C.D. Director	1,000.00	1,000.00	1,500.00
	Clerical	45,448.00	46,041.77	68,538.00
	Hourly	11,400.00	16,068.55	7,411.00
	Total Salaries & Wages	123,096.00	122,360.15	142,816.00
	Social Security	6,476.00	6,026.01	7,641.00
	Health Insurance	4,818.00	9,916.82	31,500.00
	Total Salaries, Wages & Benefits	\$134,390.00	\$138,302.98	\$181,957.00

200	Supplies	4,600.00	5,429.54	6,225.00
212	Rentals	3,200.00	1,419.39	2,500.00
220	Printing	8,000.00	4,243.32	11,100.00
230	Postage	5,250.00	5,010.30	8,935.00
240	Heat & Utilities	4,600.00	4,356.11	6,850.00
250	Gasoline & Oil	1,000.00	635.98	-0-
260	Tel. & Tel.	3,600.00	3,660.36	5,758.00
270	Dues & Fees	1,950.00	2,040.48	4,062.00
280	Insurance	4,713.00	4,681.74	6,226.00
290	Legal	12,000.00	13,550.00	18,000.00
300	Travel & Meetings	2,500.00	2,164.97	3,225.00
320	Maint.-Buildings & Grounds	1,000.00	1,749.90	7,600.00
330	Maint.-Equipment	1,800.00	2,477.53	975.00
350	Outside Services	27,611.00	22,471.12	65,614.00
360	Street Lights & Flashers	24,000.00	23,252.35	37,000.00
400	Public Welfare & Health	41,548.00	43,276.08	84,507.00
410	Election & Registration	5,500.00	5,343.26	3,500.00
420	Advertising	1,300.00	1,066.58	1,900.00
440	Cemeteries	2,000.00	1,464.21	1,500.00
445	Historical Society	200.00	199.80	75.00
455	Pennichuck Water Works	11,400.00	11,050.72	21,145.00
460	Misc. Operating Expenses	300.00	508.29	600.00
500	Capital Expenses:			
	Buildings	1,500.00	10,410.99	10,000.00
	Office Equipment	3,000.00	4,392.62	2,643.00
	Operating Equipment	5,985.00	910.00	-0-
	Fisher Property	150,000.00	150,000.00	-0-
	Tax Map	3,096.15	3,096.15	-0-
	Photogrammetric Mapping (R.S.)	15,000.00	3,859.79	-0-
	Publish History	9,188.00	9,297.74	-0-
	Resident Inspection Services	2,000.00	2,489.73	-0-

600	Debt Funding:				
	Interest-Tax Anticipation Notes	20,000.00	32,490.66	26,000.00	
	Interest-Long Term Notes & Bonds	349,789.00	221,323.88	534,321.00	
	Principal-Tax Anticipation Notes	-0-	1,950,000.00	-0-	
	Principal-Long Term Notes & Bonds	422,239.00	362,239.20	467,021.00	
700	Other Government Units:				
	School	-0-	4,319,146.25	-0-	
	County	-0-	283,040.35	-0-	
	Tax Sale	-0-	183,575.45	-0-	
	Bond & Debt Retirement Tax	-0-	369.25	-0-	
800	Refunds	-0-	7,665.92	-0-	
900	Federal Grants	-0-	-0-	154,900.00	
	Totals	\$1,284,259.15	\$7,842,662.99	\$1,674,139.00	
	Minus Previous & Nonappropriated				
	Items	780,628.00	7,335,960.30		
	Totals	503,631.15	506,702.69		
	Income Generated by This Department:				
	Auto Registrations	\$ 268,517.24			
	Filing Fees, Permits & Lic.	4,720.00			
	Insurance Adjustments	5,829.45			
	Hall Rental	600.00			
	Interest	10,300.74			
	Cemeteries	1,091.70			
	Election & Registration	501.80			
	Welfare Reimbursements	3,314.07			
	Old Age Assistance	1,093.21			
	Miscellaneous	1,114.03			
	Total	\$ 297,112.24			

ASSESSMENT -- UNIT 02

Account No.	Account Title	Budget 1976	Actual 1976	Budget 1977-78
100	Salaries, Wages & Benefits	-0-	-0-	\$64,446.00
200	Supplies	-0-	-0-	2,000.00
220	Printing	-0-	-0-	6,000.00
230	Postage	-0-	-0-	2,500.00
250	Gasoline & Oil	-0-	-0-	1,000.00
260	Tel. & Tel.	-0-	-0-	950.00
270	Dues & Fees	-0-	-0-	200.00
280	Insurance	-0-	-0-	443.00
300	Travel & Meetings	-0-	-0-	1,000.00
330	Maint.-Equipment	-0-	-0-	1,250.00
350	Outside Services	-0-	-0-	1,525.00
420	Advertising	-0-	-0-	300.00
500	Capital Expenses:			
	Office Equipment	-0-	-0-	2,000.00
	Totals	-0-	-0-	\$83,614.00

FIRE DEPARTMENT – UNIT 03

Account No.	Account Title	Budget 1976	Actual 1976	Budget 1977-78
100	Salaries, Wages & Benefits	\$206,637.00	\$189,887.01	\$358,380.00
200	Supplies	6,106.00	7,881.07	10,807.00
210	Rentals	100.00	-0-	-0-
220	Printing	261.00	206.50	313.00
230	Postage	233.00	186.31	328.00
240	Heat & Utilities	6,180.00	6,043.78	10,043.00
250	Gasoline & Oil	1,830.00	2,633.12	3,560.00
260	Tel. & Tel.	2,650.00	1,897.09	3,025.00
270	Dues & Fees	259.00	276.00	1,278.00
280	Insurance	2,734.00	3,010.55	5,605.00
300	Travel & Meetings	600.00	555.27	1,050.00
320	Maint.-Bldg. & Grounds	1,472.00	1,391.67	2,106.00
330	Maint.-Equipment	4,615.00	8,043.38	10,759.00
350	Outside Services	4,141.00	4,926.96	7,179.00
400	Public Welfare & Health	500.00	674.54	650.00
420	Advertising	75.00	-0-	-0-
500	Capital Expenses:			
	Land	-0-	425.00	-0-
	Buildings	-0-	553.41	-0-
	Communications Equipment	2,306.00	3,100.00	5,272.00
	Operating Equipment	6,099.00	6,063.00	9,032.00
	Fire Engine (R.S.)	13,124.00	-0-	-0-
	Fire Station Addition (R.S.)	29,466.85	29,466.85	-0-
	Other	-0-	7,171.71	-0-
900	Capital Reserve	10,000.00	10,000.00	10,000.00
	Totals	\$299,388.85	\$284,393.22	\$439,387.00
	Minus Previous Approp. & Trust Funds	29,466.85	36,638.56	
	Totals	\$269,922.00	\$247,754.66	
Income Generated by This Department:				
	Trust Funds	\$ 1,083.63		
	Forest Fires	482.58		
	Miscellaneous	794.57		
	Total	\$ 2,360.78		

POLICE DEPARTMENT — UNIT 04

Account No.	Account Title	Budget 1976	Actual 1976	Budget 1977-78
100	Salaries, Wages & Benefits	\$334,432.00	\$333,503.89	\$661,029.00
200	Supplies	13,350.00	10,961.44	24,633.00
210	Rentals	200.00	258.00	450.00
220	Printing	1,200.00	346.35	2,500.00
230	Postage	400.00	418.61	700.00
240	Heat & Utilities	3,000.00	3,150.12	6,096.00
250	Gasoline & Oil	18,000.00	14,728.68	24,870.00
260	Tel. & Tel.	1,900.00	2,428.32	2,850.00
270	Dues & Fees	100.00	106.00	155.00
280	Insurance	1,885.00	2,073.30	3,744.00
300	Travel & Meetings	1,250.00	926.32	2,415.00
310	Maint.-Bldg. & Grounds	2,500.00	1,006.63	5,205.00
330	Maint.-Equipment	12,000.00	11,781.78	21,179.00
350	Outside Services	2,100.00	186.70	3,000.00
400	Public Welfare & Health	1,600.00	791.70	3,990.00
420	Advertising	100.00	107.90	150.00
430	Dogs	4,400.00	4,292.33	6,576.00
460	Miscellaneous Operating Expense	800.00	113.53	900.00
500	Capital:			
	Buildings	1,000.00	975.69	-0-
	Vehicles	13,500.00	13,533.17	15,300.00
	Office Equipment	150.00	1,062.38	984.00
	Operating Equipment	1,000.00	1,598.00	-0-
	Dog Pound	14,000.00	13,899.95	-0-
	Other	-0-	11,391.76	-0-
700	Other Government Units			
	State Grants	4,000.00	2,385.40	8,896.00
	Totals	\$432,867.00	\$432,027.85	\$795,622.00
	Minus Trust Funds	-0-	11,391.76	
	Totals	\$432,867.00	\$420,636.09	

Income Generated by This Department:

Reimbursement of Services	\$ 21,630.05
Grants	13,295.20
Abbie Griffin Fund	11,398.76
Workmen's Compensation	7,086.18
Dog Pound Fees	915.00
Miscellaneous	2,130.02
Gas Tax Refund	4,330.22
Total	\$ 60,785.43

COMMUNICATIONS — UNIT 05

Account No.	Account Title	Budget 1976	Actual 1976	Budget 1977-78
100	Salaries, Wages & Benefits	\$71,568.00	\$73,092.96	\$70,772.00
200	Supplies	830.00	754.86	1,400.00
210	Rentals	709.00	443.40	1,098.00
220	Printing	300.00	229.00	380.00
260	Tel. & Tel.	-0-	-0-	975.00
280	Insurance	382.00	433.00	2,161.00
330	Maint.-Equipment	3,487.00	1,953.72	5,314.00
350	Outside Services	300.00	-0-	400.00
	Totals	\$77,576.00	\$76,906.94	\$82,500.00
Income Generated by This Department:				
	Workmen's Compensation	\$ 1,373.60		

AMBULANCE SERVICE — UNIT 06

Account No.	Account Title	Budget 1976	Actual 1976	Budget 1977-78
100	Salaries, Wages & Benefits	\$27,319.00	\$26,649.11	\$41,403.00
200	Supplies	4,625.00	4,677.12	5,968.00
220	Printing	50.00	-0-	75.00
230	Postage	35.00	46.34	55.00
240	Heat & Utilities	-0-	-0-	3,000.00
250	Gasoline & Oil	860.00	830.72	1,320.00
260	Tel. & Tel.	-0-	-0-	275.00
270	Dues & Fees	94.00	95.00	525.00
280	Insurance	1,508.00	1,654.00	2,261.00
300	Travel & Meetings	500.00	109.20	750.00
330	Maint.-Equipment	3,600.00	2,565.43	4,390.00
350	Outside Services	1,500.00	1,130.40	2,500.00
370	Fourth of July	150.00	-0-	150.00
460	Misc. Operating Expense	-0-	174.35	200.00
500	Capital Expense:			
	Office Equipment	-0-	-0-	350.00
	Machinery	825.00	-0-	450.00
	Communications Equipment	2,691.00	3,083.25	5,190.00
	Ambulance Garage (R.S.)	38,000.00	-0-	-0-
	Ambulance Equipment (R.S.)	6,780.00	6,780.00	-0-
900	Capital Reserve	3,500.00	4,208.30	5,250.00
	Totals	\$92,037.00	\$52,003.22	\$74,112.00
	Minus Previous Approp.	1,851.00	1,851.00	
	Totals	\$90,186.00	\$50,152.22	
	Income Generated by This Department:			
	Ambulance Fees	\$ 8,416.60		
	Miscellaneous	200.00		
	Total	\$ 8,616.60		

PUBLIC WORKS, ADMINISTRATIVE – UNIT 07

Account No.	Account Title	Budget 1976	Actual 1976	Budget 1977-78
100	Salaries, Wages & Benefits	-0-	-0-	\$44,018.00
200	Supplies	-0-	-0-	1,000.00
220	Printing	-0-	-0-	500.00
230	Postage	-0-	-0-	600.00
250	Gasoline & Oil	-0-	-0-	1,500.00
260	Tel. & Tel.	-0-	-0-	1,350.00
270	Dues & Fees	-0-	-0-	150.00
280	Insurance	-0-	-0-	588.00
330	Maint.-Equipment	-0-	-0-	465.00
350	Outside Services	-0-	-0-	1,350.00
420	Advertising	-0-	-0-	500.00
500	Capital Expense:			
	Buildings	-0-	-0-	1,000.00
	Office Equipment	-0-	-0-	1,271.00
	Totals	-0-	-0-	\$54,292.00

PUBLIC WORKS, HIGHWAY DIVISION – UNIT 08

Account No.	Account Title	Budget 1976	Actual 1976	Budget 1977-78
100	Salaries, Wages & Benefits	\$151,303.00	\$128,934.15	\$270,147.00
200	Supplies	2,900.00	1,731.70	7,750.00
210	Rentals	72,000.00	71,885.50	7,500.00

240	Heat & Utilities	3,000.00	1,634.70	11,300.00
250	Gasoline & Oil	3,500.00	4,827.59	28,000.00
260	Tel. & Tel.	150.00	10.51	13.50
270	Dues & Fees	-0-	7.50	100.00
280	Insurance	2,929.00	3,513.30	9,028.00
300	Travel & Meetings	100.00	-0-	300.00
320	Maint.-Bldgs. & Grounds	500.00	548.80	3,000.00
330	Maint.-Equipment	11,700.00	13,728.32	33,150.00
340	Maint.-Roads & Highways	88,500.00	85,913.86	295,804.00
350	Outside Services	4,400.00	5,462.28	3,150.00
420	Advertising	-0-	212.34	500.00
460	Misc. Operating Expense	-0-	22.00	250.00
500	Capital Expense:			
	Machinery	5,500.00	7,445.88	-0-
	Communications Equipment	1,300.00	-0-	-0-
	Engineering Design Services (R.S.)	49,630.00	27,167.50	-0-
	Pave Route 3	45,000.00	32,693.70	-0-
	Garage Improvements (R.S.)	20,189.41	20,189.41	-0-
	Highway Subsidy	50,389.00	50,389.00	75,801.00
	Town Road Aid Funds	5,909.00	5,908.81	8,843.00
900	Capital Reserve	300.00	408.85	450.00
	Totals	\$519,199.41	\$462,635.70	\$756,423.00
	Special Town Meeting	100,000.00	56,245.49	
	Totals	\$619,199.41	\$518,881.19	
	Minus Previous Approp.	20,189.41	20,189.41	
	Totals	\$599,010.00	\$498,691.78	
	Income Generated by This Department:			
	Town Road Aid	\$ 10,626.98		
	Highway Subsidy	50,388.51		
	Insurance	3,901.34		
	Miscellaneous	514.85		
	Total	\$ 65,431.68		

PUBLIC WORKS, SOLID WASTE DIVISION – UNIT 09

Account No.	Account Title	Budget 1976	Actual 1976	Budget 1977-78
100	Salaries, Wages & Benefits	\$27,120.00	\$26,077.70	\$42,492.00
200	Supplies	300.00	365.18	450.00
210	Rentals	300.00	24.00	450.00
220	Printing	50.00	39.00	75.00
240	Heat & Utilities	600.00	380.59	1,200.00
250	Gasoline & Oil	2,800.00	2,490.25	4,200.00
260	Tel. & Tel.	225.00	255.01	300.00
280	Insurance	443.00	62.65	655.00
300	Travel & Meetings	100.00	68.14	200.00
320	Maint.-Bldg. & Grounds	200.00	140.00	300.00
330	Maint.-Equipment	15,000.00	7,742.41	5,000.00
350	Outside Services	450.00	2,105.14	-0-
500	Capital-Buildings	1,500.00	836.47	2,000.00
900	Capital Reserve	10,000.00	18,905.00	15,000.00
	Totals	\$59,088.00	\$49,491.54	\$72,322.00

Income Generated by This Department:
Dump Fees

\$18,980.97

WASTE TREATMENT FACILITY — UNIT 10

Account No.	Account Title	Budget 1976	Actual 1976	Budget 1977-78
100	Salaries, Wages & Benefits	\$206,211.00	\$200,875.41	\$342,276.00
200	Supplies	8,800.00	8,014.47	14,650.00
210	Rentals	-0-	-0-	300.00
220	Printing	200.00	-0-	300.00
230	Postage	75.00	78.65	185.00
240	Heat & Utilities	133,800.00	124,416.74	211,950.00
250	Gasoline & Oil	3,000.00	3,306.91	4,500.00
260	Tel. & Tel.	800.00	915.71	1,350.00
270	Dues & Fees	35.00	35.00	50.00
280	Insurance	10,944.00	11,046.30	15,514.00
300	Travel & Meetings	750.00	744.20	1,125.00
310	Chemicals	80,000.00	95,734.09	245,500.00
320	Maint.-Bldg. & Grounds	5,000.00	1,511.22	3,000.00
330	Maint.-Equipment	36,100.00	25,863.62	55,800.00
340	Maint.-Roads & Highways	-0-	846.56	-0-
350	Outside Services	59,500.00	31,143.83	62,800.00
420	Advertising	125.00	-0-	175.00
460	Misc. Operating Expense	50.00	352.00	300.00
500	Capital Expense:			
	Buildings	3,000.00	16,692.86	4,500.00
	Office Equipment	2,300.00	1,483.59	750.00
	Machinery	50,000.00	12,909.00	75,000.00
	Communications Equipment	4,000.00	4,000.00	750.00
	Operating Equipment	2,000.00	-0-	60,500.00
	Lagoon	60,975.00	54,390.00	60,000.00
	Totals	\$667,665.00	\$594,360.16	\$1,161,275.00
Income Generated by This Department:				
	Users Fees	\$609,619.49		
	Miscellaneous	2,600.96		
	Total	\$612,220.45		

INCINERATOR - UNIT 11

Account No.	Account Title	Budget 1976	Actual 1976	Budget 1977-78
100	Salaries, Wages & Benefits	-0-	-0-	\$ 62,079.00
200	Supplies	-0-	-0-	2,220.00
240	Heat & Utilities	-0-	-0-	245,900.00
280	Insurance	-0-	-0-	14,180.00
320	Maint.-Bldg. & Grounds	-0-	-0-	1,180.00
330	Maint.-Equipment	-0-	-0-	6,785.00
	Totals	-0-	-0-	\$332,344.00

PLANNING & BUILDING - UNIT 12

Account No.	Account Title	Budget 1976	Actual 1976	Budget 1977-78
100	Salaries, Wages & Benefits	45,416.00	41,635.95	80,725.00
200	Supplies	1,650.00	2,735.55	4,180.00
210	Rentals	-0-	30.00	100.00
220	Printing	2,500.00	129.00	1,500.00
230	Postage	400.00	408.58	900.00
240	Heat & Utilities	1,410.00	1,401.53	2,340.00
250	Gasoline & Oil	1,000.00	824.15	1,200.00
260	Tel. & Tel.	950.00	717.09	1,350.00
270	Dues & Fees	150.00	95.00	225.00
280	Insurance	481.00	530.30	1,008.00
290	Legal	-0-	6,977.15	-0-
300	Travel & Meetings	150.00	297.30	300.00
310	Maint.-Bldg. & Grounds	900.00	589.04	1,500.00

330	Maint.-Equipment	1,150.00	1,464.50	2,025.00
350	Outside Services	16,500.00	23,919.73	36,000.00
380	Planning & Zoning	2,900.00	2,458.50	3,225.00
390	Conservation	4,245.00	441.18	650.00
420	Advertising	1,500.00	564.92	1,500.00
460	Misc. Operating Expense	-0-	8.00	-0-
500	Capital Expense:			
	Vehicles	-0-	-0-	3,500.00
	Office Equipment	1,190.00	1,054.53	2,264.00
	Kent Property (R.S.)	788.56	297.50	-0-
	Town Master Plan	5,000.00	-0-	-0-
	Totals	\$ 88,280.56	\$ 86,579.50	\$ 144,492.00
	Minus Previous Approp.	4,288.56	297.50	
		\$ 83,992.00	\$ 86,282.00	

Income Generated by This Department:

Building Permits	\$18,026.95
Hearing Fees	1,274.00
Perc Test Fees	1,310.00
Sewer Connection Fees	2,853.88
Miscellaneous	1,034.50
Total	\$24,499.33

PARK & RECREATION – UNIT 13

Account No.	Account Title	Budget 1976	Actual 1976	Budget 1977-78
200	Supplies	100.00	3.12	50.00
230	Postage	-0-	4.65	-0-
240	Heat & Utilities	300.00	159.39	263.00
280	Insurance	339.00	89.00	693.00
320	Maint.-Bldg. & Grounds	3,300.00	3,003.44	3,300.00
330	Maint.-Equipment	200.00	-0-	200.00
371	Merriamck Youth Association	23,400.00	23,812.43	-0-
372	Fourth of July	1,500.00	1,500.00	1,500.00
390	Twin Bridges Fund	4,487.14	-0-	-0-
401	Red Cross Swimming	700.00	648.03	700.00
500	Capital Expense:			
	Operating Equipment	6,200.00	2,335.00	-0-
	P&R Storage	1,830.00	765.17	-0-
	Tennis Courts	844.00	835.74	-0-
	Ballfields	4,313.37	2,876.95	-0-
	Twin Bridges Park	21,200.00	22,103.92	-0-
	Totals	\$68,713.51	\$58,136.84	\$6,706.00
	Minus Previous Approp.	11,474.51	4,477.86	
	Totals	\$57,239.00	\$53,658.98	

DISTRICT COURT – UNIT 14

Account No.	Account Title	Budget 1976	Actual 1976	Budget 1977-78
100	Salaries, Wages & Benefits	\$48,105.00	\$42,850.11	\$64,100.00
280	Insurance	-0-	-0-	38.00
300	Travel & Meetings	500.00	-0-	750.00
320	Maint.-Bldg. & Grounds	200.00	124.80	-0-
	Totals	\$48,805.00	\$42,974.91	\$64,888.00
	Income Generated by This Department:			
	Fines	\$48,086.01		

LIBRARY - UNIT 15

Account No.	Account Title	Budget 1976	Actual 1976	Budget 1977-78
100	Salaries, Wages & Benefits	\$30,256.00	\$29,036.31	\$55,089.00
200	Supplies	1,500.00	1,540.78	2,212.00
210	Rentals	150.00	120.00	225.00
220	Printing	100.00	340.90	200.00
230	Postage	75.00	116.56	300.00
240	Heat & Utilities	1,750.00	1,397.64	2,250.00
260	Tel. & Tel.	375.00	395.70	600.00
270	Dues & Fees	25.00	23.99	100.00
280	Insurance	796.00	641.81	963.00
300	Travel & Meetings	298.00	307.18	600.00
320	Maint.-Bldgs. & Grounds	500.00	330.81	750.00
330	Maint.-Equipment	100.00	72.30	450.00
350	Outside Services	150.00	1,369.64	225.00
420	Advertising	25.00	52.00	150.00
450	Library	14,750.00	19,238.91	31,725.00
500	Capital:			
	Buildings	300.00	581.60	1,400.00
	Equipment	-0-	905.65	-0-
	Library Architect (R.S.)	681.18	681.18	-0-
	Library Parking Lot	3,066.81	-0-	-0-
	Totals	\$54,897.99	\$57,152.96	\$97,239.00
	Minus Previous Approp.	7,079.99	4,013.18	
	Totals	\$47,818.00	\$53,139.78	

Income Generated by This Department:
Miscellaneous

\$1,917.63

GENERAL GOVERNMENT PROGRAM STATEMENT FOR 1977-78

1. Continue study of automation procedures for accounting and reporting. Implement ADP reporting of revenues.
2. Investigate pension program.
3. Investigate long-term solid waste disposal solution.
4. Continue grantsmanship for drainage and sewer construction.
5. Evaluate current insurance program and alternatives thereto. Consider extending benefits.
6. Negotiate long-term Anheuser-Busch agreement.
7. Enact DPW ordinance and continue organizing a Department of Public Works.
8. Provide direction for completion of re-valuation project. Commence semi-annual tax collection.
9. Complete and start up incinerator; continue evaluation of composting program.
10. Paint Town Hall; install smoke detectors; study feasibility of expansion of Town Hall.
11. Institute capital budgeting program.
12. Implement recommendations of CPA auditor.
13. Enact Ordinance on work in public ways.
14. Inventory Town personal property and establish control procedures.
15. Auction tax-deeded land.

ASSESSING DEPARTMENT PROGRAM STATEMENT FOR 1977-78

1. Complete the property revaluation project for all land and improvements thereon in the Town of Merrimack.
2. Automate data storage and retrieval systems for a master file update and continuous assessment analyses; key each property inventory card to property tax map.
3. Prepare a semi-annual tax warrants for May, 1977; November, 1977; and May, 1978.
4. Continue program of deed research and posting corrections to the tax map.
5. Prepare compilation of tax exempt land held by Town for non-payment of taxes, assess value for same, and assist in the conduct of an auction of said land to assure its return to the tax rolls.
6. Evaluate State Revenue Administration's equalized assessment valuation ratio.

FIRE DEPARTMENT PROGRAM STATEMENT FOR 1977-78

1. Project a 10 to 15% increase in runs.
2. Continue fire fighting training programs.
3. Continue program of fire prevention inspections; training fire fighters in the conduct of fire prevention inspections; and enforcement of the fire prevention and life safety codes.
4. Receive the new fire pumper and train personnel in its operation.
5. Continue the street numbering system.
6. Train four new fire fighters, effective October, 1977.
7. Study the feasibility of constructing an addition to, and manning the South Merrimack sub-station; study the feasibility of constructing and manning a northwest fire sub-station.
8. Cooperate with the Merrimack Village District in a study of the location of fire hydrants, water supply, water pressure, and water storage on a Town-wide basis.

POLICE DEPARTMENT PROGRAM STATEMENT FOR 1977-1978

1. To continue to serve and protect all of the people in a professional manner.
2. To continue in our educational programs so as to improve the proficiency of the Department.
3. To keep our "Fuzzy" program in operation to help the people better protect themselves and to assist their Police Officers, and continue to reduce Burglary cases.
4. Continue our Juvenile programs so as to have a better understanding between the youths of our Town, and their Police Department.
5. To present programs to our business people to help save them losses from shoplifting, bad checks and larcenies.
6. To reduce the size of our patrol areas by adding one more. This will allow the department quicker response on emergency calls and better preventive patrolling in the residential areas.
7. To put plans into operation to obtain federal monies for plans and construction of a new police station within the next three years.
8. To obtain manpower and equipment, within reason, to keep up with our ever growing problems that always come with the rapid growth we are experiencing.
9. To implement and utilize the requirements of the State of New Hampshire Uniform Crime Reporting System.

10. To continue to strive for better understanding and cooperation between all Town departments, so that we may better accomplish what the people expect of us.
11. To continue to keep Merrimack a very good place to live in, work in, and invest in.

AMBULANCE RESCUE SERVICE PROGRAM STATEMENT FOR 1977

1. Anticipate a 12-15% increase of emergency calls in 1977 over the 505 calls received in 1976.
2. Continue to provide the town with 24-hour, 7-day-per-week coverage from the town unit employees and ambulance volunteers.
3. Increase the number of fully-trained Emergency Medical Technicians.
4. Continue the "first responder" concept in bringing medical care to the patient rather than bringing the patient to medical care.
5. Improve radio communications between team leaders, members, ambulance, and hospital in response to emergencies.
6. Continue with training classes utilizing discussions and lectures under the direction of our physician and guest speakers.
7. Plan for replacement of Cadillac Ambulance with a new ambulance equipped with latest medical devices and equipment.

PUBLIC WORKS PROGRAM STATEMENT FOR 1977-78

A. ADMINISTRATION

1. Establish effective working relationships with all Town Boards, Committees, and Departments.
2. Initiate in-service training programs for Departmental Personnel to further develop human resources.
3. Improve public relations.
4. Develop comprehensive short- and long-range programs in all areas of Public Works, i.e., roads, buildings, solid waste, sewage collection and treatment.

B. HIGHWAY DIVISION

Within the fiscal constraints of the Town Meeting-approved budget to:

1. Maintain or construct Town roads to an acceptable standard to insure proper vehicular and pedestrian movement.
2. Repair and extend storm drainage systems to provide a free flow of traffic during storm periods and minimize localized off-street flooding.
3. Provide traffic regulatory signs and pavement markings to insure safe traffic control.
4. Provide safe vehicular movement during winter months by applying salt and sand, plowing snow and ice from streets, and other designated areas, after snow falls.
5. Better serve the public.

SANITARY LANDFILL PROGRAM STATEMENT FOR 1977-78

1. Purchase new bulldozer with funds in capital reserve, said funds raised by collection of dump fees.
2. Complete sanitation facilities for staff.
3. Clear and grub additional area at landfill.
4. Anticipate 10% increase in refuse volume.
5. Continue operating hours of Tuesday through Saturday, 8:00 A.M. to 4:00 P.M.
6. Continue salvage operations to perpetuate the life of the landfill.
7. Anticipate \$15,000. in dump fees.

WASTE WATER TREATMENT FACILITY PROGRAM STATEMENT FOR 1977-78

1. Continue striving to meet EPA effluent guidelines at all times; negotiate new EPA permit.
2. Assist in completion of plant capacity study conducted by Bethel, Duncan, & O'Rourke, Inc.; participate in negotiation for Anheuser-Busch long-term agreement.
3. Commence training program for incinerator plant operators; commence operation of sludge incinerator.
4. Revise sewer rates; institute industrial cost recovery program.
5. Evaluate composting program.
6. Plan for final disposition of lagoon.
7. Install plant effluent return recirculation lines.

**BUILDING AND PLANNING DEPARTMENT
PROGRAM OBJECTIVES FOR 1977-78**

A. BUILDING INSPECTION

1. Implementation of new fee schedule for Building, Plumbing, and electrical permits to place department on a more self-sustaining basis.
2. Augment electrical and plumbing inspection programs by hiring plumbing and electrical inspectors.
3. Upgrade escrow procedures.
4. Establish more comprehensive cross reference plan file and index system. Update and review old plans.
5. Implement new provisions of Zoning Ordinance as approved by Town Meeting.
6. Establish closer communications with Public Works Director.
7. Establish system of inspection of septic systems with reference to bench marks in cooperation with state inspectors; Documentation of all tests taken and determination of soils capability.

B. PLANNING BOARD

1. Prepare amendments to Subdivision Regulations.
2. Evaluate Sign Control Ordinance.
3. Continue land use inventory planning.
4. Update zoning maps.
5. Study and reevaluate compact section for zoning revisions.

**PARKS AND RECREATION
PROGRAM STATEMENT FOR 1977-78**

1. Establish inventory control system for all town-owned park and recreation equipment and property.
2. Hire Recreation Director under CETA program to coordinate park and recreation functions on a daily basis, if Town Meeting approves position.
3. Plan for development of Fisher Property.
4. Re-lawn and seed second ballfield at Turkey Hill Ballfields.
5. Construct paths and fireplaces at Twin Bridges Park.
6. Install swings and slides at Twin Bridges and Turkey Hill Parks.
7. Continue to groom and maintain existing ballfields in top operating condition.
8. Continue operation of skating rink.

DISTRICT COURT PROGRAM STATEMENT FOR 1977-78

1. Anticipate Merrimack District Court case load to maintain at least its 10th ranking in volume of cases in District Courts in New Hampshire. (case load increased 1,000 in 1976).
2. Anticipate 80 to 100 probation case loads/per month, measured against State standards of 40 cases per month.
3. Expand Court diversionary program to keep juveniles out of the Court system.
4. Continue efforts to maintain a District Court for Merrimack, based on case load volume, so cases can be heard in Merrimack rather than in Nashua.

MERRIMACK PUBLIC LIBRARY PROGRAM STATEMENT 1977-78

1. Provide for better delivery of service by:
 - a. Expanding the library's physical facility to meet increased community needs.
 - b. Increasing the hours of service from 55 to 58 per week by expanding Saturday hours.
 - c. Improving library equipment and cataloging techniques.
2. Expand library resources by developing microfiche and cassette tape collections.
3. Purchase audio visual material for community and library use.
4. Continue to share cooperatively with area libraries through active participation in the HILLS-TOWN COOP and project AESOP to make more resources available to Merrimack residents.

REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF MERRIMACK, N. H. ON DECEMBER 31, 1976

How Invested	Principal		Principal		Principal		Principal		Income		Income	
	Balance Beginning Year	Additions Purchases	Principal Additions Capital	Proceeds From Sales	Gains or (Losses) From Sales	Principal Balance End Year	Income Balance Beginning Year	Income During Year	Income Expended During Year	Balance End Year		
FUND A												
Manchester Bank, Income Account, Book 205043						682.46	4,166.71	405.73				
National Bond Fund, Income Acct.							5,002.50	448.50				
Manchester Bank, Principal Account, Book 205204	549.88	18.58	114.00									
Eaton & Howard Stock Fund	7,463.26			11,092.19	3,628.93			27.24				
Putnam Investors Fund, Inc.	3,069.14			13,235.40	10,166.26			255.20				
Orange & Rockland Utilities	59.16					59.16		147.06				
George Putnam Fund of Boston	3,882.38			11,403.04	7,520.66			15.60				
Broad Street Investors Corp.	3,995.17			13,292.52	9,297.35			313.50				
Fidelity Fund, Inc.	3,165.07			14,650.72	11,485.65			377.33				
Massachusetts Investors Trust	3,433.62			10,691.76	7,258.14			315.76				
Philadelphia National Bank Corp.	14,962.50					14,962.50		159.34				
Harris Bank Corp.	25,047.50			30,340.80	5,293.30			661.52				
Colonial Fund, Inc.	15,052.05					15,052.05		967.50				
Security Pacific Corp.	15,118.75					15,118.75		573.10				
Franklin New York Corp.	15,045.00					15,045.00		574.00				
Chemical Funds, Inc.	15,053.85					15,053.85						
First Financial Group								489.29				
National Investors Corp.	11,551.50					11,551.50		38.00				
Bank America Corp.	9,600.00			10,746.12	1,146.12			177.80				
Gulf Oil Corp.		5,413.91				5,413.91		156.00				
McGraw Edison Company	9,368.39					9,368.39		165.38				
Public Service Co. of Indiana	10,820.87					10,820.87		112.50				
Texasco, Inc.	7,064.71					7,064.71		398.40				
Virginia Electric & Power Co.	8,400.46					8,400.46		125.00				
Harsco Corp.	9,273.19					9,273.19		372.00				
Central & Southwest Utilities	10,558.21					10,558.21		130.00				
Duke Power Co.	11,367.37					11,367.37		200.00				
General Motors Corp.	14,873.71					14,873.71		600.00				
Kraft, Inc. (Kraft & Co. Corp.)	8,227.07					8,227.07		92.75				
Utah Power & Light Co.	6,075.61					6,075.61						
American Tel. & Tel. Co.	12,767.34					12,767.34						
F.L. Putnam & Co. (Brokers Receivable)	1,223.13					1,223.13						
FUND A TOTALS	147,048.83	115,452.55	114.00	115,452.55	55,796.41	202,959.24	9,169.21	8,478.50	8,102.47		9,545.24	

FUND B
Manchester Bank, Income Account,
Book 226775
Manchester Bank, Principal Account,
Book 225599
First Financial Group
Girard Company, Inc.
First Maryland Bancorp.
FUND B TOTALS

Book 226775				
Manchester Bank, Principal Account,				
Book 225599	70.59	3.62	74.21	795.54
National Bond Fund	595.95		595.95	75.03
First Financial Group				
Girard Company, Inc.	8,482.50		8,482.50	53.43
First Maryland Bancorp.	10,172.50		10,172.50	8.00
	19,321.54	3.62	19,325.16	505.44
FUND B TOTALS				424.32
				795.54
				1,066.22
				995.74
				866.02

FUND C
Manchester Bank, Income Account,
Book 253657
Manchester Bank, Principal Account,

Manchester Bank, Income Account, Book 253657			4,503.72	613.65
Manchester Bank, Principal Account, Book 254127		30.71		
National Bond Fund	4.45		35.16	
Shareholders Trust of Boston	1,800.90		1,800.90	161.46
Putnam Income Fund, Inc.	15,484.96		15,484.96	551.52
Shawmut Association	15,498.00		15,498.00	979.00
Southern New England Telephone	11,075.00		11,075.00	320.00
Central Telephone & Utilities	21,398.37		21,398.37	1,350.00
Eaton & Howard Balanced Funds	3,854.77		3,854.77	224.40
National Detroit Corp.	13,767.74		13,767.74	443.27
Commonwealth Edison Co. Preferred	12,989.13			408.00
Commonwealth Edison Co., Common	9,990.75	14,441.12	1,451.99	
Public Service Co. of N.H.	18,497.67			369.78
Anchor Fund, Inc.	20,782.00		18,497.67	325.20
Fundamental Investors, Inc.	14,992.80		20,782.00	1,428.48
Wellington Fund	16,118.29		14,992.80	850.98
Charter New York Corp.	14,995.77		16,118.29	334.65
Mellon Corporation	9,993.50		14,995.77	636.51
First Financial Group	11,025.00	11,913.12	9,993.50	506.00
Mass. Investors Growth Stock Fund, Inc.		888.12		260.00
Florida Power Corp.				30.00
Mobil Oil Corp.				107.09
Nashua Trust Company		8,438.99	9,031.52	328.50
Merchants Savings Bank		9,377.62	8,438.99	280.80
Manchester Fed. Savings & Loan Asso.	10,000.00		9,377.62	725.00
Indian Head National Bank	10,000.00		10,000.00	769.28
Bank of N.H. National Assoc.	10,000.00		10,000.00	769.46
Amoskeag Savings Bank	10,000.00		10,000.00	729.40
	120.00		10,000.00	735.56
			120.00	6.45
FUND C TOTALS	252,922.95	36,344.99	2,340.11	255,263.06
			4,503.72	14,244.44
				4,748.16

FUND D
Manchester Bank, Book 262274
National Bond Fund
First Financial Group
FUND D TOTALS

Manchester Bank, Book 262274	2.65	2.65	100.51	9.04
National Bond Fund	1,222.35	1,222.35	109.59	
First Financial Group			4.00	
FUND D TOTALS	1,225.00	1,225.00	100.51	112.78

REPORT OF THE TRUST FUNDS OF THE TOWN OF MERRIMACK, N. H. ON DECEMBER 31, 1976

Date of Creation	Name of Trust Fund	Purpose of Trust Fund	How Invested	%	Principal Balance Beginning Year	Principal New Funds Created	Principal Gains or (Losses) on Sale of Securities	Principal Capital Gain Dividends	Principal End Year	Income Balance Beginning Year	Income During Year Percent	Income During Year Amount	Income Expended Year	Income Balance End Year
FUND A														
1900	Perpetual Care	Cemeteries	Mutual Funds	47.3	69,654.36	114.00		95,885.72	95,885.72	9,169.21	47.3	4,010.33	3,634.10	
1976	Perp. Care Norman P. Procter	Cemetery	Banks, Bonds, & Stocks					114.00	114.00					
1917-	Patterson, Lawrence	Library	Banks, Bonds, & Stocks	3.2	4,699.47			6,494.70	6,494.70		3.2	271.31	271.31	
1954								70,020.93	70,020.93		34.5	2,925.08	2,925.28	
1884-	Gage & Lawrence	School	Banks, Bonds, & Stocks	15.0	22,028.79			30,443.89	30,443.89		15.0	1,271.78	1,271.78	
1926	George Carroll	Fire Prev.	Banks, Bonds, & Stocks											
1954														
TOTALS														
				100	147,048.83	114.00	55,796.41	202,959.24	202,959.24	9,169.21	100	8,478.50	8,102.47	9,545.24
FUND B														
1960	Perpetual Care	Cemetery	Mutual Funds	66.1	12,772.51		3.62	12,776.13	12,776.13	795.54	66.1	704.77	634.29	
1964	Lawrence	Library	Banks, Bonds, and Stocks	30.8	5,950.15			5,950.15	5,950.15		30.8	328.40	328.40	
1960	Stockley	School		3.1	598.88			598.88	598.88		3.1	33.05	33.05	
TOTALS														
				100	19,321.54		3.62	19,325.16	19,325.16	795.54	100	1,066.22	995.74	866.02
FUND C														
1965	Harry Watkins	School	Mutual Funds, Banks, Stocks		252,922.95		2,340.11	255,263.06	255,263.06	4,503.72	100	14,244.44	14,000.00	4,748.16
FUND D														
1968	Perpetual Care	Cemetery	Bank, Bonds		1,225.00			1,225.00	1,225.00	100.51	100	122.63	110.36	112.78
1945	George & Eliza Watkins	Cemetery	Bank		200.00			200.00	200.00	33.71		12.03	10.80	34.94
1945	Harry Watkins	Cemetery	Bank		200.00			200.00	200.00	29.11		11.79	10.61	30.29
	Prize Speaking	Bank			2,000.00			2,000.00	2,000.00	1,650.93		270.81	1,921.74	
	Prize Spelling	Bank			1,000.00			1,000.00	1,000.00	878.86		140.81	50.00	969.67
1967	Everett Parker	Cemetery	Bank		3,000.00			3,000.00	3,000.00	30.85		266.08	240.00	56.93
1970	Griffin Lot Care	Cemetery	Bank		500.00			500.00	500.00	189.53		46.23	41.61	194.15
1970	So. Merr. Cem. Fence	Cemetery	Bank		5,000.00			5,000.00	5,000.00	1,956.90		498.34	2,455.24	
1960	Mastricola Fund	School	Bank		48,980.41			3,374.87	52,355.28					
1965	Watkins Town For. Lnd.	School	Timberland		1,575.00			1,575.00	1,575.00	13,950.00		7,734.06	2,149.50	19,534.56
1975	Watkins For. Lumber Act.	School	Bank		100.00			100.00	100.00	1.48		2.63	4.11	
1925	Shedd-Harris Fund	Fire Dept.	Land		50.00			50.00	50.00	18,721.37		8,982.78	2,502.52	25,201.63
1975		Fire Dept.	Bank		62,605.41			3,374.87	65,980.28					
TOTALS														
					218,899.52			11,513.95	229,713.47					
CAPITAL RESERVE FUNDS														
1956	Merr. School Dist.	Buildings	Banks		18,973.29	4,208.30	(150,700.00)	1,441.31	79,713.47					
1973	Ambulance Fund	Replace.	Banks		7,116.50	408.85		538.50	24,622.90					
1973	Grader Fund	Replace.	Banks		35,977.72	18,905.00		2,607.15	8,063.85					
1973	Bulldozer Fund	Replace.	Bank		42,624.47	10,000.00		2,126.24	57,489.87					
	Fire Equip.	New Equip.	Bank		323,591.50	33,522.15	(150,700.00)	18,227.15	54,750.71					
TOTALS														
					806,715.23	33,636.15	(92,563.48)	21,605.64	769,393.54	33,290.35		32,894.57	25,711.09	404,473.83
GRAND TOTALS														

ACCOUNTANT'S OPINION

Board of Selectmen
Town of Merrimack
Merrimack, New Hampshire

I have examined the financial statement of the various funds of the Town of Merrimack for the year ended December 31, 1976, listed in the foregoing table of contents. My examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as I considered necessary in the circumstances.

The Town has not maintained a record of its general fixed assets and accordingly a statement of general fixed assets, required by generally accepted accounting principles, is not included in the financial report.

The financial statements of the Revenue Sharing Fund and the Waste Treatment Facility Fund include a change in accounting method. The effect of the change is further described in the Notes to Financial Statements.

In my opinion, the aforementioned financial statements present fairly the financial position of the various funds of the Town of Merrimack at December 31, 1976, and the results of operations of such funds for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year except for the change, with which I concur, mentioned in the preceding paragraph.

Ralph P. Schmitt
Certified Public Accountant

January 31, 1977

TOWN OF MERRIMACK
COMPARATIVE BALANCE SHEET
DECEMBER 31, 1976 AND 1975

	ASSETS		LIABILITIES	
	1976	1975	1976	1975
GENERAL FUND				
CASH	\$1,072,284	\$1,372,256	\$36,753	\$ 22,128
Property Taxes Receivable	893,964	654,472	90	369
Unredeemed Taxes	113,352	157,236	2,303,431	2,209,146
Resident Taxes Receivable	14,990	19,880	65,361	--
Yield Taxes Receivable	1,583	114		
ACCOUNTS RECEIVABLE:				
TRA-B Funds	2,814	--		
Highway Subsidy	12,651	--		
Other	11,134	814		
CAPITAL RESERVES				
DUE FROM OTHER FUNDS				
Revenue Sharing	55,858	--		
Waste Treat. Facility	81,753	90,498		
TOTAL	\$2,405,310	\$2,399,962	(213,532)	37,653
			\$2,405,310	\$2,399,962
REVENUE SHARING FUND				
CASH	\$ 260,700	\$ 72,530	\$ 55,858	\$ --
TOTAL	\$ 260,700	\$ 72,530	204,842	72,530
			\$ 260,700	\$ 72,530
CAPITAL PROJECTS FUNDS				
CASH	\$4,318,846	\$3,054,554	\$4,384,207	\$3,054,554
Due From General Fund	65,361			
TOTAL	\$4,384,207	\$3,054,554	\$4,384,207	\$3,054,554
COMMUNITY DEVELOPMENT PROJECT				
CASH	\$ 4,929	\$ --	\$ 4,929	\$ --
WASTE TREATMENT FACILITY				
Due from General Fund				
User Fees Due	\$ 185,965	\$ 211,076	\$ 81,753	\$ 90,498
Land	103,459	103,459	\$159,277	\$159,277
Facility (less accumulated depreciation \$1,751,340 12/31/76 and \$1,480,230 12/31/75)			338,734	338,734
			(1,617,409)	(1,333,930)
Total	3,672,931	3,940,044		
	\$3,962,355	\$4,254,579	\$3,962,355	\$4,254,579
TRUST FUNDS				
Cash & Investments	\$1,395,094	\$1,275,093	\$1,395,094	\$1,275,093
Cash	\$ 33	\$ 7,450	\$ 33	\$ 7,450
LIBRARY				

TOWN OF MERRIMACK
ANALYSIS OF CHANGES IN FUND BALANCE
GENERAL FUND
December 31, 1976

General Fund Balance Jan. 1, 1976		\$37,653
Revenues	\$7,959,601	
Expenditures & Encumbrances	<u>8,088,740</u>	
Excess Expenditures over Revenues		(129,139)
Abatements of Taxes		(26,101)
Taxes Deeded to Town		(12,894)
Reversal of Accounts Payable		
Dec. 31, 1975		(22,497)
Increase in Due From Revenue Sharing Fund		55,858
Decrease in Due From Waste		
Treatment Facility		(8,745)
Increase in Due to Capital		
Projects Fund		(65,361)
Increase in Appropriations		
Forwarded		<u>(42,306)</u>
General Fund Deficit		
December 31, 1976		\$(213,532)

See Notes to Financial Statements

TOWN OF MERRIMACK
WASTE TREATMENT FACILITY
ANALYSIS OF CHANGES IN FUND BALANCE
For the Year Ended December 31, 1976

Revenue 1976		\$599,282
Operating Costs:		
Paid by General Fund	\$590,360	
1976 Costs in General		
Fund Accounts Payable	<u>21,288</u>	<u>611,648</u>
NET (DEFICIT) FROM 1976 OPERATIONS		\$(12,366)
<u>Depreciation 1976</u>		<u>271,113</u>
Net Results After Depreciation		<u>\$(283,479)</u>
Accumulated Deficit Dec. 31, 1975		<u>(1,333,930)</u>
Accumulated Deficit Dec. 31, 1976		<u><u>\$(1,617,409)</u></u>

Note: Depreciation of facilities is provided for to conform with generally accepted principles of accounting for municipal enterprise funds. Revenue and expenses are recorded on the accrual basis.

**TOWN OF MERRIMACK
CAPITAL PROJECTS FUNDS
ANALYSIS OF CHANGES IN FUND BALANCE
YEAR ENDED DECEMBER 31, 1976**

	Total	Incinerator	Sewer Line Extension	Special Sewer	Pinewood Acres
Balance January 1, 1976	\$3,054,554	\$1,590,175	\$ --	\$1,362,576	\$101,803
Receipts:					
General Fund	\$ 558,121	\$ 65,361	--	\$ 416,110	\$ 76,650
Federal Gov't.	2,688,000	2,423,700	--	264,300	--
State of N.H.	388,886	132,150	--	256,736	--
Anheuser-Busch	162,584	162,584	--	--	--
Proceeds of Bond					
Antic. Note	2,000,000	--	2,000,000	--	--
Interest	90,296	--	90,296	--	--
Miscellaneous	163	--	150	13	--
Total Receipts	\$5,888,050	\$2,783,795	\$2,090,446	\$937,159	\$76,650
Disbursements:					
Principal-					
Bonds & Notes	\$ 620,000	\$ 60,000	\$ --	\$ 500,000	\$ 60,000
Interest	502,161	137,511	--	348,000	16,650
Federal Aid					
Antic. Notes	200,000	200,000	--	--	--
Construction					
Costs	3,236,236	2,898,773	243,014	504	93,945
Total Disbursements	\$4,558,397	\$3,296,284	\$ 243,014	\$ 848,504	\$170,595
Net Increase	\$1,329,653	\$(512,489)	\$1,847,432	\$ 88,655	\$(93,945)
(Decrease)					
Balance Dec. 31, 1976	\$4,384,207	\$1,077,686	\$1,847,432	\$1,451,231	\$ 7,858

See Notes to Financial Statements

**TOWN OF MERRIMACK
REVENUE SHARING FUND
ANALYSIS OF CHANGES IN FUND BALANCE
FOR THE YEAR ENDED DECEMBER 31, 1976**

Fund Balance January 1, 1976	\$ 72,530.32
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Revenue:

Entitlements	\$261,910.00	
Interest	<u>8,881.04</u>	\$270,791.04

Expenditures:

Fire Station Addition	\$ 27,062.05	
Library Architect	681.18	
Parks & Recreation	3,712.69	
Civil Defense	1,851.00	
Town Garage	20,189.41	
Kent Property	297.50	
Photogrammetric Mapping	3,859.79	
Ambulance Radios	6,780.00	
Drainage and Paving	27,167.51	
Twin Bridges Park	21,200.00	
Highway Department	<u>25,678.20</u>	<u>\$138,479.33</u>

Net Increase	<u>\$132,311.71</u>
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Fund Balance December 31, 1976	<u>\$204,842.03</u>
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Appropriated and Unexpended Dec. 31, 1976:

1975 Art. 19-Parks & Recreation Capital	\$1,444.68
1975 Art. 26-Kent Property	491.06
1976 Art. 19-Ambulance Garage	38,000.00
1976 Art.20-Fire Equipment	13,124.00
1976 Art. 21-Photogrammetric Mapping	11,140.21
1976 Art. 22-Drainage & Paving	22,462.49
1976 Art. 23-Town Master Plan	<u>5,000.00</u>

Total	<u>91,662.44</u>
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Unappropriated Dec. 31, 1976	<u><u>\$113,179.59</u></u>
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SEE NOTES TO FINANCIAL STATEMENTS

**TOWN OF MERRIMACK
GENERAL FUND
STATEMENT OF ESTIMATED AND ACTUAL REVENUES
FOR THE YEAR ENDED DECEMBER 31, 1976**

Source	Estimated	Actual	Over (Under)	Actual 1975
TAXES				
Property Taxes	\$6,125,073	\$6,132,229	\$ 7,156	\$5,545,840
Resident Taxes	83,860	86,600	2,740	67,958
Yield Taxes	2,000	3,209	1,209	2,205
FROM STATE OF N.H.				
Business Profits Tax	127,008	127,010	2	120,962
Rooms & Meals Tax	99,097	99,097	-	84,946
Highway Subsidy	50,389	63,040	63,040	48,412
Interest & Dividends Tax	14,292	14,292	-	16,030
Town Road Aid	18,879	13,441	(5,438)	-
Gas Tax Refund	3,850	4,330	480	3,843
Savings Bank Tax	10,890	10,890	-	8,127
Reimbursements for Forest Fires	--	483	483	-
FROM LOCAL SOURCES				
Motor Vehicle Permit Fees	205,000	268,517	63,517	182,486
Interest	200,000	193,715	(6,285)	-
Licenses, Permits & Filing Fees	18,700	21,124	2,424	-
Dog Licenses	4,300	4,207	(93)	4,282
Income from Trust Funds	17,000	12,395	(4,605)	-
Rent of Town Property	600	600	-	550
Fines & Forfeits--District Court	40,000	48,086	8,086	36,990
Nat'l. Bank Stock Tax	100	100	-	-
Income from Departments	108,607	113,242	4,635	92,707
Miscellaneous	--	10,458	10,458	10,160
TRANSFERS FROM OTHER FUNDS				
Revenue Sharing Fund	174,412	138,479	(35,933)	162,503
Waste Treatment Fund	667,665	594,037	(73,628)	10,951
TOTAL REVENUE	<u>\$7,971,722</u>	<u>\$7,959,601</u>	<u>\$(12,121)</u>	<u>\$6,398,952</u>

See Notes to Financial Statements

**TOWN OF MERRIMACK
GENERAL FUND
STATEMENT OF APPROPRIATIONS AND EXPENDITURES
FOR THE YEAR ENDED DECEMBER 31, 1976**

	Encum- brances 1975	Budget 1976	Total Available	Expenditures and Encumbrances	(Over) Under Budget	Actual Prior Year
Town Officers' Salaries	-	\$ 125,446	\$ 125,446	\$ 124,520	\$ 926	\$ 91,051
Town Officers' Expenses	-	72,342	72,342	61,120	11,222	37,643
New Equipment	-	3,000	3,000	5,303	(2,303)	1,565
Deputy Tax Coll. Bond	-	325	325	325	-	-
Resident Inspection Serv.	-	2,000	2,000	2,490	(490)	-
Election & Registration	-	5,500	5,500	5,343	157	4,453
District Court	-	48,805	48,805	42,975	5,830	36,316
Town Hall Expenses	-	16,314	16,314	15,191	1,123	23,565
Town Hall Capital Improvements	-	-	-	5,911	(5,911)	-
Town Hall Summit Bldg.	-	-	-	4,500	(4,500)	-
Police Department	-	405,367	405,367	393,203	12,164	328,621
New Cruisers	-	13,500	13,500	13,533	(33)	16,115
Other	-	-	-	-	-	7,556
Dog Pound	-	14,000	14,000	13,900	100 A	-
Abbie Griffin Fund	-	-	-	11,392	(11,392)	-
Communications	-	77,576	77,576	76,907	669	66,823
Fire Department	-	246,798	246,798	238,285	8,513	172,774
George Carroll Fund	2,512 B	-	2,512	2,845	(333)	3,594
Abbie Griffin Fund	1,978 B	-	1,978	4,327	(2,349)	6,500
Cent. Fire Sta. Add.	29,467 A	-	29,467	29,467	-	30,533
New Fire Engine	-	13,124	13,124	-	13,124 A	-
Ambulance Service	-	41,906	41,906	39,197	2,709	33,063
Capital Items	1,851 A	-	1,851	1,851	-	1,819
Communications Equip.	-	6,780	6,780	6,780	-	-
Garage	-	38,000	38,000	-	38,000 A	-
Planning & Building	-	78,247	78,247	96,391	(18,144)	59,442
Conservation Comm.	-	745	745	441	304	288
80 Acre Site Improvements	3,500 B	-	3,500	-	3,500 B	-
Kent Property	789 A	-	789	298	491 A	29,211
Town Master Plan	-	5,000	5,000	-	5,000 A	-
Wastewater Treatment Facility	-	667,665	667,665	615,648	52,017	492,933
Sanitary Landfill	-	49,088	49,088	40,965	8,123	38,160

Highway Department
Highway Dept.-Town Road Aid

Garage Imp.

Pave Rt. 3

Engrg. Design
Pub. Works Dept.
Street Lighting
Health & Welfare-Merrimack

Valley Home Health Care

Old Age Assist.

Town Poor

Red Cross Swimming

Library

Parking Lot

Architect

Historical Society

Publis Town History

Recreation:

Parks & Playgrounds

MYA

Fourth of July

Twin Bridge Fund

Storage Facility

P&R Capital

Twin Bridge Park

Fisher Property

Photogrammetric Mapping

Kiestlinger A/C

Tax Map

Cemeteries

Hydrant Charges

Advertising

Legal Expenses

Debt Service:

Principal:

Turkey Hill Bridge. Note

Sewer Survey Note

Kollman Account

Pinewood Acres

Incinerator Account

Original Sewer Bonds

-	398,171	398,171	382,556	15,615	358,470
-	5,909	5,909	5,909	-	2,247
20,189 A	-	20,189	20,189	-	1,161
-	45,000	45,000	32,694	12,306 B	-
-	49,630	49,630	27,168	22,462 A	-
-	100,000	100,000	56,245	43,755 B	-
-	24,000	24,000	23,252	748	23,480
-	11,620	11,620	11,620	-	8,130
-	6,500	6,500	8,922	(2,422)	5,461
-	21,000	21,000	20,808	192	20,647
-	700	700	648	52	550
-	47,818	47,818	47,818	-	45,234
3,067 B	-	3,067	-	3,067 B	-
681 A	-	681	681	-	4,319
-	200	200	200	-	147
8,600 B	588	9,198	9,298	(110)	-
-	10,439	10,439	6,499	3,940	2,671
-	23,400	23,400	23,812	(412)	14,517
-	1,500	1,500	1,500	-	1,500
4,487 B	-	4,487	-	4,487 B	-
1,830 B	-	1,830	765	1,065 B	-
5,157 A	-	5,157	3,713	1,444 A	1,743
-	21,200	21,200	21,200	-	-
-	150,000	150,000	150,000	-	-
-	15,000	15,000	3,860	11,140 A	-
-	-	-	-	-	1,714
-	3,096	3,096	3,096	-	1,324
-	2,000	2,000	1,464	536	1,751
-	11,400	11,400	11,051	349	11,138
-	1,300	1,300	1,067	233	2,786
-	12,000	12,000	13,550	(1,550)	10,695
-	8,903	8,903	8,903	-	17,806
-	7,500	7,500	7,500	-	7,500
-	70,000	70,000	70,000	-	-
-	60,000	60,000	60,000	-	-
-	60,000	60,000	-	60,000 C	-
-	215,836	215,836	215,836	-	285,836

**TOWN OF MERRIMACK
STATEMENT OF TAXES RECEIVABLE
YEAR ENDED DECEMBER 31, 1976**

	Uncollected Balance Jan. 1, 1976	Taxes Committed or Added	Collections	Abatements	Uncollected Balance Dec. 31, 1976
PROPERTY TAXES					
1976	\$ --	\$6,131,533	\$5,229,947	\$ 7,950	\$893,626
1975	654,472	696	646,684	8,156	328
TOTAL PROPERTY TAXES	\$654,472	\$6,132,229	\$5,876,631	\$16,106	\$893,964
RESIDENT TAXES					
1976	\$ --	\$ 85,300	\$ 65,870	\$ 4,490	\$ 14,940
1975	19,880	1,300	16,790	4,340	50
TOTAL RESIDENT TAXES	\$ 19,880	\$ 86,600	\$ 82,660	\$ 8,830	\$ 14,990
YIELD TAXES					
1976	\$ --	\$ 3,209	\$ 1,740	\$ --	\$ 1,469
1975	114	--	--	--	114
TOTAL YIELD TAXES	\$ 114	\$ 3,209	\$ 1,740	\$ --	\$ 1,583

**STATEMENT OF TAX LIENS RECEIVABLE
FOR THE YEAR ENDED DECEMBER 31, 1976**

Levy of	Balance 12/31/75	Tax Sale	Redemp- tions	Deeded To Town	Abate- ments	Balance 12/31/76
1975	--	\$183,575	\$ 99,378	--	\$ 525	\$ 83,672
1974	126,623	--	98,574	--	--	28,049
1973	29,845	--	14,680	12,894	650	1,631
1972	768	--	768	--	--	--
TOTAL	\$157,236	\$183,575	\$213,400	\$12,894	\$1,165	\$113,352

TOWN OF MERRIMACK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 1976

1. Significant Accounting Policies

The modified accrual basis of accounting, which is in accordance with generally accepted accounting principles for governmental units, has been followed in the accompanying financial statements. This represents a change from the cash basis followed in prior years.

The principal effect has been in the accruing of the last quarter's Revenue Sharing entitlement of \$65,110.

The Waste Treatment Facility is presented as an enterprise fund in the accompanying financial statements. For the purpose of this change in accounting policy, the net deficit for the period from the beginning of operations to December 31, 1974 was treated as a contribution by the Town.

Depreciation for the waste treatment facility is computed over estimated useful lives on a straight line method.

2. Authorized Bond Issue

Article 8, passed at the 1975 Town Meeting, authorized the Selectmen to issue serial bonds or notes to raise \$5,000,000 for improving and extending the sewage disposal plant and interceptor lines and facilities. At December 31, 1976, no bonds had been issued under this authorization; however, bond anticipation notes in the principal amount of \$2,000,000, due January 26, 1977, were issued during the year.

SELECTMEN'S ANNUAL REPORT FOR 1976

1976 was a productive year, as well as a busy one for the Board of Selectmen. It can best be summarized as a year of continuing improvements in general administration, and signaling important and significant change in the structure of Merrimack's Town Government.

Perhaps the greatest change in Merrimack Town Government came near the close of the year when Road Agent, Edgar Thibodeau announced his retirement. In November, voters of the Special Town Meeting authorized the Selectmen to establish a Department of Public Works, following which the Selectmen appointed Edward Blaine as interim Director of Public Works and Norman Peppin as Highway Superintendent. Shortly after this Town Meeting, the Highway Department moved into the Highway Garage, located on Turkey Hill Road. This was made possible by the final corrective work by the original contractor in June, and the authorization to proceed with partitioning, plumbing, heating and electrical finish work in the garage.

Moreover, the Selectmen purchased a significant portion of Mr. Thibodeau's highway vehicle inventory and have authorized the acquisition of a variety of tools, parts and supplies for the operation of a Highway Division and the maintenance of its vehicles.

Another significant change has been that the Selectmen have met regularly on Monday and Thursday evenings, posted their agendas 24 hours in advance of said meetings, and invited the public to attend all such meetings.

Under the category of Financial Administration, they have directed Town Assessor, Robert Eisert to conduct a complete revaluation of the property in the Town and to have that project completed in time for its implementation in the April 1, 1977, tax year. Progress on the project is proceeding on target. Throughout the summer, the Assessor retained a draftsman to post corrections to the tax maps, and throughout the summer and fall he utilized college work/study and high school co-op programs to assist in the revaluation. Also, the Selectmen wish to commend the Supervisors of the Checklist for having commenced the audit by a certified public accountant, and their having retained a local auditor, Ralph Schmitt.

They wish to welcome several new industries to the Town, including Digital Equipment Corporation, W.H. Brady Company, C.H. Stuart Company, Advanced Circuits Technology, Cleveland Precious Metals, New England Circuits Boards, and several new commercial establishments.

Considerable attention has been given to the area of code enforcement. The Selectmen welcomed the return of Andrew O'Malley and the hiring of Robert Carver as Inspectors in the Planning and Building Department. They have watched with interest Mr. O'Malley's securing manufacturer's conditions on the use of styrofoam TG and building construction, and given voter approval, anticipate that the Planning and Building Department will become more nearly self-supporting with the introduction of a new fee schedule effective early in 1977.

Several items of unfinished business were addressed this year by the Board of Selectmen. For example, in December the Selectmen accepted some 55 of the Town's streets, in the first action of accepting streets since 1972. Moreover, they adopted a multitude of traffic ordinances, updating their ordinances to reflect current requirements and current practices.

Several Public Works projects were either commenced or completed this year. In May, the parking lot was completed and land area cleared in the Twin Bridges Park, correcting on a permanent basis a very bad drainage problem. Town road aid monies were used to complete the widening and resurfacing of the Amherst Road from Peaslee Road to the Riverview development; the Town Dog Pound was constructed and placed in operation at the Wastewater Treatment Facility; an emergency access gate for fire protection was installed at the vicinity of Rose Haven Villa on Thornton Street; and curbing, drainage swales, and other culvert work was commenced under the Community Development Revenue Sharing Program in Country Club Estates. The Selectmen are pleased to announce that they have been awarded a second year grant of \$53,000., more than twice that of the first year grant. to continue the drainage improvements at Country Club. They have filed for a third year grant of some \$77,000. to complete the job as designed by Hamilton Engineering Associates. Also, in conjunction with the Citizens Advisory Committee, the Selectmen have worked closely towards securing a grant from the U.S. Department of Housing and Urban Development for federal funding for sewers in Country Club Estates.

Finally, as far as building construction is concerned, the Selectmen wish to report that the Fire Department has successfully completed the interior finishing of the addition to the Central Fire Station, utilizing volunteer help and labor of the on-duty firemen.

Not all construction projects proceeded as rapidly in 1976 as the Selectmen had hoped. One particular disappointment was the inability to commence construction of the Civil Defense Garage. This delay was due to

a lack of clear title to the land upon which the building was to be constructed. Accordingly, the Selectmen and the School District have mutually agreed to place articles in the warrant for 1977 to clear title. Also in the area of inspections, the Selectmen paid particularly close attention to the completion of residential subdivision known as Four Seasons. They filed suit against the developer for failure to complete the project, and this resulted in the developer's presenting more adequate bond security and a construction time schedule.

In the realm of wastewater treatment, the Selectmen have been particularly active in 1976. Early in the year, they were actively negotiating with Anheuser-Busch towards a successful resolution of remaining differences in a comprehensive contractual package for the acceptance and treatment of wastewaters. When Anheuser Busch filed for non-residential site review and filed suit upon having its application turned down, the Selectmen filed a counter-suit for the termination of the so-called 1968 contract. Presently, that case is active, while a study of the Wastewater Treatment Plant is being undertaken by Bethel, Duncan & O'Rourke. The Selectmen hope that this study will be completed in time for the successful negotiation and execution of a comprehensive agreement with Anheuser-Busch prior to Town Meeting. Meanwhile, a temporary agreement has been reached which clearly delimits the amount and strength of the sewage the brewery may discharge to the Town's Treatment Facility. Progress is continuing on the construction of the sewage sludge incinerator. Start-up operations are anticipated to be commenced in mid-May, with full operation scheduled for mid-June, 1977.

In order to assure continued eligibility for federal grants, the Selectmen have contracted with Hamilton Engineering Associates to conduct a Community Facilities Plan for the extension of sewer interceptors west of the F.E. Everett Turnpike. The study was completed in draft form, and a public hearing was held in November. It is anticipated that the plan will be approved by the federal and state authorities prior to Town Meeting. Meanwhile, the Town has commenced construction of sanitary sewers for Woodland Park under Contract No. 12. They anticipate advertising for bid, a sewer contract for the Currier Road neighborhood in January, 1977, and upon the successful completion of easement negotiations, for the Souhegan Interceptor in Mid-Winter. It is the Selectmen's intention that upon the successful completion of the Facilities Plan and its adoption by the EPA, they will apply for a construction grant for the Souhegan River Interceptor and for design grants for the Baboosic

Brook, Baboosic Brook north branch, and Naticook Brook Interceptors. When these projects are completed, and monies received from federal grant, reimbursements will in turn be spent on sewer extensions which must be borne exclusively by local taxation. This plan of action will enable the Town to proceed in an orderly fashion towards the construction of the maximum amount of sewerage prior to requesting additional funding authorization from the Town.

In other projects related to sewerage, the Selectmen have successfully completed the formulation of, and have adopted a system for, the recovery of industrially-related costs for the construction of the sludge incinerator. They have completed a contract with the Nashua Corporation, incorporating the provisions of industrial cost recovery, and have drafted similar contracts for agreement with Anheuser-Busch and several other industrial users in Town.

This past year, the Selectmen restructured the Constitution and By-Laws and Standard Operating Procedures of the Merrimack Ambulance Rescue Service, with the assistance of the ambulance volunteers and officers. The old service, Merrimack Ambulance Service, was dissolved and a new service, Merrimack Ambulance Rescue Service, was organized early in December. Moreover, they have revised a new fee schedule to help recoup the costs for Ambulance Service. They anticipate replacing the 1970 Cadillac with monies received to date which are currently held in an ambulance reserve account.

In the realm of general administration, the Selectmen saw the opportunity of acquiring the Summit Realty Building for an expanded Town Hall and Police Complex. They conducted an inventory of existing floor space and future requirements and appraised the feasibility not only of renovating the Summit Realty Complex, but also of expanding the existing Town Hall. The Selectmen recognized that in the near future an addition to the Town Hall will be required to meet the Town's space requirements.

Also in the realm of general administration, the Selectmen have worked closely with an automatic data processing committee to evaluate the computer service requirements of the Town, both immediate and long-range. They anticipate a report with recommendations will be available to the townspeople together with an appropriate budgetary request for the Annual Town Meeting.

In the area of personnel administration, the Selectmen have continued to review and evaluate their Personnel Policy, Practices & Procedures keeping them balanced and current. Moreover, they have commenced

discussions with representatives of a proposed Police Union.

In Welfare Administration, Selectman and Overseer Don Dwyer has augmented his employment opportunity program with the institution of a job bank; those in need of employment and seeking emergency relief are referred to vacancies listed in this job bank. Mr. Dwyer notes it has proven to be a most successful program.

The Board wishes to thank all those who have contributed their time and knowledge in the interest of the Town this past year. The Selectmen express their appreciation to the Town Department Heads and employees; and members of the Town Boards, Commissions and Committees; and the local Churches, service organizations; and to all who contributed to making Merrimack a better place in which to live this past year. The Selectmen also wish to commend the Town History Committee for their having successfully completed the publication of Volume 1 of The History of Merrimack.

Albert E. Burt, Chairman
Donald R. Dwyer
Nelson R. Disco

**REPORT OF THE DEPARTMENT OF PUBLIC WORKS
TO THE HONORABLE BOARD OF SELECTMEN AND THE
CITIZENS OF THE TOWN OF MERRIMACK**

On November 1, 1976, the Town of Merrimack voted to establish a Department of Public Works. As of this writing, the Department consists of Public Works Administration and the Highway Division.

Mr. Norman Peppin has been appointed Highway Superintendent and is responsible for the day-to-day operations of the Highway Division. This division moved to the Highway Garage on Turkey Hill Road as of December, 1976, and is currently being evaluated as regards the capacity for response to community needs, i.e., personnel, materials and equipment. This division has a nucleus of good employees who have expressed interest in on-the-job training programs to further develop skills and capabilities.

It would be improper of me to comment on the performance or accomplishments of the Highway Department under the direction of Edgar Thibodeau, our recently retired Road Agent, other than to extend an expression of gratitude for his consideration and efforts on behalf of the Town throughout the transition period.

During the next few years, the Town of Merrimack faces a major crisis in the maintenance of its roadways: little or no storm water drainage systems exist in most areas; old roads were made by literally pouring oil over meadows, thereby creating a way with no foundation. To say the least, these ways are falling apart with the heavier vehicles and increased vehicular speeds which exist today. Finally, until very recently, the roads constructed by sub-dividers were done so without adequate specifications or inspections to insure that the Town was not buying a roadway already starting to deteriorate when we accepted them as public ways. With the sub-division boom in Merrimack, the roadways constructed 3, 5, and 7 years ago are now requiring extensive maintenance.

We look forward to any opportunity which may present itself to us in order that we may provide better service to the Town, to name two: a closer relationship with other Town Departments, Boards and Agencies; and secondly, total consolidation of Public Works functions into a true Department of Public Works acceptable to all concerned.

Respectfully submitted,
Edward J. Blaine, Jr.
Director of Public Works

REPORT OF THE POLICE DEPARTMENT FOR 1976

To the Honorable Board of Selectmen, and the citizens of the Town of Merrimack, I herewith submit my report for the Police Department covering the year ending 31 December 1976.

Your Police Department is one place where we all know that "The Buck Stops Here", and our essential purpose is to serve and protect all of the people by performing our law enforcement functions in a professional manner. Your Police Department protects the rights of all persons within our jurisdiction to be free from criminal attack; to be secure in their possessions; and to live in peace.

MERRIMACK POLICE DEPARTMENT ORGANIZATION

CHIEF OF POLICE

John F. Pelletier

DEPUTY CHIEF OF POLICE

Oscar F. Gerlach

CRIMINAL INVESTIGATION UNIT

Lt./Det. Joseph Horak, Jr.

Det./Sgt. John C. Bennett

Det./Sgt. Lionel LeBlanc

PATROL UNIT

Lt. Michael Blekitas

Sgt. Francis Hudson
Sgt. Richard Nantel
Ptrl. Peter DelPapa
Ptrl. Robert Gavin
Ptrl. William Miller
Ptrl. William Mulligan

Sgt. Robert Pelletier
Cpl. Alfred Quintal
Ptrl. Robert Ritchie
Ptrl. George Rousseau
Ptrl. Paul Stavenger
Ptrl. Richard Thomas

Ptrl. Theodore Trask

SPECIAL POLICE

James Berry
Agnes Berry
Bernie Breault
Harold Flanders
Phyllis Gehling
Lois Hudson
Paul LaFrance

Lee Kershaw
Gloria B. Litchfield
Sherrie McCalvey
Anthony Pellegrino
Jacqueline Peterson
Betty Raymond
Ernest Raymond

Jerry Theriault

POLICE CADETS

Cynthia Currie
Michael Currier

Mark Schofield
Susan Venus

SERVICE UNIT

SECRETARY TO THE CHIEF

Gloria B. Litchfield

ACCOUNT CLERK/RECORDS KEEPER

Gloria B. Litchfield

CLERK/TYPISTS

Jacqueline Peterson
Mary Kirouac
Sue Brundrett
Linda Mantini

Detective Unit
Juvenile Unit
Records (part-time)
Co-op Student

HUMANE OFFICER

Joseph Roy

CUSTODIAN

Millie Green

PHOTO LAB

OFFICER IN CHARGE

Sgt. Francis Hudson

BREATHALYZER OPERATORS

Deputy Chief Oscar F. Gerlach
Lt. Michael Blekitas
Sgt. Francis Hudson
Sgt. Richard Nantel

Det./Sgt. John C. Bennett
Sgt. Robert Pelletier
Cpl. Alfred Quintal
Ptrl. William Miller

Ptrl. Richard Thomas

EDUCATION AND TRAINING

Education and training are the foundations of professionalism, the ultimate goal for which we are all striving. We continue to improve ourselves through education and training to better serve our people. During 1976, your officers continued to devote their time to special law enforcement education, and at this time, are already signed into schools next year. The following is a list of some of the schools and the officers that attended.

FIRST LINE SUPERVISOR SCHOOL

Lt. Michael Blekitas

Sgt. Robert Pelletier

Cpl. Alfred Quintal

CRIME PREVENTION

Sgt. Francis Hudson
Cpl. Robert Hamill

Cpl. Alfred Quintal
P.W. Andrea Berg

Ptrl. Theodore Trask

CRIME SCENE SEARCH SCHOOL

Sgt. Francis Hudson
P.W. Andrea Berg

Sgt. Richard Nantel
Ptrl. Paul Stavenger

CRIMINOLOGY

Sgt. Francis Hudson
P.W. Andrea Berg
Ptrl. Theodore Trask

Sgt. Richard Nantel
Ptrl. Robert Ritchie
Ptrl. George Rousseau

CRASH INJURY MANAGEMENT

Ptrl. William Mulligan

BREATH EXAMINER SPECIALIST SCHOOL

Sgt. Robert Pelletier
Cpl. Alfred Quintal

BOMB INVESTIGATOR SCHOOL

Ptrl. Richard Thomas

EMERGENCY MEDICAL TRAINING

P.W. Andrea Berg

Gloria B. Litchfield

Ptrl. Paul Stavenger

FINGERPRINT SCHOOL

Lt. Michael Blekitas
Sgt. Francis Hudson
Cpl. Robert Hamill
Ptrl. George Rousseau

Sgt. Robert Pelletier
Cpl. Alfred Quintal
Ptrl. William Miller
Ptrl. Theodore Trask

DRUG SCHOOL

Sgt. Richard Nantel

Ptrl. Peter DelPapa

Ptrl. Robert Ritchie

ON-SCENE ACCIDENT INVESTIGATION SCHOOL

Ptrl. Peter DelPapa
Ptrl. Robert Ritchie

Ptrl. William Mulligan
Ptrl. George Rousseau

ORAL COMMUNICATIONS

Sgt. Richard Nantel
P.W. Andrea Berg

Cpl. Alfred Quintal
Ptrl. Paul Stavenger

ORGANIZED CRIME SCHOOL

Sgt. Francis Hudson

Ptrl. Theodore Trask

Ptrl. Robert Ritchie

OFF-HIGHWAY RECREATION VEHICLE SEMINAR

Deputy Chief Oscar F. Gerlach

Ptrl. Robert Gavin

Ptrl. George Rousseau

JUVENILE JUSTICE SEMINAR

Cpl. Robert Hamill

P.W. Andrea Berg

POLICE COMMUNITY RELATIONS

Sgt. Francis Hudson

P.W. Andrea Berg

Ptrl. Theodore Trask

POLICE PROSECUTOR SCHOOL

Deputy Chief Oscar F. Gerlach

Det./Sgt. John C. Bennett

Lt. Michael Blekitas

Sgt. Francis Hudson

Sgt. Richard Nantel

Ptrl. William Miller

POLICE PHOTOGRAPHY SCHOOL

Lt. Michael Blekitas

Sgt. Francis Hudson

P.W. Andrea Berg

Ptrl. William Miller

Ptrl. Robert Ritchie

SELF-DEFENSE SCHOOL

Sgt. Francis Hudson

Ptrl. William Mulligan

Ptrl. Theodore Trask

POLICE REPORT WRITING

Sgt. Robert Pelletier

Ptrl. Theodore Trask

P.W. Andrea Berg

Ptrl. William Mulligan

SIX-WEEK N.H. RECRUIT TRAINING ACADEMY

Ptrl. Paul Stavenger

Officers are also attending St. Anselm's College, taking Criminal Justice Courses.

BUILDING

The Police Department is still located in the Old White School building on Church Street at Route 3. We have continued to try and improve the building with members of the department doing most of the work on their own time. We had to have a special fan installed to keep a change of air in the Communications Center during warm weather.

The building needs to be painted, and I have requested funds for this purpose in our budget request for 1977.

GROUNDS

During 1976, we were unable to do any landscaping around the station to improve the appearance. We were able to keep the brush cut in front most of the time. The requested new driveway has not been completed so we are still having problems trying to turn north on Route 3.

CRIME PREVENTION

"Fuzzy" continues to work for the department, and it appears he is still very well received. The July 1976 issue of Law and Order Magazine carried the story of "Fuzzy" the Burglar Fighter, across the United States. As a result of the story, we received requests from thirty-four (34) States, Counties, Cities and Towns for information on "Fuzzy".

We have continued to present programs on Crime Prevention, Self-Defense, Bike Safety, etc., to Civic organizations, Church groups and others.

Our Juvenile Unit has spent many hours working with our youths on Safety and Crime Prevention. They attended the July 4th celebration with our Explorer Post and issued out Crime Prevention Materials.

Our two Juvenile Officers also joined me at the Crippled Children's party in Seabrook, where we assisted in the program and gave out "Fuzzy" buttons.

During the open house of the new bank in the Pennichuck Square Shopping Center, our department had a display of counterfeit money. Det./Sgt. John C. Bennett covered this program and did an excellent job in explaining how to detect counterfeit money.

POLICE EMPLOYMENT

Lionel LeBlanc, a nine-year veteran of the Nashua Police Department, was hired as a Detective Sergeant to fill the ranks when Detective Lt. Horak retired.

Patrolman Russell Hartley left the department to become a member of the Pelham Police Department. We received over 180 applications to fill the position. William Miller, a three-year veteran of the Milford Police Department, was hired to fill the vacancy.

The voters, at Town Meeting, allowed the department a new position, that being an Assistant Juvenile Officer. Andrea Berg, a member of the Juvenile staff, was appointed and is working in the position.

Our department is still operating with fewer personnel than required under the standards as reflected in the UCR as a National and the New England ratio of 2.0 uniformed officers per 1,000 inhabitants. We still have sixteen uniformed officers with a population of over 16,000 people.

POLICE CADETS

We continued with the Summer Police Cadet program in 1976 and received funding from the Governor's Commission on Crime and Delinquency. Our four Cadets are graduates of the New Hampshire Chiefs of Police Cadet Training Academy, which is a mandatory part of our program.

As in the past, our Cadets were chosen from our Police Explorer Post. We are pleased to say that we now have six of our Cadets working in the law enforcement field or attending a college, taking Criminal Justice Courses.

State-wide, the Police Cadet program has been outstanding with 74% of the Academy graduates now involved in Law Enforcement.

In 1976, we made some changes in the Academy Training program, and presented a whole new curriculum to the New Hampshire Chiefs of Police Committee. Gloria B. Litchfield and I received special plaques of appreciation for the work we put into these changes. This also completed my third year on the Committee.

OUTSTANDING SERVICE

During 1976, your Officers continued to conduct themselves in a very proficient manner. One example of this was the action of Officer George Rousseau, at 4:45 A.M. on the morning of 10 December, when he and Roger Corriveau, an intern from St. Anselm's College, discovered the Griffin's home on the Daniel Webster Highway afire. The Fire Department was called, and the two men entered the building and assisted eight persons to safety. Not satisfied with a report that all persons were out of the burning home, Officer Rousseau entered the building again where he found a man still laying on a bed in a burning bedroom, on the second floor. The Officer removed this man to safety. Officer George Rousseau's action was that of a professional police officer, of which we are all proud.

SUMMARY OF POLICE ACTIVITIES
CASES PRESENTED TO THE MERRIMACK
DISTRICT COURT

Adults	1,751
Juveniles	77
TOTAL	1,828

Juvenile cases are listed under the Juvenile Officer's Report.

ADULT CASES

Assault	23
Burglary	5
Criminal Mischief	22
Criminal Threatening	1
Criminal Trespass	7
Contributing to the delinquency of a Minor	5
Concealing Merchandise	4
Disorderly Conduct	54
D.W.I.	102
D.W.I. Accident Resulting	20
Defective Equipment	46
Drug Law Violations	50
Dog Law Violations	99
Forgery	5
Fugitive from Justice	4
Fraud	1
False Report of a Crime	5
Intoxication	12
Issuing Bad Checks	21
Indecent Exposure	1
Leaving the Scene of An Accident	15
Lewdness	1
Operating a Motor Vehicle	
After Suspension/Revocation	31
Operating a Motor Vehicle as to Endanger	8
Unsworn False Statement	2
Unauthorized Use of a Motor Vehicle	2
Unauthorized Use of a Firearm	1
Reckless Conduct	3
Reckless Operation of a Motor Vehicle	8
Resisting Arrest	3

Shoplifting	1
Speeding	580
Theft	14
All Other Motor Vehicle	543
All Other Criminal	52
	<u>1,751</u>

Found Guilty	1,451
Found Not Guilty	49
<u>Nol Pros or Other</u>	251
	<u>1,751</u>

ADULT CASES PENDING IN DISTRICT COURT

Attempted Arson	1
Assault	2
Conspiracy to Commit Arson	1
Contributing to Delinquency of Minor	4
Criminal Mischief	2
Disorderly Conduct	4
Drug Law Violations	2
D.W.I.	15
D.W.I. Accident Resulting	2
All Other Motor Vehicle Complaints	49
Evasion of Tolls	1
Dog Law Violations	4
Issuing Bad Checks	7
Incest	2
Littering	1
Non-Support	1
Possession of a Stolen Motor Vehicle	1
Statutory Rape	1

COMPARATIVE STATISTICS

	<u>1973</u>	<u>1974</u>	<u>1975</u>	<u>1976</u>
Telephone				
Calls Received	27,871	30,942	36,285	42,666
Calls for				
Police Service	3,574	7,272	6,464	16,190
Investigations by				
the Department	3,268	4,313	4,672	6,958
M.V. Accidents				
Investigated	193	200	273	435

We are very pleased to report that we had NO fatal Motor Vehicle accidents during 1976.

We are sorry to have to report the high increase in accidents for 1976. Due to the ice conditions, the year started off with 52 accidents in January, and we ended up with 72 during the month of December. We had 15 on one weekend alone in December of 1976. Our records show that we had only 82 accidents involving personal injury.

OTHER WORK BY THE DEPARTMENT

	1973	1974	1975	1976
Ambulance Assist	339	399	455	505
Burglary Cases	101	152	100	70
Bank Alarms	62	21	20	38
Burglary Alarms	-	145	210	276
D.W.I. Arrest	56	123	134	139
Fire Department Assist	314	384	442	494
Homes Checked for persons away	598	727	1030	1114
Kidnapping Complaints	2	-	-	1
Mini-Bike Complaints	29	36	53	38
Missing Persons	44	36	4	6
Motorist Assist	204	275	434	635
Murder	1	-	1	-
Attempted Murder	-	-	-	2
Stolen M/V Reported	18	14	13	11
Stolen M/V Recovered	17	10	18	22
Unsecured Premises	475	651	820	907
Sudden Deaths	-	-	-	5
Dog Complaints	-	-	-	687
Police Radio Calls	-	-	63437	71178
Warrants/Subpoenas Served	-	-	222	293
DE Tags & Warnings Issued	-	-	1744	3614

The Police Department maintains the gasoline pumps for Town vehicles, and keeps all records for gasoline used. The following shows the amount of gasoline issued.

	1975	1976
Police	28,360.4	30,073.3
Ambulance	1,894.6	1,870.2
Civil Defense	72.2	39.6
Fire Department	4,222.8	4,895.4
Highway Department	2,247.5	8,395.4
Humane Officer	885.1	1,030.4
Waste Treatment	7,580.6	7,356.5
Welfare	91.0	42.0
Other Town Vehicles	1,783.6	3,262.2
	<u>47,137.8</u>	<u>56,965.3</u>

MONIES RECEIVED AND TURNED IN TO TOWN

ASAP Program-Cruiser Use	\$ 900.00
Accidents Reports	1,356.99
Bike Registrations	479.00
Humane Officer-Dog Revenues	1,227.00
Pistol Permits	285.00
Officers Working Outside Details	19,708.16
Breathalyzer Ampules-Court	107.97
	<u>\$24,062.12</u>

During 1976, our business people were hit hard with bad checks. It reached a point where we issued special forms to some business people to assist them in collecting some of the monies owed. We investigated 78 bad check cases, which resulted in \$25,087.28 being collected. There were over one hundred and forty cases where the store owners collected the monies themselves. The department is still working on two murder cases which involved over one hundred hours in 1976, and one attempted murder. At this time, we are awaiting action from the Attorney General's Office to present one murder case to a Grand Jury.

During 1976, we have had an increase in major sex crimes which has been very disturbing to all. Our new female Juvenile Officer has been of great value to this department and the victims, during the investigations. We are now planning for some special training in this type of investigation.

At this time, our Town is divided into three patrol areas, and each

area has been drawn because of size, problems, man-made and natural barriers. Because of the growing problems of our Community, we have reached a point where we should now divide the Town into four patrol areas.

This should be completed now, but due to growth problems, we have drawn up a budget with plans to complete this on 1 January 1978. With the rapid expansion in the South end, this may be too late to be able to continue a fast response to emergency calls. We need the continued support of everyone to serve you properly.

In conclusion, your Police Department wants to thank all of our citizens for their cooperation. We also want to thank the staff at the Town Hall, the Fire Department, the Court, MARS, and all other Town Departments for their assistance.

To you, our Board of Selectmen, I want to thank you for your support during my recovery from the heart operation, and since my return to duty. I know the growing problems of our Town have been tremendous for you, but you still had time to assist your Police Department.

Respectfully submitted,
John F. Pelletier,
Chief of Police

MERRIMACK DISTRICT COURT
January 1, 1976 through December 31, 1976

Checking Account

Balance on Hand-Jan. 1, 1976		4.74
Fines & Forfeitures	\$116,740.80	
Small Claims	563.23	
Writs	388.00	
Application forms for Writs	141.14	
Office Supplies-Reimbursed	243.00	
Bad Checks	530.00	
Service Charges	21.80	
Checkbook Chgs.	21.92	
Witness Fees-Reimbursed	135.00	
Motor Vehicle Dept.-Reimbursed	8.00	
Clerks Assoc.-Reimbursed (postage)	13.00	
Telephone	1.47	
		<u>117,659.92</u>
		\$117,655.18

Disbursements

Fines & Forfeitures	\$ 47,517.80	
Witness Fees	11,158.40	
Telephone	1,288.64	
Printing	1,719.34	
Office Supplies	2,118.57	
Postage	1,370.50	
Witness Fees Returned	15.00	
Small Claim fees Returned	6.00	
Clerks Bond	103.00	
Writ Fee Returned	7.00	
Iron Railing for Courtroom	13.92	
Bail Returned	280.00	
Clerks Assoc. Dues	25.00	
Guardian Ad Litem-Raymond C. Patryn	105.00	
Guardian Ad Litem-Robert Gardner	185.00	
Guardian Ad Litem-David Gottesman	106.00	
Sheriff's Fee	3.00	
Judges' Assoc. Dues	130.00	
Typewriter Repairs	12.00	
Clerks' Seminar	42.67	
Ampules-Police Dept.	180.22	
Breathalyzer tests-Police Dept.	769.92	
Blood	10.00	
Small Claim Transfer to Sup. Court	2.50	
Town of Bedford	8,680.00	
Town of Merrimack	41,700.00	
		117,549.48
Bal. on Hand-Jan. 1, 1977		105.70
	Nancy P. Watt	\$117,655.18
	Clerk	

MERRIMACK DISTRICT COURT

January 1, 1976 through December 31, 1976

BAIL ACCOUNT

Bal. as of Dec. 31, 1975		\$ 4,706.08
Bail Received	<u>\$22,045.50</u>	<u>\$26,751.58</u>

DISBURSEMENTS

Court Fines	\$9,487.50	
Superior Court Bail	3,135.00	
Bail Returned	9,467.00	
Restitution to N.H. Probation Dept.	50.00	
Bail Comm. Fee-Reimbursed	<u>6.00</u>	
		22,145.50
Bal. on hand as of Jan. 1, 1977		<u>4,606.08</u>
		\$26,751.58

Nancy P. Watt
Clerk

MERRIMACK DISTRICT COURT

January 1, 1976 through December 31, 1976

Motor Vehicle Violations	3,743	
Non-M/V Violations	112	
Town Ordinances	141	
Misdemeanors	803	
Felonies	<u>59</u>	
		4,858
Juveniles	172	
Small Claims	219	
Civil Cases	91	
Landlord & Tenant Cases	<u>7</u>	
		489
		<u>5347</u>

Nancy P. Watt
Clerk

**ANNUAL REPORT FOR 1976
AUXILIARY POLICE DEPARTMENT**

AUXILIARY POLICE PERSONNEL

Sgt. John Mahan
Cpl. Roy Ingerson
Cpl. Robert L'Heureux
Kevin Burns
William Emmons
John Meehan, Jr.
Thomas Sturges

Arthur Venne
Edmond Bresse
Mark Briggs
John Cox
Leo Dodier
Frank Melim
Edward Nelson

ACTIVITY REPORT

Cruiser Duty	1,479-3/4 hrs.
Church Traffic	56
All Other Activities	200
Total Hours	<hr/> 1,735-3/4 hrs.

To the Honorable Board of Selectmen, I herewith submit my annual report for the Auxiliary Police for the year ending 31 December 1976.

During the past year, we have had quite a turnover in personnel due to illness, changing of jobs, and other commitments, and we have attempted to replace these Auxiliary Officers with new ones.

Of course, when new members are appointed, they must be trained and outfitted, which takes time.

As can be seen by the above figures, the hours worked have dropped considerably, but the Town of Merrimack still benefits immensely from the devotion of these volunteers. I would like at this time to extend my deepest appreciation to Chief John F. Pelletier, to the Board of Selectmen, and to all other Town personnel, whose assistance makes this unit function properly.

Respectfully submitted,

Oscar F. Gerlach
Deputy Chief
Officer in Charge

ANNUAL REPORT JUVENILE DIVISION

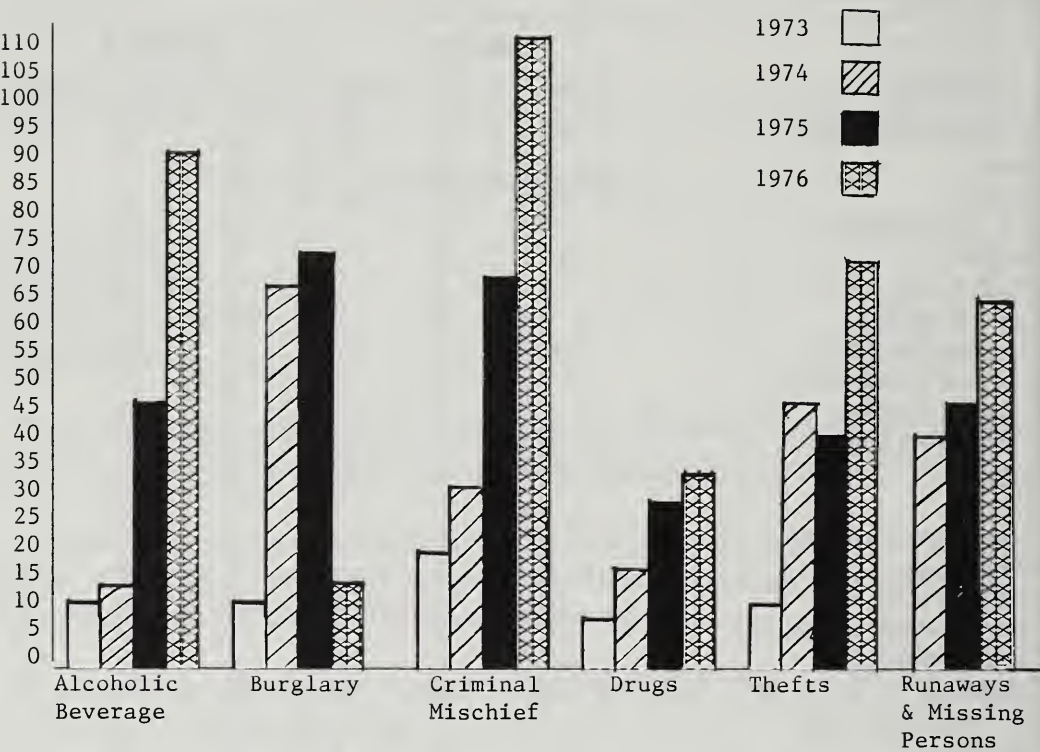
I hereby submit the annual report of the Juvenile Unit of the Police Department.

During the year 1976, the Juvenile Unit handled 713 investigations. These investigations are listed below in categories of offenses. It is important to understand that the offenses listed below represent cases that have been solved.

OFFENSE	MALES			FEMALES		
	Total	Court	Other	Total	Court	Other
Alcoholic Beverage	67	1	66	23	0	23
Arson	2	2	0	0	0	0
Assault	19	9	10	2	1	1
B-B Gun Violations	4	0	4	0	0	0
Burglary	15	6	9	0	0	0
Child Abuse	0	0	0	1	0	1
Child Neglect	0	0	0	1	1	0
Criminal Mischief	105	9	96	3	0	3
Criminal Threatening	2	0	2	0	0	0
Criminal Trespass	9	0	9	0	0	0
Disorderly Conduct	49	1	48	2	0	2
Drugs	23	8	15	8	1	7
Escape	1	0	1	0	0	0
False Report to Police	2	0	2	0	0	0
Harassment	6	1	5	0	0	0
Missing Person	8	0	8	5	0	5
Motor Vehicle (under 16)	6	3	3	0	0	0
OHRV Violations	27	1	26	0	0	0
Runaway	22	2	20	38	4	34
Recovered from out of Town	5	0	5	3	0	3
Sex Offenses	2	1	1	0	0	0
Shoplifting	13	2	11	2	1	1
Tampering with witness	3	2	1	0	0	0
Theft	66	16	50	5	0	5
Trespassing	16	0	16	2	0	2
Truant	15	1	14	4	0	4
Unauthorized use of a Motor Vehicle	13	9	4	0	0	0
Uncontrollable Child	11	3	8	6	2	4
Miscellaneous	72	0	72	25	0	25
TOTALS	583	77	506	130	10	120

In addition to those cases listed, there was an additional workload of unsolved cases and Family Crisis Intervention services.

The following graph charts the six crime categories that I feel are of major concern, and compares the number of juvenile offenders over the past four years.

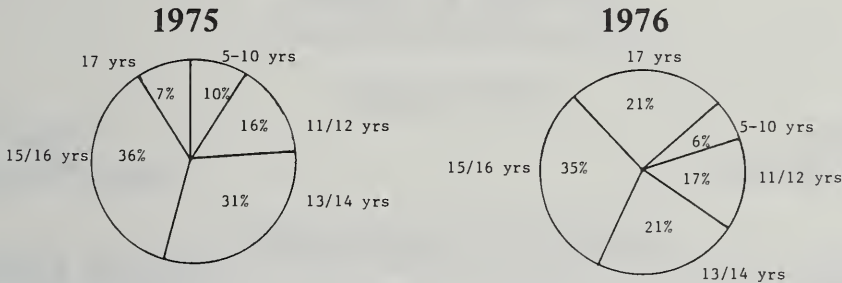


The following list shows the breakdown, by age and sex, for these six crime categories during 1976.

OFFENSE	MALES							FEMALES						
	Total	5-10	11/12	13/14	15/16	17		Total	5-10	11/12	13/14	15/16	17	
Alcoholic Beverage	67	0	0	3	26	38		23	0	1	7	12	3	
Burglary	15	0	8	0	4	3		0	0	0	0	0	0	
Criminal Mischief	105	18	34	20	19	14		3	0	2	1	0	0	
Drugs	23	0	0	0	12	11		8	0	0	1	4	3	
Theft	66	11	19	15	8	13		5	0	3	1	1	0	
Runaways/Missing	34	0	6	7	17	4		44	0	5	15	22	2	

As you will note, there has been a substantial increase in each of these categories, with the exception of burglaries, which decreased. In the 1975 Annual Report, I mentioned the changes in the juvenile laws and the lowering of the drinking age. Those changes have had a substantial impact on the workload of the Juvenile Unit, as indicated by the large increase in Alcoholic Beverage violations and the increase in all of the categories committed by 17-year-olds.

The following two pie charts break down by age the total of juvenile offenders and compare the totals of 1975 and 1976.



The Juvenile Unit also offers services to families who contact us regarding problems they are having with their own children or with others', but who do not require direct police action. This service is time-consuming but very important, in that it offers a juvenile and his family help in overcoming minor family problems before they get out of hand. There are also many programs offered by the Juvenile Unit to the schools and general public as part of crime prevention and public relations. These programs consist of visiting the elementary schools and pre-schools; and talking with students about safety, the purpose of the Police Department, and similar topics. Talks are also given to high school groups and community organizations. Moreover, the Juvenile Unit is involved in seeking services such as counselling agencies and crisis homes for runaways and neglected children. I am glad to say that it is because of the addition of another officer to the Juvenile Unit, Officer Andrea Berg, we have been able to continue these much-needed services and programs.

I wish to express my appreciation to the community organizations and businesses for their financial support of our crime prevention and public relations program. Also, many thanks to the Probation Department, the schools, the churches, and the community for your cooperation and your understanding throughout the past year.

Respectfully submitted,
Corporal Robert R. Hamill
Juvenile Unit

REPORT OF THE COMMUNICATIONS CENTER FOR 1976

To the Honorable Board of Selectmen, and the Citizens of the Town of Merrimack, I herewith submit my report for the Communications Center for the year ending 31 December 1976.

MERRIMACK COMMUNICATIONS CENTER

OFFICER IN CHARGE

Cpl. Alfred A. Quintal

DISPATCHERS

Agnes Berry
Granville Stearns

Daniel Ring
Agnes Warrington

SUBSTITUTE DISPATCHERS

Mark Briggs
Frances L'Heureux

Gloria B. Litchfield
Elizabeth Michaud

Your Communications Center's fundamental duty is to maintain a line of communications for all town facilities through the use of both radio and telephone systems. At present, the Center serves the following departments: Police, Ambulance, Highway, Waste Treatment Facility, and under emergency conditions the Fire Department. We also dispatch all calls for the Town of Litchfield, New Hampshire. Two-way radio communications is also kept with the County Communications Center in Goffstown, the New Hampshire State Police in Concord, along with its Public Safety Vehicles. We also monitor all surrounding Towns' and Cities' Police Departments through a conventional monitor radio.

The Communications Center comes under the direction of Chief of Police, who has assigned Corporal Alfred A. Quintal as the Officer in Charge.

The Dispatchers keep a continuous record of all gasoline used by the various town departments, and administer all necessary paperwork for pistol permits and other permits as required.

During the year, a Teletype System was installed in the Communications Center. This enables the department to communicate with any law enforcement agency in the United States instantaneously. Prior to this installation, the information required by law enforcement agencies had to be acquired through radio communication and/or telephone and mail services.

The following statistics show the number of calls which were handled by the Dispatchers for the year 1976.

TOTAL RADIO CALLS

1973	56,064
1974	69,831
1975	77,822
1976	144,295

TOTAL TELEPHONE CALLS

1973	34,275
1974	37,425
1975	44,593
1976	51,008

Radio and Telephone calls handled by the Communications Center in 1976 totalled 195,303 - an increase of 72,888 calls over those of 1975.

During 1976, because of the very heavy traffic on the Police radio frequency, we changed the police frequency. We had been operating with Nashua; Litchfield; Hudson; Tyngsboro, Mass.; Billerica, Mass.; and Tewksbury, Mass. We received continual interference. On our new frequency, we assist Litchfield and very seldom receive interference from Newport, New Hampshire, and never hear the three Towns in Massachusetts that are on with us. Because of the change, we have stopped using most of the codes over the radio.

Your Communications Center is open to serve you twenty-four (24) hours a day, seven (7) days a week.

In Case of Emergency:	Dial 424-2222
All Other Calls:	Dial 424-3774

The members of the Communications Center wish to thank all the Citizens of Merrimack for their cooperation and understanding. We also wish to thank the Board of Selectmen for their cooperation and assistance.

Respectfully submitted,

Cpl. Alfred A. Quintal
Officer in Charge

ANNUAL REPORT OF THE HUMANE OFFICER 1976

The following is the report of the Humane Officer for the year 1976:

Category:	<u>1975</u>	<u>1976</u>
COMPLAINTS:		
Dogs	968	923
Cats	151	117
Other	115	151
TOTAL:	<u>1,234</u>	<u>1,191</u>
TOTAL INVESTIGATED CALLS:	<u>753</u>	<u>1,027</u>
ANIMALS IMPOUNDED:		
Dogs	262	200
Cats	148	121
Other	19	30
TOTAL:	<u>429</u>	<u>351</u>
ANIMALS CLAIMED:		
Dogs	129	109
Cats	3	5
Other	5	11
TOTAL:	<u>147</u>	<u>125</u>
ANIMALS DESTROYED:		
Dogs	133	91
Cats	145	116
Other	14	19
TOTAL:	<u>292</u>	<u>226</u>
WARNINGS GIVEN OWNERS:		
(All Animals)	<u>476</u>	<u>252</u>
SUMMONSED TO COURT:		
Unlicensed Dogs	30	64
Failing to Restrain	36	44
Cruelty to Animals	4	1
TOTAL:	<u>70</u>	<u>109</u>
LOST DOGS REPORTED:	222	258
DOG BITES TO HUMANS:	48	49
TOTAL CALLS LOGGED:		
(Complaints & Investigated Calls)	<u>1,987</u>	<u>2,218</u>
TOTAL MILEAGE LOGGED:	<u>----</u>	<u>10,620</u>
TOTAL DOG POUND REVENUE		
RECEIVED FOR TOWN:	<u>\$473.00</u>	<u>\$1,227.00</u>

By examining the figures in the Humane Officer's annual report, a few interesting and encouraging conclusions can be made between the years 1975 and 1976. For example, fewer animals were impounded in 1976 than in 1975. This may be attributed to the new laws on abandonment of animals passed in 1975, making the abandonment of animals punishable by up to a \$1,000 fine, one year in prison, or both. This new revision of the law, I believe, has made some people think twice prior to "dumping" an animal.

Of all the animals impounded last year, more were claimed by their owners or "adopted" than were destroyed. Also, 43 fewer complaints were received than last year by the Police Department. This may be due to the fact that in 1976, fewer warnings were given, and more court summons were issued, which helped to curb the amount of offenses. (Some animal owners must have concluded that it was more economical to license and restrain their dogs than to pay impounding fees and court fines.) More complaints were investigated in 1976 than in 1975, as the Humane Officer's position was upgraded from part-time to full-time status.

The approval and appropriation of funds for a Town-owned Animal Pound facility at the last Town Meeting has greatly and favorably influenced all the categories of the annual report, as it has helped to curb the animal problems of the Town.

It should also be noted that revenue generated by the Animal Pound this year was \$1,227.00, compared to \$473.00 in 1975. Although the pound is not yet completed, it is operational and I believe that due to this facility, the animal problem is at this time under some type of control.

It is hoped that new Town ordinances pertaining to animals will soon be adopted which should enable us to put further "checks" on the animal problem. However, we have some time to go before the animal problem is considered "under control" and a "lid" put on the problem. Economic trends and population growth in the Town are significant factors which help to determine the animal problem of our community.

In conclusion, I would like to take this opportunity to thank everyone who made the erection of the Town's Animal Pound a reality and also for the assistance and support received from the citizens of this Town, along with the cooperation of my fellow officers.

Respectfully submitted,
Joseph J. Roy, II
Humane Officer, M.P.D.

**MERRIMACK AMBULANCE RESCUE SERVICE
REPORT FOR 1976**

To the Honorable Board of Selectmen and the citizens of the Town of Merrimack, I herewith submit my report for the Ambulance Rescue Service for the year ending December 31, 1976.

**MERRIMACK AMBULANCE RESCUE SERVICE ORGANIZATION
DIRECTOR**

Halowell E. Brown

AMBULANCE OFFICER

Beatrice Hall

ASSISTANT AMBULANCE OFFICER

Peter Shepherd

TRAINING OFFICER

Martha Schmitt

SECRETARY AND PUBLIC RELATIONS OFFICER

Frances L'Heureux

In 1976 your Ambulance Service has again experienced an increase in the number of runs over previous years. This year's increase is 11.0% over last year's experience. In the upcoming year we expect an increase of up to 15%, attributable to new housing, increased population, and industrial expansion.

In the fall of this year we improved our communications by purchasing sufficient numbers of two-way mobile radios to equip each volunteer's private car. Communication is now maintained between each team member responding to an emergency, his team leader, and the communications center, to update and advise of change in the patient's vital signs and condition. The Ambulance Service has purchased a 16mm. sound projector which shall be used in training and for the use of guest speakers needing a visual arts presentation.

Training is, of course, a primary need for your Ambulance Service. Each team trains under its team leader, one evening per week. The latest methods are introduced and practiced by each team to improve efficiency. Training and assessment is under the direction of the Training Officer.

We have additionally acquired nine portable alert monitors to be issued to each team leader and to each team when assigned weekend duty. These new alert monitors shall provide 24 hour communications with the communications center. With these new units, each member is assured of having a workable unit assigned to him or her.

In 1976 the Board of Selectmen approved a new Constitution and By-Law for the Ambulance Service. Additionally, we now have a new set

of approved operating procedures, which include the democratic process of self-determination of election of officers by secret ballot. Shortly after my appointment as Director, the members of this Association nominated and elected their current officers for a term of one year. I am pleased and gratified to report that the Ambulance Service is operating without internal conflict; that the morale and dedication of all its members is excellent. We wish to thank the Board of Selectmen for their wisdom and sensitivity in assisting this Association.

We wish to thank the Merrimack Police Department, Fire Department, Ladies' Auxiliary, M.A.R.S. Auxiliary and Highway Department for the cooperation given the Ambulance Service during the past year.

ACTIVITY REPORT FOR 1976

TABLE I

Of the total number of calls, 414 were actual runs with patients and 91 were standby calls; the breakdown of runs to various hospitals is as follows:

Hospital:	Illness	Injury	Transport	Total
St. Joseph	113	173	1	287
Memorial	32	31	4	67
Elliot	13	24	2	39
Notre Dame (CMC-West)	4	5	0	9
Sacred Heart (CMC-East)	5	1	0	6
V.A. Hospital (Manchester)	3	1	0	4
St. John's (Lowell)	0	0	1	1
Easter Seal (Rehabilitation Center)	0	0	1	1
	170	235	9	414

TABLE II

Year	No. of Ambulance Runs	Increase From Previous Year
1977	580 (projected)	14.9%
1976	505	11.0%
1975	455	14.0%
1974	399	17.0%
1973	341	12.9%

PRESENT MEMBERS OF THE AMBULANCE SERVICE

Permanent

Attendant/Driver
Attendant/Driver

W. Long
(vacancy)

VOLUNTEER MEMBERS

D. Hudon
S. Russell
P. Compton
W. Hicks
B. Hall
P. Beaulieu
S. Delpapa
F. Moriarty
D. Bertrand
M. Schmitt
R. Compton
J. Berry
M. Pellegrino
J. Berriault

J. Shulstad
S. Koster
N. Shephard
J. Brown
M. Bard
B. Gould
F. L'Heureux
N. Carr
R. Leshner
T. Trask
D. Spence
P. Shephard
R. Berriault

Respectfully submitted,
Halowell E. Brown
Director

MERRIMACK FIRE DEPARTMENT
Bi-Centennial Year
1976
ANNUAL REPORT

Bi-Centennial Year 1976 proved to be the busiest and most active year in the history of the Merrimack Fire Department, not only in the number of alarms answered, but also in fire inspections, fire prevention, and training.

Again, we had a 10% increase in alarms received over those received in the year 1975, and a 25% increase over those in 1974. As in previous years, the continued growth of residential, commercial and industrial enterprises is responsible.

The population at the end of 1976 is between 16,500 and 17,000, and with Digital Equipment Company coming in, it is predicted by this Department that there will be a minimum of 18,000 people in Merrimack by the end of 1977.

With population and valuation climbing, your Fire Department must continue to grow in manpower and equipment. The delivery of our new 1000 G.P.M. pumping engine has been carried over to February 1977, instead of being delivered in November 1976. Production delays are responsible. This engine will at least bring our pumping capacity up to a standard which should be adequate for five to six years. However, we will have to replace one of our tank trucks within two (2) years.

We added 3000 feet of 2½" and 1½" hose during 1976, but still have to continue to build up our reserve for reloading. Moreover, we added miscellaneous equipment to our apparatus, and purchased five new pocket alert monitors. Additional equipment is being requested this coming year.

As stated in last year's report, a study is being made of the feasibility of building a station in the northwest section of Town within the next two to three years. The growth in this area is continuing; however, growth in the south end and the impact of new industry in this sector may well warrant a higher priority to construct an addition to and to man the South Merrimack Station before constructing a Northwest Station. A decision on this situation will be made and presented within the next eighteen months.

This year has seen the completion of our second story addition to Central Station, with approximately 85% of the inside work being done by our own personnel, both call men and permanent men. This greatly-needed addition is now providing much better living, working and training facilities for all our men.

The three men added in June 1976, now give us at least a three-man

company at Central during the day with one man part-time at Reed's Ferry Station and four men ready to respond during the night hours. A request is being made this year for additional men to be added in October, so as to cover one of our other stations on a twenty-four hour basis.

The never-ending training and drilling has continued this year, our Training Committee having set up thirty-three drills for call and permanent men alike. The permanent men also have daily training on each shift. We have had outside help with this from New Hampshire Fire Service Training Instructors, Public Service Company of New Hampshire, New Hampshire Civil Defense, New Hampshire Forestry Department, and Meadowood Fire School. Training has included all phases of Fire Service operations, from Communications to Radiological Monitoring. Some men have also continued with Voc-Tech Fire Science Courses. An extensive program is being set up for continuation of these sessions for this coming year.

Our street numbering program did not materialize as fast as we had planned; nevertheless, we hope to have it completed in 1977. Street numbers have a very important impact on location of your house in any emergency. As we complete numbering of each section of town this coming year, notices will appear in our local paper.

When your street is listed, please call for your house number, if you don't already have one. Posting your number will make it much easier to locate your house and answer emergency calls more quickly.

Our maintenance program has improved this year, with 90% of all work being done by our own personnel. Only major jobs are contracted out, such as the re-building of the pump on Engine No. 2. Our own men also helped on that job. We hope to improve our maintenance program even more this coming year.

We have added seven more men to our call man force this year, bringing our total call manpower to forty-two members. More men will be added in 1977, when equipment is available for them. Call men have been very active this past year, and cooperation at fire scenes between call men and permanent men has been excellent.

The fire prevention and inspection section of the department has been extremely busy during 1976. Many hours have been spent on inspection of the installation of fire places, chimneys and wood stoves. Oil burner inspections have also increased this year. All fires have to be investigated for cause and damage losses; follow-up reports have to be made. In-service inspections have also been made in many of our industrial plants; these have to be done by all three shifts, while on duty, so it has been very time-consuming. However, it has given all men a chance to gain knowledge of the locations of hazardous materials, and the layouts of these plants.

Programs set up by Inspector Comer for the schools have proven to be very helpful in instructing students in home fire prevention.

The Department urges everyone intending to install a wood stove to call us for information and/or an inspection of the installation, for his own safety. Also, anyone wanting a home fire inspection or needing any information regarding fire protection should not hesitate to call the Fire Department.

The Fire Department Dive Squad, headed by Russell Luker, has done much extensive training this year, and is ready for any emergency involving an accident on our lakes or rivers. These members are competent, certified divers.

The cooperation given to the Fire Department by the townspeople and all other Town Departments this year has been greatly appreciated. We are all here to serve the citizens of Merrimack, and working together we can better serve the needs of the Town.

We wish to give a special "thank you" to the Ladies Auxiliary for their dedication and their gifts to us. On many sub-zero nights, they have been at fire scenes serving hot coffee and sandwiches to the men, which has been greatly appreciated.

We wish to commend Police Officer Rousseau and his partner for their action upon discovering a fire at 4:45 A.M. on December 10, 1976. Their quick action in awakening the nine occupants and getting them out definitely saved their lives.

We wish also to "thank" the Merrimack Police Department, Highway Department, Ambulance Squad, Water Department, Souhegan Mutual Aid Association, and the Nashua Chapter of the Red Cross for their help and cooperation during the year.

Remember, always call your Fire Department for any fire emergency, no matter how minor it seems. Small fires are what make big fires.

When calling for an emergency, give your name, your exact location and any other information possible.

Evacuate the building immediately. Buildings can be replaced but lives cannot.

Keep doors and windows closed, and upon arrival of the Fire Department, quickly give them any additional information that could be of help.

Fire Department Emergency Numbers:	Fire Department Business Lines:
424-5557	424-3690
424-5571	424-4704

On behalf of the Merrimack Fire Department may you "ALL" have a "Fire Safe" Year in 1977.

Respectfully submitted,
Herb Duxbury, Chief

PRESENT MEMBERS OF YOUR FIRE DEPARTMENT

PERMANENT

Chief H. Duxbury
Insp. J.M. Comer
Lieut. R.P. Soucy
Lieut. J.A. Hall
Lieut. C.Q. Hall
H. McCalvey, Jr.
D. Belanger

H. Young
D. Smith
D. Leclair
K. Russian, Sr.
N. Pepin
J. Degnan
D. Spence

J. Moore, Sec'y.

CALL MEN

Deputy F. Read
Ass't. Deputy J.F. Hall
Capt. W. McShea
Capt. B. Tucker
Capt. J. Greenfield
Lieut. E. Raymond
Lieut. G. Kneeland
Lieut. P. Rogers
2nd Lieut. L. Worster
2nd Lieut. P. Reichenbach
Warden C. Worster
Clerk R. Bezanson
Reverend Gordon, Chaplain
Father Richards, Chaplain
J. Annis
G. Beals
J. Belanger
M. Carrier
J. Calogero
O. Decato
D. Dewitz
E. Dewitz

N. Driscoll
D. Dwyer
C. Field
R. Follansbee
R. Greenfield
J. Hall
N. Hall
W. Hall
J. Hammer
W. Johnston
R. Letellier
C. Mason
C. Nute, Jr.
N. Peppin
R. Schaumann
R. (Bob) Soucy
F. Twardosky
N. Worcester
E. Worster
R. Wright
W. Zintel

DIVE SQUAD

R. Luker

R. Luker, Jr.

S. Dockham

ACTIVITY REPORT, 1976

Buildings	29
Industrial Fires	7
Automobile Fires	23
Truck Fires	7
Mobile Home Fires	4
Alarm Malfunctions	12
False Alarms	19
Chimney Fires	21
Bomb Scare	6
Service Calls	53
Smoke Investigations	94
Flooded Oil Burners	11
Oil Fire	1
Gasoline Fire	1
Gas Spills	16
Propane Leaks	2
Electrical Appliance Fires	18
Accidents	28
Rescue	5
Brush Fires	56
Grass Fires	9
Trees on Wires	12
Dumpster	3
Faulty Heaters	4
River Search	4
Mutual Aid	4
Illegal Burning	15
Miscellaneous	30
TOTAL RUNS	494
Inspections	430
Burning Permits Issued	1,582
Emergency Phone Calls	1,478
Business Phone Calls	8,989
Radio Log-March-Dec.	3,632
Total Man-Hours on Drills	1,056

REPORT OF DISTRICT FIRE CHIEF AND TOWN FOREST FIRE WARDEN

Since its beginning in 1893, the State Forestry Department has recognized the fact that forest fire prevention and suppression is a joint state and town or city responsibility. Local authorities recommend names of persons to the State Forester, who appoints one person as town or city fire warden and several other persons as town or city deputy fire wardens to a three-year term.

The local forest fire warden controls the kindling of all outside fires, when the ground is not covered with snow, by issuing a written permit for kindling a fire. Permits are issued only at such times and in such places as the fire warden deems safe.

The State Forest Fire Service trains the local forest fire organization in modern forest fire prevention and suppression tactics. The State also provides backup personnel and equipment for suppression and prevention activities.

This past year, the combination of State and local forces has resulted in one of the smallest acreage losses due to forest fires, in the United States, in the past 20 years.

1976 FOREST FIRE STATISTICS

	<u>No. of Fires</u>	<u>No. of Acres</u>
State	746	294
District	51	37
Town	13	4½

Gilbert Testa
District Fire Chief

Clarence Worster
Forest Fire Warden

MERRIMACK CIVIL DEFENSE ANNUAL REPORT FOR 1976

During the year 1976, your Civil Defense Organization has successfully accomplished several of its previously-stated objectives.

Through the cooperative and untiring efforts of your town officials, department heads, representatives from civic business and health-welfare related organizations, local school personnel, fire department auxiliary and interested citizens, the town's Emergency Operation Plan was rewritten and published. The purpose for such a plan is to identify clearly the respective responsibilities of each department and supportive agency in the community in time of a disaster. When implemented, this plan will provide your Selectmen with an instrument for coordinating immediate action prior to, during, and following a disaster.

Your Civil Defense department has also successfully sponsored two courses which are closely related to emergency preparedness. Our Communications section conducted a twelve-week course on radio code and theory instruction which was well-attended by local residents. Our Radiological section sponsored a sixteen-hour course in radiological monitoring which was attended by various emergency town services.

Several Civil Defense members have taken advantage of career training conducted by the Defense Civil Preparedness Agency, Region One, Maynard, Massachusetts.

This was the first year your Civil Defense Organization has successfully qualified for matching federal funds for personnel and administrative expenses. During the coming year, we hope to explore the possibility of obtaining equipment for Town use through the Federal Excess Property Program.

We were fortunate here in New Hampshire that we were spared by Hurricane Belle in August, 1976. However, we do not feel that we can rest on our good luck and fortune. We must strive continually to improve our emergency response capability because the next time it may not be a question of whether or not it will occur — only a question of when.

In closing, may we again express our sincere appreciation for the continued support and cooperation demonstrated by our elected officials, the various department heads, and "you", the interested citizen.

Respectfully,

Frank L. Colliton, Jr.
Civil Defense Director

MERRIMACK CIVIL DEFENSE COMMUNICATIONS ANNUAL REPORT FOR 1976

During 1976 the mobile communications van was upgraded with additional solid state equipment to allow emergency operation on public safety frequencies not previously covered. A 12-channel radio was installed that will provide coverage on local and county channels. The heating system was upgraded to allow for continuous operation of the van in cold weather.

The communications van is kept ready to operate through a regular system of drills and check-out procedures. The vehicle is a self-contained mobile communications center that can operate on police, fire and other public safety services in case of a failure at the town communications center. It can also operate as a field operations center during emergencies or natural disasters. The van was in service during the July Fourth celebration and communications back-up was requested by several town departments at various times during the year.

In the fall, the group sponsored a 12-week course in amateur radio communications which was well-attended. A number of students passed the Novice radio license granted by the FCC. A second series of training courses is planned.

The group currently includes 6 members who have contributed about 1,000 volunteer hours for meetings, training sessions, maintenance of equipment, etc. All residents, regardless of communications experience, are eligible to join.

Members of CD Communications include: William Hummel, Nancy Frank, Ronald Frank, Ralph Schmitt, William Wrocklage, and Robert Wescott.

William Wrocklage
Communications Officer

Ronald Frank
Ass't. Communications Officer

REPORT OF THE HEALTH OFFICER 1976

January 3, 1977

Town of Merrimack

Merrimack, New Hampshire

The steady growth of the Town of Merrimack was reflected in the increased number of cases handled by the Town Health Officer during the year of 1976. Thanks to the cooperation of Town officials, and the various Town offices invloved, complaints were dealt with promptly, and the Town has kept abreast of the many health problems which have arisen.

I wish to express my sincere appreciation to the men of the Building Inspector's Office for their fine spirit of cooperation, and for their expert assistance in helping me to serve the Town of Merrimack as Health Officer.

The MARS Ambulance Service has continually provided excellent service to the townspeople, and I wish to express my deepest thanks and appreciation for their service.

Very truly yours,
William H. Sheehan, M.D.
Health Officer

project, and the Reed's Ferry Women's Club donated a flowering crab tree in memory of Mrs. Flora Maker.

Individuals continued to contribute books to the library in large quantities. It is impossible to list all of the donors, but we are most appreciative of all those who gave us books during the year. Those books not used were sold at the Friend's yearly book sale to support the library. We did receive a number of donations from the business community this year, which we wish to acknowledge. The interest taken by these businesses was most appreciated, and we look forward to continued support from the growing number of businesses in the community. Corporate and civic group gifts were received from the Merchants Savings Bank, New England Chemical Co., Rita's Kennel, Beta Sigma Phi-Chi Chapter, and the Nashua Al-Anon Family Groups.

During February of 1976, the Library was honored by receiving an award by the State Library Commission for its achievement under the State Wide Development Program.

For the coming year I have set as my major goal the resolution of the chronic space shortage in the library. A library can only meet the informational, educational, and recreational reading needs of the community when it has the space in which to house an adequate collection of books and other informational sources, and has room for its patrons to use the available material. Whatever the outcome of the building program, meeting the library needs of the community will remain the main concern of the staff.

LIBRARY STAFF

Kendall Wiggin	Chief Librarian
Joyce Brown	Library Assistant
Ruth Garvey	Library Assistant
Adeline Odermatt	Library Assistant
Nancy Baker	Library Aide
Nanette Nuese	Library Aide
Irene Streeter	Clerk Typist
Linda Brown	Page
Carolyn Barrett	Page

ANNUAL CIRCULATION

Adult Fiction loaned	25,181
Adult Non-Fiction loaned	11,422
Children's fiction loaned	19,202
Children's non-fiction loaned	5,203
Magazines loaned	4,758
Recordings	1,879
Art Prints	45
Misc. (Pamphlets, etc.)	130
Films	144
	<hr/>
	67,762

COMPARATIVE ANNUAL CIRCULATION

1972	28,137
1973	27,358
1974	30,655
1975	50,561
1976	67,762
New Patrons registered 1976	1,447

LIBRARY RESOURCES

Number of Volumes 1/1/76	15,224
Number added during 1976	3,022
TOTAL	<hr/>
	18,246
Number of volumes discarded	- 338
Number of volumes lost	- 126
TOTAL as of 12/31/76	<hr/>
	17,782
Number of recordings owned	512
Number of films and filmstrips	41
Number of Magazines received	110
Number of Newspapers received	6
Number of Art Prints	24
Number of Microfiche	529
Number of materials borrowed on interlibrary loan	226

Respectfully submitted,
Kendall Wiggin,
Chief Librarian

A folio of maps of the town-owned land has been started by Mr. Robert Woolsey and offered to the Commission. The folio will be continued in the coming year to be made available to the Town officers and the public.

Meetings this year were held about once per month. While attendance is generally by the Commission members, some interested townspeople were present. The Commission welcomes the attendance and participation of the local citizens in offering suggestions for ecological improvement of Merrimack.

Roger W. Lawrence, Chairman
Robert Bjornson
William Dobbs
Elizabeth Hummel
Walter Lavash
Alan Penrod

REPORT OF THE PLANNING BOARD FOR 1976

1976 has been a busy and productive year for the Merrimack Planning Board.

Early in January, regulations were adopted for controlling non-residential site development. At the March Town Meeting a Cluster Development Ordinance was adopted, along with revisions to the Flood Hazard Conservation District Ordinance, revisions to the Wetlands Conservation District Ordinance, revisions to the Gravel Ordinance, adoption of the 1970 Edition of the American Insurance Association's Fire Prevention Code with the October 1972 Revision, adoption of the 1975 Edition of the BOCA Basic Building Code, and the adoption of the 1975 Edition of the BOCA Basic Plumbing Code.

At the beginning of the year, Michael Donah took over as the Board's Chairman. On April 1, 1976, W.R. Kilbourn's term expired and Alfred Hinckley was appointed to fill this vacancy. Mark Ayer resigned from the Board as of April 1, 1976, and W.R. Kilbourn was appointed to fill the remainder of this term. On May 18, 1976, Leslie Mills was elected Chairman and on July 13, 1976 Arthur Gagnon was elected Executive Secretary. Michael Donah resigned from the Board on June 1, 1976, and Rev. James Watson was appointed to fill out his term.

There were two significant proposals reviewed by the Planning Board in 1976. The first of the year found the Board continuing its review of the Anheuser-Busch expansion plan proposed at the end of 1975. After four and one-half months of negotiation, the Board determined that the plan must be disapproved because the applicant failed to provide sufficient information and assurances to allow the Board to properly evaluate the effect of the proposed expansion on the Town as a whole. The brewery subsequently took the Town to court. When the decision was handed down in this case it was in favor of the brewery basically because of a technicality of law in that the sub-division regulations and the authority to adopt same had never been recorded at the Registry of Deeds. The Town proceeded to appeal the decision but before final action on the appeal the brewery and the town came to an agreement regarding discharges to the treatment plant and the permit to construct was issued.

In April, the Board began discussions with Digital Equipment Corporation, which proposed to purchase 1000 acres of land in Merrimack for the purpose of constructing industrial buildings. This non-residential site review required six months of the Planning Board's review time. Included in the site plan were the extension of Continental Boulevard and

Almost as numerous are requests for advertising signs either larger or closer to the highway than allowed by ordinance. Permission to build on lots not meeting current size requirements is also requested frequently.

This past year, for the first time, the Board was called upon to settle disputes involving decisions of other town officials or agencies. Two appeals were made against administrative decisions of the Building Inspector and the Selectmen. It was also necessary for this Board to adjudicate differences of opinion between the School Board and the Conservation Commission relative to town-owned land that had been purchased as a school building site some years earlier by the townspeople.

Carl Griffiths was reappointed to serve another five year term on the Board. Other membership remains the same as last year. Current Board membership included: John E. Lyons, Chairman; Roland Farland, Franklin Haseltine, Henry Therriault, and Carl Griffiths. Alternate members, necessary to insure a full board at all public hearings, are: Roger Hart, Arthur Carlson, Edwin Woodward, Martin Kelley, and Douglas DeWitz.

The Board members are again this year proud of the fact that they have been able to make decisions on controversial issues without causing the town undue expenses for legal services.

John E. Lyons,
Chairman

BUILDING INSPECTOR'S REPORT FOR 1976

1976 was a very busy and active year for all personnel of your building department. There were many large commercial and industrial undertakings in the Town with Digital Equipment, by far, being the largest single project.

Listed below is a breakdown of the building permits issued and the valuations for same:

201 Single Family dwellings	\$ 6,635,175.
5 Industrial Buildings	5,997,000.
8 Relocated Buildings	900.
35 Residential Garages	137,220.
1 Municipal Dog Pound	14,000.
1 Church	386,000.
2 Commercial Buildings	292,000.
31 Structures other than buildings	9,025.
173 Additions to Single Family Dwellings	357,621.
48 Additions to other than single Family Dwellings	5,700,350.
505	<u>\$19,529,291.</u>

Additional permits issued requiring inspections were:

69 Swimming Pool Permits
74 Sewer Entrance Permits

I would like to extend my thanks to the many fine people of the Town for their fine cooperation during the past year; especially the Police and Fire Departments, the Planning Board, the Board of Adjustment, the Public Works Department, the Selectmen, and the staff of the Building Department, Jean Weston, Sally Raymond, Robert Carver, and also to the Administrative Assistant, George Howe.

Respectfully Submitted,

Andrew G. O'Malley,
Building Inspector

VITAL STATISTICS

THE
STANDARD

**Marriages Registered in the Town of Merrimack, N.H.
for the Year Ending December 31, 1976**

Date		Place	Names	By Whom Married
Jan.	1	Wilton	John P. Inkel Virginia J. Davis	Everett Bunker Jr. Minister
	1	Merrimack	Lawrence E. Pihl Constance A. Downing	Robert Donahoe Justice of the Peace
Feb.	28	Nashua	Paul G. Gagnon Lucia L. Campo	Rev. T. Joseph McDonough Priest
	28	Laconia	Robert C. Santee Doris A. Boissoneau	Marguerite M. Stafford Justice of the Peace
Mar.	13	Merrimack	William L. Walver Anne P. Lohnes	Rev. James P. Watson Priest
	20	Merrimack	Ronald C. Robinson Shelly A. Virtue	Dr. David A. Kerr Minister
	27	Merrimack	Albert J. Blizzard, Jr. Karen E. Johnson	Daniel C. Wilkers Minister
	27	Hudson	Michael L. Goldberg Michele A. Duffy	Samuel Umen Rabbi
	27	Merrimack	David W. Luedke Linda J. Pottle	Rev. Edward D. Richard Priest
Apr.	3	Manchester	Roland H. Bourque Nina M. Gordon	Evelyn Tsiatsios Justice of the Peace
	3	Merrimack	David J. Preysnar Constance A. Maguire	Rev. James P. Watson Priest
	9	Nashua	Douglas M. Sherwood Yvette L. Latulippe	Jerome Silverstein Justice of the Peace
	10	Merrimack	David A. Champagne Andrea J. Previe	Gerard L. Letourneau Minister
	17	Nashua	Steven A. Burnard, Jr. Sharon A. Quick	John D. Wilcox Justice of the Peace
	23	Merrimack	Barry E. Pharris Victoria Marshall	Rev. Michael Stone Pastor
	23	Nashua	Paul C. Decato Jacqueline C. Belanger	John D. Wilcox Justice of the Peace
	24	Manchester	Arthur L. LaPalme Paula J. Schneider	Benjamin C. Barody Justice of the Peace
	24	Grantham	David A. Quimby Kathleen Holt	Dwight S. Haynes Clergyman
May	1	Merrimack	Laurence E. Coleman Anne E. Morgan	Rev. James P. Watson Priest
	4	Manchester	John E. Levesque Elizabeth Sergi	Victor W. Dahar Justice of the Peace
	7	Merrimack	Ralph A. Hayes Deborah A. Weeks	Stanley J. Morton, Sr. Justice of the Peace

	7	Merrimack	Robert K. Roche, Sr. Jacqueline S. Roche	Rev. Bruce E. Gordon Minister
	8	Merrimack	George A. Brown, Jr. Vitella A. Glines	Dr. David A. Kerr Minister
	8	Merrimack	Randall K. Burgess Valerie L. Dubuc	Rev. James P. Watson Priest
	8	Merrimack	James C. Taylor, III Lise A. Guenther	Rev. Edward D. Richard Priest
	15	Merrimack	Richard W. Barrett Linda H. Levesque	Dr. David A. Kerr Minister
	15	Merrimack	Richard S. Hall Carol D. Hummel	Dr. David A. Kerr Minister
	22	Merrimack	David A. Jarry Eileen Patterson	Rev. Bruce E. Gordon Minister
	22	Merrimack	Clifton E. Pentz Doris G. Brennan	Rev. Edward D. Richard Priest
June	11	Merrimack	David R. Guerrette Kathleen E. Flessas	Rev. Edward D. Richard Priest
	12	Merrimack	Garry H. Heath Deborah L. Classon	Dr. David A. Kerr Minister
	12	Merrimack	Theodore P. Nippert Sharyn L. McCoy	Dr. David A. Kerr Minister
	12	Littleton	James W. Powers Irene M. Martinez	Rev. James Haller Priest
	19	Merrimack	Leslie E. Chamberlain Mabel M. Tellier	Clifton W. Estes, Jr. Justice of the Peace
	26	Merrimack	Gary K. Coolen Joan A. Strickland	Edna Bianchi Justice of the Peace
	26	Manchester	Robert N. Hale Patricia A. Downs	Willard B. Soper Pastor
	26	Merrimack	James A. Mahan Katherine M. Barbour	Rev. Edward D. Richard Priest
	26	Merrimack	Omer D. Prue, Jr. Susan F. McNicholas	Dr. David A. Kerr Minister
	27	Merrimack	Michael J. Perrault Brenda D. Caron	Rev. James P. Watson Priest
	27	Brentwood	James P. Wilson Maria T. Hudson	Harold Small Minister
July	1	Nashua	Albert A. Morand Ella M. McQuinn	Bertha J. Delorey Justice of the Peace
	10	Merrimack	William D. Cidzik Karen A. Kinzer	Rev. Edward D. Richard Priest
	17	Merrimack	William A. Hazen Coral A. Gordon	Rev. Michael J. Stone Minister
	18	Merrimack	Kevin C. Parker Elizabeth R. Mason	Rev. Richard J. Tulip Clergyman

	24	Merrimack	Emmett J. Grady Mary Zaino	Alfred M. Minuti Justice of the Peace
	24	Manchester	James I. Miller Deborah C. Green	David B. Shirley Minister
	24	Merrimack	Paul M. Raiche Deborah M. Jones	Rev. Edward D. Richard Priest
	25	Manchester	Elias A. Haddad Lucille E. Martel	Rev. Edward G. Kakaty Pastor
Aug.	6	Merrimack	Richard A. Girard Rita C. Pinard	Rev. Francis J. Christian Priest
	6	Manchester	John M. McGrail Shirley A. Viveney	Donald Fowler Justice of the Peace
	7	Merrimack	Eduardo Campos Donna L. Johnson	Rev. James P. Watson Priest
	7	Merrimack	John F. Healey Susan Scagnelli	Rev. James P. Watson Priest
	7	Merrimack	Charles A. O'Brien Pauline M. Coburn	Rev. Robert E. Ford Minister
	21	Pelham	Daniel J. Axne Eva M. Lawrence	Charles B. Higgins Minister
	21	Merrimack	Timothy W. Caron Esther J. Benedict	Rev. Stanley Rockafellow Pastor
	21	Merrimack	Finlay C. Rothhaus Myrna L. Dube	Dr. David A. Kerr Minister
	28	Merrimack	Daniel R. Dwyer Debra J. Henault	Rev. Edward D. Richard Priest
	28	Manchester	Robert D. Maguire Christine M. Erlman	Rev. John Horan Priest
Sept.	3	Merrimack	Paul K. Fulling Beverly A. Todd	Rev. Bruce Gordon Minister
	4	Merrimack	Guy L. Lemay Marcelle A. deRepentigny	Rev. Wilfrid Paradis Priest
	11	Merrimack	William A. Leonard Donna M. Bellville	R. Robert Gaumont Justice of the Peace
Oct.	2	Hampstead	James R. MacLeod Joann A. Kadish	Rev. Charles C. Rollins Minister
	2	Merrimack	Michael R. McCann Pamela M. Hill	Rev. Bruce E. Gordon Minister
	8	Bedford	William G. Burke Jane Davenport	Rev. James Scotland, Jr. Pastor
	9	Merrimack	Michael A. Burgess Cathryn R. Gagnon	Rev. James Watson Priest
	9	Merrimack	George E. Johnson Ruth Wilders	George G. Faul Pastor
	10	Merrimack	David W. McNabb Lucille S. Cortese	Rev. Francis D'Alessandro Priest

	15	Merrimack	David M. Richer Deborah L. Lougee	Clifton W. Estes, Jr. Justice of the Peace
	23	Merrimack	Edward A. Bellemore Peggy E. Martel	Rev. James P. Watson Priest
	23	Merrimack	Willard J. Dubois Mildred E. Letellier	Jacqueline M. Moore Justice of the Peace
	23	Merrimack	William M. McAvoy Kathleen J. Berg	Rev. James P. Watson Priest
	30	Nashua	David R. Lamontagne Linda D. Snyder	John D. Wilcox Justice of the Peace
Nov.	7	Hudson	William C. Saltzer Lorraine G. Littlefield	John M. Bednar Justice of the Peace
	12	Merrimack	Raymond D. Lougee Nancy L. Bissonnette	Rev. Michael Stone Pastor
	13	Merrimack	Steven D. Patterson Nancy A. Burdette	Dr. David A. Kerr Minister
	27	Nashua	Danny J. Couturier Melissa J. Patterson	Rev. Richard Giroux Priest
	27	Merrimack	Kim R. Lambert Dianne Tate	Dr. David A. Kerr Minister
Dec.	4	Merrimack	Ralph G. Fitts Deborah A. Bourgeois	Rev. James P. Watson Priest
	4	Nashua	Albert J. Kane Patricia M. Furbish	Edward A. Jordan Justice of the Peace
	4	Merrimack	Gerard L. Preston Jennifer L. Patterson	Jacqueline M. Moore Justice of the Peace
	11	Merrimack	Charles R. Wolfe Brianne Sweeney	Rev. Edward D. Richard Priest
	17	Merrimack	Daniel J. Bogumil Francine A. Eberhard	Raymond C. Patryn Justice of the Peace
	18	Nashua	Jon-Reed Hathaway Marianne Monagle	Rev. John H. Roby Priest
	18	Nashua	John D. Reid Sylvia L. Cameron	Donald W. Rowley Clergyman
	28	Merrimack	Kenneth L. Parlin Margo Allen	Joseph F. Gall, Jr. Justice of the Peace
	31	Chichester	Arthur A. Pringle Ann Florio	Rev. H. Franklin Parker Clergyman

I hereby certify that the foregoing return of Marriage is correct to my best knowledge and belief.

Attest:
Robert R. Morrill
Town Clerk

**Births Registered in the Town of Merrimack, N.H.
for the Year Ending December 31, 1976**

Date	Place	Baby's Name	Father's Name	Mother's Maiden Name
1975				
Nov. 27	Nashua	Meghan Regina	Robert M. Sheehan	Leslie F. Carleton
Dec. 13	Nashua	Melanie Christine	Alan D. Pinet	Jeanne R. Pepin
17	Nashua	David	Germain Bisson	Gaetane C. Nadeau
18	Nashua	Christopher John	John D. McKnight	Judith A. Hartwell
19	Lawrence, Ma.	Christina Marie	Thomas J. Carroll	Kathleen Sweeney
23	Nashua	Timothy James	James D. Lavoie	Jacqueline L. Coburn
26	Nashua	Matthew Adelard	Joseph R. Boisvert	Irene L. Martineau
31	Nashua	Alexander Drew	Andrew D. Wilkinson	Donna M. Rosa
1976				
Jan. 7	Manchester	Holly Ann	Francis C. Thomas	Jane S. Mitchell
9	Nashua	Christopher Michael	Francis E. Cassidy	Patricia Riebel
19	Manchester	Christopher John	Anthony J. Corrado	Diane M. Nyblom
19	Nashua	James Andrew	Richard A. Messier	Janet D. Mason
21	Manchester	Jessica Catherine	Timothy O. Maki	Theresa W. Favreau
25	Nashua	Jamie Allen	Norman L. Upson	Sheila I. Fredette
29	Nashua	Michael Edward	Edward Miller	Sheryl M. Fitch
Feb. 2	Nashua	Deborah Susanne	Richard A. Primeau, Sr.	Susan F. Dudash
3	Manchester	Kimberly Joanne	Mark F. Ayer	Constance Gravas
5	Nashua	Kevin William	Richard S. Salsberry	Elaine J. Murray
6	Nashua	Michael Thomas	John J. O'Brien	Sandra M. Corson
7	Nashua	Laura Bradley	James M. Robinson	Donna M. Spinney
8	Manchester	Ashley Louise	Stephen E. Demos	Cheryl L. Clement
8	Nashua	Shari Ann	Robert A. Layton	Linda J. Cook

9	Nashua	Karalee	Edward P. Turcotte	Marylee E. Hurley
13	Nashua	Scott James	James A. Hall	Hiroko Tamanaha
15	Manchester	Lawrence Edwin, Jr.	Lawrence E. Giles, Sr.	Rita M. Hemenway
15	Nashua	James Benjamin	Ralph P. Sidore	Dorothy F. Gosson
16	Nashua	Keli Cook	Miles W. McFarland	Donna S. Cook
16	Nashua	Angela Irene	Thomas P. Pelger	Patricia Boehm
19	Nashua	Darren Thomas	Robert G. Engstrom	Barbara C. Paciorek
24	Nashua	Paula Jean	Paul M. Kelly	Elizabeth Noyes
24	Nashua	Heather Ann	Vincent J. Milano	Vivian Villani
25	Waltham, Ma.	Amy Jean	Peter E. Gardent	Ellen M. Lomartire
26	Nashua	Jason Michael	Jon M. Cillo	Deborah A. Cillo
27	Manchester	Eric Joseph	Robert O. Gerkin	Carol R. Chakas
Mar.	Nashua	Jennifer Rae	Raymond R. Lebrun	Edna S. Snyder
	Nashua	Jessica Elaine	James H. Carpenter	Deborah E. Williams
	Nashua	Matthew Palmer	William J. Evans	Genevieve M. Luther
	Nashua	Craig Dennis	Dennis W. Greeley	Janice L. Kudalis
	Nashua	Michael Edward	Edward R. Bailey, Jr.	Meredith G. Heise
	Nashua	Adam Peter	Peter N. Martin	Barbara A. Haines
	Manchester	Amie Dorn	James A. Jordan, 3rd	Andrea M. Dorn
	Manchester	Andrea Lynne	Robert A. Perry	Valerie L. McNiff
	Nashua	Michelle Marie	Michael G. Lawrence	Kathryn M. Schwenn
	Manchester	Sarah Elizabeth	Colin C. Hall	Maureen E. Sheehan
	Nashua	Melissa Ann	Robert M. Higgins, Jr.	Elizabeth M. Silva
	Nashua	Andrew Lawrence	Craig L. Fortier	Heather A. Jones
	Nashua	Amy Christine	Randy H. Jacks	Alma D. Stevens
	Manchester	Robert J. Boisvert III	Robert J. Boisvert	Geraldine A. Mercier
	Nashua	Jennifer Marie	James M. Volianites	Jean T. Crevier
	Manchester	Shannon Grace	Raymond E. Ouelette	Collette P. Charron
	Nashua	Donald Scott	Paul B. Tuininga	Carol L. Hanna
	Nashua	Stacie Lee	Ronald P. Belanger	Kinberly A. Barnes
	Nashua	Stephanie Marie	David N. Garant	Barbara A. Valine
	Nashua	David Benjamin	John B. Sauter, Jr.	Kathleen J. Yeates

Apr.	6	Manchester	Jacob Roger	Roger E. Bellemore, Jr.	Linda L. Cox
	8	Nashua	Antone John, III	Antone J. DeBettercourt, Jr.	Louise M. Casey
	8	Nashua	Douglas Paul	Paul D. MacDonald	Judith A. Kentra
	8	Nashua	Shawn Francis	Francis J. O'Gara, III	Marilyn L. Nadeau
	9	Nashua	Allison Elizabeth	Richard C. Marquis	Michelle M. Jobin
	10	Nashua	Cheryl Candace	Olin R. Condon, Sr.	Barbara A. Peterson
	11	Nashua	Christopher Allen	David A. Smart	Virginia A. Tepro
	11	Manchester	Donn Eric	Donald E. Willkens	Ingrid D. Norman
	12	Manchester	Daniel Robert	R. Robert Gaumont, Jr.	Barbara J. Kies
	12	Nashua	Tina Marie	Alfred E. Latulippe, Jr.	Cynthia J. Dunklee
	13	Nashua	Katie Ann	Gerard O'Donnell	Barbara A. Talbot
	13	Manchester	Brian David	David G. Anderson	Mary Patricia DuBois
	13	Manchester	Keith John	William Kazanowski	Claire F. Cholette
	15	Nashua	Amy Katherine	Terry L. Wheelock	Janet M. Belisle
	16	Manchester	Nathan David	Stanley I. Rockafellow	Donna K. Hecker
	19	Nashua	David Patrick	Daniel V. Belanger	Judyann Tessier
	20	Manchester	Laura Lee	William A. Carignan	Gaetane G. Sylvain
	22	Nashua	Tara Rose	Stephen P. Lorenzetti	Georgette F. Diamond
	23	Nashua	Daniel Abbott	Robert A. Hersam	Elizabeth Bickel
	24	Nashua	Christopher Michael	Michael D. Griffin	Rebecca A. Jenkins
	27	Nashua	Judson Eric, Jr.	Judson E. Thomas	Patricia A. McIntyre
	28	Nashua	Bethanie	John W. Degnan	Sandra N. Dumais
May	2	Nashua	Claude Gilles, Jr.	Claude G. Ouellet, Sr.	Robin J. Strout
	3	Nashua	Jason Matthew	Robert C. Arp	Susan P. Baron
	3	Nashua	Kathleen	Daniel C. Ring	Charlotte J. Morgan
	6	Nashua	Kushal Kishore	Kishorekumar C. Patel	Dipika K. Patel
	8	Nashua	David John, Jr.	David J. Day, Sr.	Yvette M. Eno
	9	Nashua	Robert Kenneth III	Robert K. Lownie, Jr.	Catherine L. Furrer
	9	Nashua	Todd Edward	Kenneth E. Wilson	Paula A. Medeiros
	10	Nashua	Toby Michael	Ronald J. Waldron	Leslie J. Bishop

14	Nashua	Brian David	William A. Moser, Jr.	Sandra L. Bennett
14	Nashua	Kara Lynn	Victor E. Sabalauskas	Gloria I. Arsenal
18	Nashua	Jared James	James E. Hampson	Linda F. Eklund
19	Nashua	Bryan Whitcomb	Richard A. Moul	Candace F. Whitcomb
20	Nashua	Wendy Ann	Allan D. Crowther	Joan I. Kenney
25	Nashua	Robert Alan, III	Robert A. Larson, Jr.	Elizabeth B. Harvey
27	Nashua	Benjamin William	William F. Marco	Patricia A. Burnard
31	Nashua	Sara Beth	Vincent P. Carrier	June R. Morrell
31	Nashua	Carrie Michele	Gordon L. Graves	Susan C. Smith
Jun.				
2	Nashua	Travis Kyle	Robert K. Baker	Carol A. Field
9	Nashua	Zachary Proctor	Joseph E. Jones, III	Jeanne A. Writz
11	Nashua	Thomas Randall, Jr.	Thomas R. Duxbury	Cathleen S. Wheeler
11	Manchester	Jennifer Anne	Wayne C. Hartford	Barbara J. MacGuire
13	Nashua	Eric David	David A. Saracin	Donna L. Bocaccino
13	Manchester	Terri Lynn	John F. McCollough	Ellen M. Laramy
18	Nashua	Jessica Anne	Philip H. Jackson	MaryJane Bull
19	Nashua	Marc Robert	Robert P. George	Marie A. Balmenti
20	Nashua	Michael Edwin	Richard H. Anderson	June A. Carlson
20	Manchester	Todd Matthew	Matthew A. Szopa, Jr.	Linda A. Garczynski
22	Nashua	Sara Corson	Edward S. Mitchell	Sandra M. Wishkin
23	Nashua	Kevin Michael	James A. Spargo, Sr.	AnnaMarie Hall
28	Concord	Angela Marie	Ronald L. Hansen	Lynn M. Drescher
30	Nashua	Adam Robert	Allan H. Jordan	Linda A. Decker
July				
4	Nashua	Justin Kane	Robert E. Desrochers	Laura A. Wiggin
6	Nashua	Pamela Jeanne	Robert D. Siebert, III	Beverly J. Armstrong
8	Nashua	James Robert	Robert C. McKenna	Suzanne T. Cormier
10	Nashua	Dawn Amy	Giles E. Charron	Joyce J. Burrill
15	Nashua	Philip John	Frank S. Tirabassi	Claire E. Lambert
16	Winchester, Ma.	Mark William	Stephen A. Conroy	Ellen M. O'Grady
16	Nashua	James Edward, III	James E. McLaughlin, II	Joy D. Harkness
16	Nashua	Michael Shane	Lee M. Richard	Linda J. Caswell

17	Nashua	Kathryn Joyce	Kenneth R. VanAuken	Carole J. Thompson
18	Nashua	Eric Matthew	Tony A. Cromwell	Carol A. Frost
19	Nashua	Brian David	George J. Moylan	Elisa L. D'Elia
21	Nashua	Sarah Helsa	Donald L. Feinburg	Sharon M. Harrison
27	Nashua	Lara Michelle	Dennis T. Pilon	Antoinette C. Mast
27	Nashua	Carrie Ann	Earl J. Dubois	Rosemary E. Frenette
29	Nashua	Thomas John, Jr.	Thomas J. Kremen	Barbara Moran
30	Nashua	Joseph Warren	Robert C. Mace	Carol A. Bromberg
30	Nashua	Scott Joseph	David J. Moge	Karyn A. Hatton

Aug.	1	Manchester	David Richard	Marcel L. Thibeault	Mildred N. Greenleaf
	2	Manchester	Christopher David	Wesley L. Blethen, Jr.	Karen D. Sullivan
	2	Manchester	Rita Helena	Thomas D. Sturges	Kathleen R. Henebury
	6	Nashua	Dana	Stephen N. Parsons	Carol E. McLaughlin
	8	Nashua	Tammy Lee	Donald R. Crierie	Virginia M. Proulx
	8	Nashua	Brett	Albert A. Foley	Beverly A. Taylor
	10	Nashua	Christine Elizabeth	Dennis R. Drouin	Patricia A. Powlowsky
	10	Lowell, Ma.	Michael Jay	John H. Maciejczyk	Nancy M. Powers
	12	Nashua	Holly Ann	Robert E. McGlothlin, Sr.	Sarah J. Hayes
	16	Nashua	James Francis, Jr.	James F. Judd, Sr.	Christine D. Bryant
	17	Nashua	Joshua Aaron	Michael J. Collins, Jr.	Kathleen C. Lessard
	17	Nashua	Kimberlee	Martin A. Torres	Gail M. Swanfeldt
	17	Manchester	Amy Rene	Francis T. Vachon	Janet E. Langer
	20	Nashua	Johnny Larry, II	Johnny L. Grubbs	Wardella G. Mason
	25	Manchester	Nicole Cyndy	Maurice F. Poirier	Doris V. Farland
	31	Nashua	Scott David	Joseph E. Mulligan, Jr.	Linda M. McAbee

Sept.	2	Nashua	Christopher Neal	Richard W. Poore, Jr.	Patricia E. Kozak
	7	Nashua	Darci Jeanne	Jack E. Thompson	Donna J. Campbell
	11	Nashua	Michele Lynn	Arthur J. Torino	Aurelie M. Jones
	15	Manchester	Darci Renissa	Donald R. Nedeau	Velma J. Johnson
	17	Nashua	Philip Neil	William D. Painter	JoAnne Weaver

17	Nashua	Melinda Marie	Randolph T. Schilling	Darlene M. Henderson
22	Nashua	Adam John	Dino Rossi	Kristen L. Bjork
24	Nashua	Emily Mae	John G. Kelley	Susan L. Proctor
24	Nashua	Jody Russell	Lester W. Leonard	Denise Y. Mercier
26	Nashua	Kendrick Charles	Dennis M. Lambert, Sr.	Alyce M. Noakes
27	Manchester	Kristen Beth	Raymond E. Carroll	Linda S. Taylor
27	Nashua	Cara Anne	Ernest M. Cerce	Lydia D'Erminio
30	Nashua	Douglas Lyman	Joseph Drone	Kathleen T. Breen
30	Nashua	Victoria Lynn	Rodney J. Ouellette	Mary E. Walker
14	Nashua	Mark Steven	Howard B. Harris	Karen R. Neuzil
19	Methuen, Ma.	Melanie Jane	Joseph Chaves, Jr.	Paula J. Demers

Oct.				
1	Manchester	Richard Maurice	Maurice R. Gagne	Jeannette M. Camire
2	Nashua	Jason Richard	Arthur R. Lehman, Jr.	Marlene A. Brzygot
6	Nashua	Michael David	David J. Preysnar	Constance A. Maguire
7	Manchester	Keith Matthew	Stanley M. Marchwicz	Beatrice L. Blanchette
7	Nashua	Laura	Philip S. Robitaille	Virginia Nielsen
8	Nashua	William Nash	Dan W. Klardie	Jennifer J. Civiello
8	Manchester	Lisa Ann	Donald J. Togneri	Donna M. Geraltowski
9	Nashua	Leah Marie	Michael J. Adamowicz	Ellen G. Gervais
9	Stoneham, Ma.	Troy Raymond-James	Jimmy H. Bartley	Rayna K. Belding
14	Manchester	Kelly	Richard J. Daigle	Jean C. Capen
16	Nashua	Erin Marie	William F. Raney	Christine F. Maguire
17	Nashua	Roland Andrew	Roland H. Bourque	Nina M. Gordon
21	Nashua	Brian Michael	Lawrence M. Gouthro	Donna L. Lenihan
25	Nashua	Mark Aaron	Alvin Popovsky	Jeannette M. Jette

Nov.	1	Manchester	Traci Lee	Judith A. Calabrese
	2	Nashua	Kristen Margaret	Cynthia L. Blais
	4	Nashua	John William	Janice E. Wright
	5	Nashua	Natalie	Carole D. Kruzinski
	5	Nashua	Tracy Elizabeth	Arlene L. Goldstein

6	Nashua	Derek Thomas	Thomas M. Dussault	Mary J. Taylor
8	Nashua	Craig Paul	Roland P. Blanchette	Valerie A. Mekolsky
10	Pittsfield, Ma.	Kathleen Parmelee	Robert L. Doolan	Christine A. Parmelee
14	Nashua	Jason Michael	Leonard J. Poirier	Constance R. Francoeur
16	Nashua	Erin Kelly	James W. Kennedy	Mary F. Radach
16	Nashua	Darren Matthew	John W. Lee	Eva-Marie Rothmann
16	Nashua	Alyssa Beth	Christopher R. Yonkin	Jean A. Torjesen
19	Nashua	Christopher Gary	Roland R. Boisvert	Theresa M. Fournier
23	Nashua	Vincent Dominic	Ralph T. Viscariello	Rebecca T. Vizzio
24	Manchester	Joseph Anthony	Anthony J. Lajewski	Claire B. Chabot
30	Nashua	James Michael	Robert M. Edmonds	Kathy L. Fraser

Dec.	2	Nashua	Stacy Lyn	Wilfred P. Renuart	Carol A. Mainardy
	2	Winchester, Ma.	Kristen Marie	Lloyd J. Reynolds	Eva T. Borelli
	5	Manchester	Sara French	Frederick Haberstroh	Karen French
	6	Nashua	Laura Jennifer	Lucien J. LaFrance	Rachel M. Levesque
	6	Nashua	Diana Jean	John D. McKelvey, Sr.	Kathleen M. Ryan
	7	Nashua	Jeffrey Charles	John C. McCarthy	Margaret Ellis
	10	Nashua	Mark Joseph	Joseph G. Sullivan	Susan J. Hall
	15	Nashua	Daniel Laughlin	Charles F. Farina	Phyllis A. Loughlin
	15	Winchester, Ma.	Benjamin William	Walter A. Surette	Linda L. Cook
	16	Nashua	Michelle Lee	Garard V. Dumoulin, Jr.	Julann Green
	21	Manchester	Lee Robert	Lionel J. Carle, Jr.	Lorraine T. Bergeron

I hereby certify that the foregoing return of Births is correct to my best knowledge and belief.

ATTEST:
Robert R. Morrill
Town Clerk

**Deaths Registered in the Town of Merrimack, N.H.
for the year ending December 31, 1976**

Date	Place	Name of Deceased	Years	Place of Burial
1975				
Jun. 17	Manchester	Flora C. Maker	81	Merrimack
Dec. 27	Manchester	Frederick C. Gilman	74	Merrimack
1976				
Jan. 1	Newton, Ma.	Stefanie A. Erickson	5 mos.	Waltham, Ma.
10	Nashua	Amy B. Seiler	4 mos.	Nashua
13	Nashua	Michael Quin	74	Merrimack
16	Dover	Baby Girl Greenleaf	2 hrs.	Merrimack
19	Manchester	Orvilla M. LaBrie	69	Manchester
24	Goffstown	Walter L. Pearson	76	Merrimack
24	Nashua	Frank A. Walker	59	Merrimack
27	Manchester	Robert T. Killam	79	Cambridge, Ma.
31	Nashua	George Moylan	70	Rollinsford
Feb. 2	Nashua	Evelina Faucher	48	Merrimack
3	Nashua	Velma V. Smallwood	57	Nashua
6	Manchester	George A. Schoeller	77	Hamden, Ct.
20	Hanover	Michael J. McSorley	4	Merrimack
29	Nashua	Walter T. Green	76	Merrimack
Mar. 3	Merrimack	Laurie A. Preston	9	Merrimack
5	Nashua	John W. Kasper	73	Hudson
8	Nashua	Patricia A. Lougee	29	Merrimack
11	Nashua	Melissa D. Bachand	1 hr.	Merrimack
16	Merrimack	Eva M. Bartlett	85	Merrimack
17	Nashua	Catherine W. Mitchell	85	Concord
26	Manchester	Kathryn A. Thresher	83	Merrimack
31	Nashua	Patricia B. Homrig	36	Merrimack
Apr. 10	Manchester	Maude Lessor	83	St. Albans, Vt.
14	Nashua	Raymond G. O'Donnell	44	Andover, Ma.
27	Manchester	Lucy B. Jaquith	58	Claremont
27	Nashua	Joseph S. Twardosky	72	Merrimack

May	22	Nashua	Herbert E. Linscott	90	Nashua
	26	Merrimack	Delbert H. Loden	75	Grand Prairie, Tx.
	27	Bedford	Josephine A. Cole	87	Grafton
Jun.	5	Goffstown	Hattie M. Robbins	88	Nashua
	7	Nashua	Raymond Bruce	73	Nashua
	15	Nashua	Mitchell G. Cox	20	Merrimack
	22	Nashua	Leonard Francis	76	Concord
Aug.	1	Nashua	Marcia G. Beach	78	Milford
	17	Merrimack	Benjamin F. Davis	94	Goffstown
Sep.	4	Manchester	Elwin J. French	64	Merrimack
	7	Manchester	Nicholas J. Alessi	85	Merrimack
	8	Nashua	Mae E. Maloof	54	Middleboro, Ma.
Oct.	2	Nashua	Alma Roby	83	Stratford
	4	Merrimack	Arthur C. Bell	77	Merrimack
	9	Manchester	Armandine Askham	62	Merrimack
	10	Nashua	Mary Kaiser	82	Maspeth, NY
	21	Nashua	Henry A. Beaudin, Sr.	53	Merrimack
	26	Manchester	Ada E. Sears	86	Nashua
	26	Nashua	Eugene Desjarlais	88	Nashua
Nov.	6	Nashua	Margaret M. Winslow	64	Quincy, Ma.
	15	Nashua	Almon H. Kelley	59	Haverhill, Ma.
Dec.	4	Nashua	Hilda Hall	75	Merrimack
	9	Manchester	George A. Hayward	59	Merrimack
	15	Goffstown	Alice V. McCalvey	73	Merrimack
	20	Merrimack	Jacques Dupuis	45	Merrimack
	20	Merrimack	Elizabeth M. Powell	31	Merrimack
	23	Merrimack	Gertrude A. Rizzuto	44	Malden, Ma.
	24	Nashua	Clarabelle Rodier	75	New Ipswich
	26	Nashua	Joseph H. Barlow	92	Everett, Ma.
	31	Manchester	Robert W. Gruber	60	Merrimack

I hereby certify that the foregoing return of Deaths is correct to my best knowledge and belief.

ATTEST:

Robert R. Morrill
Town Clerk

ANNUAL REPORTS

SCHOOL DISTRICT OF MERRIMACK, N.H.

for the

Year ending June 30, 1976

DISTRICT OFFICERS

MODERATOR

John E. Lyons

CLERK

Anne W. Tate

TREASURER

Seth J. Hudak - Resigned 10/31/76

Shirley Lemay - Appointed 11/1/76

SCHOOL BOARD AND TRUSTEES

Joan Burt	1977
William A. Ernst	1977
Rodger Blair	1978
Barbara Adlard	1979
Geraldine Watson	1979

PLANNING AND BUILDING COMMITTEE

Norman Brown	1977
John E. Lyons	1977
David Johnsen	1978
Forest Thornton	1978
Frank O'Gara	1979
Anthony Pellegrino	1979

NOTICE

A complete copy of Merrimack School District Policy is available at the Office of the Superintendent of Schools.

MERRIMACK SCHOOL DISTRICT
SCHOOL WARRANT
THE STATE OF NEW HAMPSHIRE

To the inhabitants of the School District in the Town of Merrimack, New Hampshire qualified to vote in district affairs:

You are hereby notified to meet at the Mastricola Middle All-Purpose Room in said District on the 8th day of March, 1977 at 8:00 A.M. in the forenoon to act upon the following questions:

1. To choose a Moderator for the coming year.
2. To choose a Clerk for the ensuing year.
3. To choose two members of the School Board and Trustees for the ensuing three years.
4. To choose a Treasurer for the ensuing year.
5. To choose two members of the Planning and Building Committee for the ensuing three years.
6. To choose one member of the Planning and Building Committee for the ensuing two years.

The Polls will be open from 8:00 A.M. and will close no earlier than 8:00 P.M.

Given unto our hands at said Merrimack this 9th day of February.

William A. Ernst
Rodger Blair
Joan Burt
Barbara Adlard
Geraldine Watson
School Board

A True Copy of Warrant - Attest

William A. Ernst
Rodger Blair
Joan Burt
Barbara Adlard
Geraldine Watson
School Board

MERRIMACK SCHOOL DISTRICT

SCHOOL WARRANT

THE STATE OF NEW HAMPSHIRE

To the inhabitants of the School District in the town of Merrimack, New Hampshire, qualified to vote in district affairs:

You are hereby notified to meet at the Mastricola Middle School All-Purpose Room in said District on Thursday, March 3, 1977, at 7:30 P.M. in the evening to act upon the following subjects:

ARTICLE I. To see if the District will vote to authorize the construction and equipping of an Elementary School and to appropriate a sum not to exceed \$4,895,000.00 for the aforesaid purposes, said sum to be in addition to any bond investment interest and other local, State or Federal funds made available therefor, and to raise the same by issuance of bonds or Serial Notes in accordance with the provisions of the Municipal Finance Act, Chapter 33 of the Revised Statutes Annotated of New Hampshire, as amended, and to authorize the Merrimack School Board to so issue and negotiate said bonds or notes in the name of or on the credit of the District, said board to have discretionary powers described in Section 8 of said Chapter 33 in respect to said notes or bonds.

ARTICLE II. To see if the district wishes to exclude from its Social Security plan services performed by election officials or election workers for each calendar quarter in which the remuneration paid for such services is less than \$50.00.

ARTICLE III. To see if the district will vote to authorize the school board to deposit all unexpended balances, at the end of the fiscal year, in the Capital Reserve Fund.

ARTICLE IV. To see if the District will vote to rescind the authorization to borrow \$150,000. voted under Article II in 1969. (One million dollars was voted for the first high school addition. A bond issue of \$850,000. was required. The balance is authorized but not borrowed.)

ARTICLE V. To see if the district will vote to authorize the school board to sign a "Quit Claim Deed" thereby turning any and all ownership to the Old White School House, currently the Police Station, to the town.

ARTICLE VI. To see what sum of money the district will vote to raise and appropriate for the support of schools, for the payment of salaries of the school district and agents and for the statutory obligations of the district.

ARTICLE VII. To see if the district will vote to raise and appropriate a sum not to exceed \$135,000.00 for the purpose of paying interest contingent upon the passage of Article I.

Given unto our hands in Merrimack, New Hampshire this 9th day of February, 1977.

William A. Ernst
Rodger Blair
Geraldine Watson
Barbara Adlard
Joan Burt
School Board

A true copy of Warrant-Attest:

William A. Ernst
Rodger Blair
Geraldine Watson
Barbara Adlard
Joan Burt
School Board

BUDGET

**1977-78 BUDGET OF THE SCHOOL DISTRICT
OF MERRIMACK, N.H.**

	Purpose of Appropriation	Approved Budget 1976-77	School Board's Budget 1977-78
100.	Administration		
	110 Salaries	3,470	3,470
	135 Contracted Services	6,150	13,600
	190 Other Expenses	2,050	2,625
200.	Instruction		
	210 Salaries	2,688,213	3,234,930
	215 Textbooks	63,309	69,983
	220 Library & AV Materials	50,873	54,407
	230 Teaching Supplies	124,943	155,917
	235 Contracted Services	17,630	26,300
	290 Other Expenses	32,628	32,071
300.	Attendance Services	300	300
400.	Health Services	48,139	52,827
500.	Pupil Transportation	145,000	189,028
600.	Operation of Plant		
	610 Salaries	157,666	203,310
	630 Supplies	27,244	35,239
	635 Contracted Services	6,200	8,000
	640 Heat	68,977	99,643
	645 Utilities	80,700	116,107
	690 Other Expenses	4,300	1,700
700.	Maintenance of Plant	41,829	70,152
800.	Fixed Charges		
	850 Employee Retirement & FICA	231,829	284,613
	855 Insurance	121,320	146,922
900.	School Lunch & Spec. Milk Program	93,600	90,600
1000.	Student-Body Activities	65,596	77,826
1100.	Community Activities	-	-
1200	Capital Outlay		
	1265 Sites	130,200	4,000
	1266 Buildings	4,579,000	4,895,000
	1267 Equipment	34,580	10,899

1300.	Debt Service		
1370	Prinicpal of Debt	279,500	584,500
1371	Interest on Debt	338,577	553,384
1390	Other Debt Service	—	—
1477.	Outgoing Transfer Accounts in State		
1477.1	Tuition	1,000	1,000
1477.2	Transportation	--	--
1477.3	Supervisory Union Exp.	77,485	87,113
1477.5	Payments to Cap. Res.	--	--
1477.9	Other Expenses	—	—
1478.	Outgoing Transfer Acc'ts. out of State		
1478.1	Tuition	--	--
1478.2	Transportation	--	--
1478.9	Other Expenses	--	--
1479.	Expenditures to other than Pub. Schools	50,034	97,046
1600.	Adult Education	5,500	8,500
1700.	Summer School	17,925	18,600
1900.	Title III	1,500	—
TOTAL APPROPRIATIONS		9,597,267	11,229,612

ESTIMATED REVENUES

Revenues & Credits Available To Reduce School Taxes	Approved Budget 1976-77	School Board's Budget 1977-78
Unencumbered Balance	70,669.38	--
Revenue from State Sources:		
Sweepstakes	124,601.88	124,000.00
Foundation Aid	72,139.56	72,000.00
School Building Aid	87,785.16	179,285.00
Driver Education	7,000.00	7,000.00
Intellectually Retarded	20,000.00	20,000.00
Other	2,000.00	2,000.00
Revenue from Federal Sources:		
Sch. Lunch & Spec. Milk Program	70,000.00	70,000.00
PL 874 (Impacted Area-Cur. Oper.)	5,000.00	10,000.00
Local Revenue Except Taxes:		
Trust Fund Income	11,000.00	11,000.00
Rent	3,440.00	3,440.00
Other Revenue from Local Sources	9,500.00	9,500.00
Bonds Notes & Capital Res. Funds:		
Bond or Note Issues	4,550,000.00	4,895,000.00
Withdrawals from Cap. Res. Funds	150,700.00	--
TOTAL SCHOOL REVENUES & CREDITS	5,183,835.98	5,403,225.00
DISTRICT ASSESSMENT	4,413,431.02	5,826,387.00
TOTAL REVENUES AND DISTRICT ASSESSMENT	9,597,267.00	11,229,612.00

Certified That Budget Was Posted With Warrant on February 10, 1977

William A. Ernst
Rodger Blair
Joan Burt
Barbara Adlard
Geraldine Watson
School Board

MERRIMACK SCHOOL DISTRICT

BUDGET 1977-78

	Budget 1975-76	Expended 1975-76	Voted 3/1/76	Recommended 1977-78
100 Administration				
110 Salaries District Office				
110.1 School Board	2,600.	2,600.00	2,600.	2,600.
110.2 Moderator	40.	80.00	40.	40.
110.3 Clerk	30.	30.00	30.	30.
110.4 Treasurer	800.	800.00	800.	800.
	3,470.	3,510.00	3,470.	3,470.
135 Contracted Services				
135.1 Auditors	2,000.	-	2,000.	1,500.
135.2 Census	500.	500.00	500.	1,500.
135.3 Counsel	8,000.	9,523.92	3,000.	10,000.
135.4 Dist. Meetings	500.	1,211.16	500.	500.
135.5 Ballots	50.	93.50	50.	100.
	11,050.	11,328.58	6,150.	13,600.
190 Other Expenses				
190.1 NHSBA	400.	525.00	400.	425.
190.2 Treasurer	150.	287.53	150.	200.
190.3 Dist. Officers	1,500.	2,647.05	1,500.	2,000.
	2,050.	3,459.58	2,050.	2,625.
TOTAL 100 SERIES	16,570.	18,298.16	11,670.	19,695.

200 Instruction

210	Salaries				
210.1E	Teachers & Principals	1,102,939.	1,096,278.62	1,204,076.	1,455,507.
210.1MM	Teachers & Principals	538,250.	537,090.69	638,293.	705,391.
210.1H	Teachers & Principals	629,245.	622,848.99	704,423.	891,516.
210.2	Substitutes	35,000.	40,685.90	35,000.	40,000.
210.3E	Clerks	42,989.	40,058.16	48,038.	58,310.
210.3H	Clerks	14,270.	13,900.98	16,617.	21,330.
210.4	Dept. Heads	1,850.	1,820.00	2,710.	2,560.
210.5	Course Credits	7,500.	6,700.00	7,200.	7,700.
210.6	Library Aides	14,432.	14,257.50	17,981.	25,802.
210.7	Special Aides	9,000.	14,025.00	13,875.	26,814.
		2,395,475.	2,387,665.84	2,688,213.	3,234,930.

215 Textbooks

215.1M	Replacement	3,297.	3,336.52	3,420.	5,805.
215.1R	Replacement	4,900.	4,889.03	5,482.	5,070.
215.1T	Replacement	4,900.	4,503.84	5,917.	5,055.
215.1MM	Replacement	7,476.	5,335.67	8,280.	8,310.
215.1H	Replacement	8,120.	8,348.27	9,342.	10,107.
215.2M	New Program	6,500.	6,522.36	1,000.	5,525.
215.2R	New Program	5,200.	5,145.33	3,882.	3,485.
215.2T	New Program	5,200.	4,916.11	5,132.	5,714.
215.2MM	New Program	7,326.	5,840.77	4,750.	4,495.
215.2H	New Program	4,016.	3,972.61	6,420.	9,783.
215.3M	Special Program	110.	103.22	150.	800.
215.3R	Special Program	1,000.	1,027.49	2,550.	1,500.
215.3T	Special Program	2,000.	2,200.97	2,311.	2,091.
215.3MM	Special Program	2,145.	90.68	2,700.	1,130.
215.3H	Special Program	1,500.	1,698.39	1,973.	1,113.
		63,690.	57,931.26	63,309.	69,983.

220	Library and A.V.				
	220.1E	Library Books	8,420.00	9,886.	10,620.
	220.1MM	Library Books	5,340.	6,316.	6,371.
	220.1H	Library Books	9,135.	11,258.	12,187.
	220.2E	A.V. Rentals	2,250.	2,250.	2,250.
	220.2MM	A.V. Rentals	1,335.	1,380.	1,939.
	220.2H	A.V. Rentals	2,030.	2,198.	2,216.
	220.3E	Filmstrips	3,742.	3,300.	3,611.
	220.3MM	Filmstrips	2,136.	1,500.	1,551.
	220.3H	Filmstrips	2,030.	1,500.	1,665.
	220.4M	Maps & Globes	353.	342.	581.
	220.4R	Maps & Globes	525.	548.	507.
	220.4T	Maps & Globes	525.	592.	506.
	220.4MM	Maps & Globes	1,068.	1,104.	1,108.
	220.4H	Maps & Globes	1,015.	1,099.	1,189.
	220.5E	Other	4,210.	3,450.	3,717.
	220.5MM	Other	2,403.	1,750.	1,773.
	220.5H	Other	3,045.	2,400.	2,616.
			49,562.	50,873.	54,407.
230	Supplies		46,867.76		
	230.1M	Replacement	4,710.	5,016.	8,514.
	230.1R	Replacement	7,000.	8,041.	7,436.
	230.1T	Replacement	7,000.	8,679.	7,414.
	230.1MM	Replacement	10,680.	12,144.	12,188.
	230.1H	Replacement	10,150.	12,089.	13,079.
	230.2M	Testing	942.	1,003.	1,936.
	230.2R	Testing	1,400.	1,608.	1,690.
	230.2T	Testing	1,400.	1,736.	1,685.
	230.2MM	Testing	2,136.	2,429.	2,770.
	230.2H	Testing	2,030.	2,418.	2,973.
	230.3M	Music	236.	274.	464.
	230.3R	Music	350.	439.	406.
	230.3T	Music	350.	473.	404.
	230.3MM	Music	1,072.	900.	1,000.
	230.3H	Music	834.	930.	1,000.

230.4M	Art	825.	813.30	866.	1,471.
230.4R	Art	1,225.	1,246.47	1,388.	1,284.
230.4T	Art	1,225.	1,323.98	1,499.	1,281.
230.4MM	Art	2,136.	2,133.22	2,318.	2,327.
230.4H	Art	2,030.	2,030.00	2,971.	3,700.
230.5E	Phys. Ed.	4,175.	3,443.07	3,249.	3,856.
230.5MM	Phys. Ed.	1,602.	1,580.72	1,656.	1,662.
230.5H	Phys. Ed.	-	-	-	2,000.
230.6E	Science	2,141.	1,363.00	3,020.	3,736.
230.6MM	Science	2,000.	1,798.99	2,200.	3,259.
230.6H	Science	2,600.	2,719.56	2,857.	2,800.
230.7M	Language Arts	1,321.	1,363.84	2,827.	4,644.
230.7R	Language Arts	2,000.	2,014.01	4,532.	4,056.
230.7T	Language Arts	2,500.	2,502.50	4,900.	4,044.
230.7MM	Language Arts	2,393.	767.10	2,800.	3,068.
240.8MM	Industrial Arts	1,535.	1,760.48	1,550.	3,100.
230.8H	Industrial Arts	2,100.	2,048.73	3,492.	15,492.
230.9H	Driver Ed.	500.	817.69	700.	800.
230.10MM	Home Economics	1,500.	1,251.60	1,800.	2,400.
230.10H	Home Economics	2,200.	3,032.65	3,600.	3,900.
230.11E	Math	2,500.	2,474.88	3,952.	5,310.
230.11MM	Math	1,000.	864.43	690.	500.
230.11H	Math	500.	500.00	827.	500.
230.12H	Business	1,500.	1,616.63	2,500.	3,500.
230.13	Social Studies	1,000.	436.91	500.	1,100.
230.14	Special Services	4,753.	4,438.46	5,000.	7,550.
230.15MM	Career Education	300.	50.00	600.	600.
230.15H	Career Education	500.	494.30	500.	500.
230.16MM	Environmental Ed.	600.	325.00	600.	900.
230.17H	Foreign Language	645.	733.98	870.	870.
230.18	Library	-	-	2,500.	2,750.
		99,596.	94,524.84	124,943.	155,917.

235	Contracted Services				
235.1	Transition	3,950.	3,417.00	-	4,000.
235.2	Staff Development	5,625.	3,513.11	9,630.	10,000.
235.3	Curriculum Development	4,000.	3,965.58	5,500.	6,300.
235.4	Psychological Services	-	-	2,500.	6,000.
		13,575.	10,897.69	17,630.	26,300.
290	Other Expenses				
290.1	Office Supplies	3,500.	3,086.92	3,850.	3,950.
290.2H	Graduation	1,300.	1,350.50	1,300.	1,300.
290.3	Professional Meetings	3,250.	2,630.98	3,350.	3,500.
290.4	Workshops	3,000.	1,995.90	-	-
290.5H	Travel	600.	1,204.34	1,400.	1,600.
290.6	Publications	600.	641.36	660.	720.
290.7	Report Forms	1,500.	1,091.84	2,500.	2,700.
290.8	Postage	2,500.	2,345.00	3440.	3,800.
290.9	Membership	1,200.	590.00	1,540.	1,630.
290.10	Computer Services	13,910.	14,632.43	14,588.	12,871.
		31,360.	29,569.27	32,628.	32,071.
	TOTAL 200 SERIES	2,653,258.	2,627,456.66	2,977,596.	3,573,608.
300	Attendance Services	300.	300.00	300.	300.
	TOTAL 300 SERIES	300.	300.00	300.	300.
400	Health Services				
410	Salaries				
410.1	Nurses	39,200.	37,600.02	41,040.	46,289.
490	Other Expenses				
490.1	Vision Testing	1,441.	1,523.20	1,469.	1,726.
490.2	Pupil Physicals	4,748.	2,609.00	4,630.	3,812.
490.3	Health Supplies	750.	620.18	1,000.	1,000.
490.4	Pre-School Clinic	150.	150.00	-	-
		7,089.	4,902.38	7,099.	6,538.
	TOTAL 400 SERIES	46,289.	42,502.40	48,139.	52,827.

500 Transportation		Contracted Services		
535.1		144,167.34	145,000	189,028.
TOTAL 500 SERIES		131,622.	145,000.	189,028.
600 Operation of Plant				
610	Custodial Salaries	137,930.90	157,666.	203,310.
630	Custodial Supplies	26,884.24	27,244.	35,239.
635	Rubbish	4,600.00	6,200.	8,000.
640	Heat	62,617.85	68,977.	99,643.
645	Utilities			
645.1	Water	4,605.28	5,000.	7,000.
645.2	Gas	139.98	450.	900.
645.3	Electricity	55,315.60	64,250.	94,207.
645.4	Telephone	8,792.37	11,000.	14,000.
		72,225.	80,700.	116,107.
690 Other				
690.1	Travel	600.00	700.	1,000.
690.2	Workshop	35.00	100.	100.
690.3	Van	2,067.19	3,500.	600.
		2,800.	4,300.	1,700.
TOTAL 600 SERIES		317,643.	345,087.	463,999.
700 Maintenance of Plant				
725	Replacement			
725.1E	Instructional Equip.	2,437.00	2,691.	6,895.
725.1H	Instructional Equip.	2,000.35	3,497.	2,080.
725.2E	Non-Instruc. Equip.	2,025.20	2,425.	3,813.
725.2H	Non-Instruc. Equip.	482.32	-	-
		7,500.	8,613.	12,788.

726	Repairs								
	726.1E	Instructional	2,575.	2,674.49	3,010.	4,073.			
	726.1H	Instructional	2,600.	2,307.42	3,156.	3,841.			
	726.2E	Non-Instructional	1,050.	-	-	-			
	726.2H	Non-Instructional	1,000.	2,397.02	2,050.	2,950.			
			7,225.	7,378.93	8,216.	10,864.			
735	Contracted Services								
	735.1	Painting	5,700.	5,700.00	7,900.	8,000.			
	735.2	Contractors	4,986.	7,414.91	5,000.	7,000.			
			10,686.	13,114.91	12,900.	15,000.			
766	Building Repairs								
	766.1	Boilers	500.	1,000.67	500.	1,000.			
	766.2E	Other	11,000.	14,301.25	11,600.	30,500.			
	766.2H	Other	2,178.	2,334.35	-	-			
			13,678.	17,636.27	12,100.	31,500.			
			39,089.	45,074.98	41,829.	70,152.			
TOTAL 700 SERIES									
800	Fixed Charges								
850	Retirement-FICA								
	850.1	Teachers Retirement	26,905.	46,205.29	60,305.	79,220.			
	850.2	Teachers FICA	139,584.	139,153.16	155,984.	183,280.			
	850.3	Other FICA	12,093.	13,741.66	15,540.	22,113.			
			178,582.	199,100.11	231,829.	284,613.			
855	Insurance								
	855.1	Building	15,000.	13,357.84	18,000.	21,922.			
	855.2	Health & Accident	103,320.	76,701.51	103,320.	125,000.			
			118,320.	90,059.35	121,320.	146,922.			
			296,902.	289,159.46	353,149.	431,535.			
TOTAL 800 SERIES									
900	Lunch Program								
	975.1	Federal Support	50,000.	50,000.00	70,000.	70,000.			
	975.2	District Support	20,000.	20,000.00	20,000.	20,000.			
	975.3	Van	1,300.	1,264.17	3,600.	600.			
			71,300.	71,264.17	93,600.	90,600.			
			71,300.	71,264.17	93,600.	90,600.			
TOTAL 900 SERIES									

1000 Total Student Activities

1010 Salaries	16,150.	15,100.00	18,350.	20,650.
1075 Other				
1075.1 Athletics	12,865.	12,170.35	18,142.	22,819.
1075.2 Music	610.	405.97	930.	850.
1075.3 Field Trips	8,678.	8,321.06	10,121.	11,635.
1075.4 Assemblies	1,500.	695.70	1,800.	2,000.
1075.5 Awards	1,175.	835.87	975.	1,050.
1075.6 Transportation	6,240.	4,974.00	7,280.	9,520.
1075.7 Officials	4,723.	2,732.73	7,298.	8,802.
1075.8 School Newspaper	700.	461.15	700.	500.
	36,491.	30,596.83	47,246.	57,176.
TOTAL 1000 SERIES	52,641.	45,696.83	65,596.	77,826.

1200 Capital Outlay

1265 Sites	12,000.	11,778.70	130,200.	4,000.
1266 Buildings				
Elementary School	800.	505.50	4,579,000.	4,895,000.
1267 Equipment	40,000.	40,548.69	34,580.	10,899.
TOTAL 1200 SERIES	52,800.	52,832.89	4,743,780.	4,909,899.

1300 Debt Service

1370 Principal				584,500.
Elementary School				-
	279,500.	279,500.00	279,500.	584,500.
				418,384.
1371 Interest	204,871.	205,152.84	338,577.	135,000.
Elementary School				553,384.
TOTAL 1300 SERIES	484,371.	484,652.84	618,077.	1,137,884.

1400 Transfer Account				
1477.1	Tuition Public	1,000.	2,921.53	1,000.
1477.2	Supervisory Union	70,001.	70,001.00	87,113.
1479.1	Tuition Non-Public	26,000.	23,790.52	53,866.
1479.2	Tutoring	1,500.	1,059.26	1,800.
1479.3	Transportation	15,000.	19,909.39	41,380.
TOTAL 1400 SERIES		113,501.	117,681.70	185,159.
1600 Adult Education				
1600.1	Adult Education	5,000.	4,770.03	8,500.
TOTAL 1600 SERIES		5,000.	4,770.03	8,500.
1700 Summer School				
TOTAL 1700 SERIES		14,000.	14,457.22	18,600.
		14,000.	14,457.22	18,600.
1900 Titles				
Title III		1,500.	1,050.30	-
TOTAL 1900 SERIES		1,500.	1,050.30	-
GRAND TOTAL		\$4,296,786.	\$4,262,952.39	\$9,597,267.
				\$11,229,612.

REPORT OF THE SUPERINTENDENT OF SCHOOLS TO THE SCHOOL BOARD AND CITIZENS OF MERRIMACK

Our school population continues to increase at a steady pace. Some September enrollment figures support that statement.

	1974 - 3711
	1975 - 3919
	1976 - 4074
Estimated	1977 - 4421

According to the Fall Enrollments 1976-77 as published by the New Hampshire State Department of Education, ours is the eighth largest school district in the state. Recent business and industry activities suggest that our steady growth rate may increase in tempo.

The most significant event of the past year was voter approval of a substantial bond issue to complete the construction of Merrimack High School. On March 1, 1976 the Annual School District Meeting approved a \$4,550,000. bond issue to furnish and equip an addition. This is expected to be completed by September, 1977, and will provide the community with a 1,800 pupil comprehensive high school as approved by the New Hampshire State Department of Education. The high school age boys and girls of Merrimack will have program opportunities previously unavailable in our school system.

This action was complementary to the master plan set forth by our School Board and Planning and Building Committee. Another part of the plan called for expanding the Middle School program into the existing Mastricola Elementary School, thereby creating space and program opportunities for 1,600 middle school students in a comprehensive program. To accomplish this phase of the plan, additional elementary classrooms are required. Consistent with this need, the school board proposed an elementary school which replicated the size and programs found at the Reed's and Thornton's Ferry Schools. This was intended to serve the Mastricola Elementary children and provide for increases in enrollments. However, the recessed Annual School District Meeting defeated this proposal by a narrow margin. This action serves to point-up a top priority need for the present: an elementary school of sufficient size to meet growing enrollments as well as provide for children attending the Mastricola Elementary School.

The school district has purchased and is in the process of purchasing land for future school sites. The last annual meeting authorized the purchase of sites from monies in the Capital Reserve Fund. This action is a

positive step in providing long-range planning for the public education of future generations.

The Adult Education Program completed its second year under the direction of Gerard Vallee. During the year, 315 people enrolled in three components which comprise the program. Forty-five adults completed the High School Diploma Program. Thirty-six completed the Graduate Equivalency Diploma Program and one-hundred and eighty completed various enrichment programs. It appears that citizens' interest and participation will provide the impetus for the continued growth of this program.

The curriculum study in Language Arts in the Merrimack Schools was completed by the committee and approved by the Merrimack School Board in the fall of 1976. It has been published and is being used by each of the staff members in Merrimack. We anticipate that the use of this curriculum guide will do much to insure that all students in the Merrimack Schools are reaching the objectives in each of the seven major areas of the Language Arts curriculum.

The Health and Safety program approved by the School Board continues to function well in each of the five schools. A community advisory council composed of community leaders, clergy, people in medical careers, and staff met several times during the year to consider and review aspects of the program. Periodic meetings of this committee will continue to be held as needs arise and the program warrants. We are indebted to the community people who have been willing to serve on this committee.

An important adjunct of the Health and Safety program is that several staff members have completed either the standard first aid or advanced first aid courses offered by certified Red Cross instructors offered as part of the staff development program. Teachers who have taken these courses are able to enrich the Health and Safety curriculum within our classrooms and are also better prepared for any first aid emergency that may happen within the schools.

The staff have continued to work on the implementation of important concepts in Environmental Education and Career Education as part of the total curriculum. It is anticipated that the next major curriculum study will be in the area of Social Studies.

One of the primary objectives of the past year which will continue throughout the next year will be the development and implementation of

programs for the new High School Addition currently being constructed. These new programs made possible by the additional space and facilities will make the High School program much more relevant and appropriate for all the High School students.

In October, 1976, we were advised by the Department of Health, Education and Welfare that our district was in compliance with the requirements of Title IX of the Education Amendments of 1972.

The school district completed its first year under the provisions of a Master Contract between the Merrimack School Board and the Merrimack Teachers' Association. The contract represents a three-year agreement between the two parties, and provides teachers with salary and economic benefits. This has been a welcome respite from collective bargaining and has enabled the school community to direct all its energies on the educational process.

In conclusion, I acknowledge and applaud the continued dedication of our professional staff, commend the untiring efforts of our Planning and Building Committee, and publicly thank our school board for its commitment to improved educational opportunities for the boys and girls of Merrimack.

Respectfully submitted,

Claude H. Leavitt
Superintendent of Schools

**PLODZIK AND SANDERSON
ACCOUNTANTS AND AUDITORS**

Kearsarge Building
5 South State Street
Concord, N.H. 03301

November 4, 1976

**MERRIMACK SCHOOL DISTRICT
LETTER OF TRANSMITTAL**

Members of the School Board
Merrimack School District
Merrimack, New Hampshire 03054

Gentlemen:

We have examined the books and records of the Merrimack School District for the fiscal years ended June 30, 1974 and June 30, 1975, and as a result have prepared the accompanying financial statements.

Our examination was made in accordance with generally accepted auditing standards and accordingly, included such tests of the accounting records and other auditing procedures as were considered necessary in the circumstances.

Fund accounting principles have been followed and the statements have been prepared on the accrual basis for revenue and expenditures. Although appropriate adjustments have been made to restate the fund balance and current surplus at June 30, 1973, it was not practicable to determine what adjustments would be necessary in the financial statements of that fiscal year to restate results of operations and changes in financial position in conformity with the accounting principles used in the subsequent years.

In our opinion, the accompanying balance sheets and statements of sources of revenue and expense present fairly the financial position of the Merrimack School District at June 30, 1974 and June 30, 1975, and the results of its operations for the years then ended, in conformity with generally accepted accounting principles applicable to governmental entities.

Respectfully submitted,
Plodzik & Sanderson

**PLODZIK AND SANDERSON
ACCOUNTANTS AND AUDITORS**

Kearsarge Building
5 South State Street
Concord, N.H. 03301

November 15, 1976

**MERRIMACK SCHOOL DISTRICT
LETTER OF TRANSMITTAL**

Members of the School Board
Merrimack School District
Merrimack, New Hampshire 03054

Gentlemen:

We have examined the books and records of the Merrimack School District for the fiscal year ended June 30, 1976 and have prepared the attached exhibits and schedules in conformity with the recommended format prescribed by the Municipal Services Division of the State of New Hampshire. Included in the examination and audit were the accounts and records of the School Board, District Treasurer, School Lunch Director and Student Activities Funds.

FINANCIAL INFORMATION

General Fund:

Comparative Balance Sheet: (Exhibit A-1)

A comparative balance sheet which discloses the financial condition of the general fund at June 30, 1975 and June 30, 1976, is presented in Exhibit A-1. As indicated therein, the current surplus of the District increased by \$81,430 in fiscal 1975-76, from \$8,167 at June 30, 1975 to \$89,597 at June 30, 1976.

Analysis of Change in Current Financial Condition: (Exhibit A-2)

An analysis of the change in current financial condition of the School District during the fiscal year is contained in Exhibit A-2. The factor causing the increase in current surplus was the net budget surplus of \$81,430.

**Comparative Statements of Appropriations and Expenditures-
Estimated and Actual Revenue: (Exhibits A-3 and A-4)**

Comparative statements of appropriations and expenditures, estimated and actual revenue for the fiscal year ended June 30, 1976 are

presented in Exhibits A-3 and A-4. As indicated by the budget summary (Exhibit A-4) a net unexpended balance of appropriations of \$42,891, plus a revenue surplus of \$38,539, resulted in a net budget surplus of \$81,430.

Capital Projects Fund:

Comparative Balance Sheet: (Exhibit A-5)

A comparative balance sheet of the capital project fund is contained in Exhibit A-5.

Long-Term Indebtedness:

Comparative Balance Sheet: (Exhibit A-6)

A comparative balance sheet showing the outstanding long-term indebtedness of the School District is contained in Exhibit A-6. The total long-term debt decreased by \$286,500 in fiscal 1975-76, from \$4,013,000 at June 30, 1975 to \$3,726,500 at June 30, 1976.

Statement of Debt Service Requirements: (Exhibit A-7)

A statement showing annual debt service requirements of principle and interest is included in Exhibit A-7.

Federal Projects Fund: (Exhibit A-8)

A statement disclosing the activity in the federal projects fund for the fiscal year ended June 30, 1976, is included in Exhibit A-8.

OTHER FUNDS AND OFFICIALS' ACCOUNTS

The accompanying supplemental exhibits covering segregated funds and the accounts of those officials entrusted with the custody, receipt, or expenditure of School District funds, are presented in accordance with the current requirements of the Municipal Services Division of the State of New Hampshire. Although not considered necessary for a fair presentation of the financial statements and results of operations, our examination of these accounts included the same tests and auditing procedures applied in the examination of the aforementioned financial statements. In our opinion, these exhibits are stated fairly in all material respects when considered in conjunction with the financial statements taken as a whole.

Our observations and recommendations as a result of the examination are included in a separate letter to the School Board.

Very truly yours,
Poldzik & Sanderson

EXHIBIT A-1

MERRIMACK SCHOOL DISTRICT

General Fund

Comparative Balance Sheet As of June 30, 1975 and June 30, 1976

<u>ASSETS</u>	<u>June 30, 1975</u>	<u>June 30, 1976</u>
<u>Cash:</u>		
General Fund	\$ 750	\$ 81,331
With Fiscal Agent	2,900	7,885
School Lunch Fund	<u>8,677</u>	<u>10,573</u>
	\$ 12,327	\$ 99,789
<u>Restricted Funds:</u>		
Capital Reserve Fund	212,407	226,992
McGaw Normal Institute Fund	10,000	10,000
<u>Land Purchase Agreement Cash:</u>		
Burns - Cert. of Deposit	6,000	4,000
Buker - Cert. of Deposit	<u>10,000</u>	<u>5,000</u>
	238,407	245,992
<u>Accounts Receivable:</u>		
<u>Due from Federal Agencies:</u>		
School Lunch and Special Milk Program	27,772	26,818
N.D.E.A. - Title III	195	1,275
Vocational Education		1,249
<u>Due from State of N.H.:</u>		
Vocational Education	312	8,686
Driver Education	5,275	5,465
Road Toll Refunds		2,818
<u>Due from Others</u>	<u>2,385</u>	<u>677</u>
	35,939	46,988
TOTAL ASSETS	<u><u>\$286,673</u></u>	<u><u>\$392,769</u></u>

LIABILITIES, RESERVES AND

CURRENT SURPLUS

June 30, 1975

June 30, 1976

Due School Lunch Fund	\$ 36,449	\$ 37,391
<u>Matured Interest Payable</u>	2,900	7,885
Due Federal Programs:		
E.S.E.A. - Title I	\$ 750	\$ 8,241
E.S.E.A. - Title III		626
Vocational Education		162
Unified Arts Program		875
	<u>750</u>	<u>9,904</u>
<u>Reserve for Encumbrances</u>		2,000
Restricted Funds:		
Capital Reserve Fund	212,407	226,992
McGaw Normal Inst. Fund	10,000	10,000
Land Purchase Agreement Cash	<u>16,000</u>	<u>9,000</u>
	238,407	245,992
Total Liabilities and Reserves	\$278,506	\$303,172
Current Surplus	<u>8,167</u>	<u>89,597</u>
TOTAL LIABILITIES, RESERVES AND CURRENT SURPLUS	<u>\$286,673</u>	<u>\$392,769</u>

The accompanying notes are an integral
part of this financial statement.

EXHIBIT A-3
MERRIMACK SCHOOL DISTRICT
General Fund
Comparative Statement of Appropriations and Expenditures
Fiscal Year Ended June 30, 1976

	Appropriations 1975-76	Receipts & Reimburse- ments	Total Amount Available	Expendi- tures 1975-76	-----Balances----- Unexp.	Over- drafts	Encum- brances
Administration:							
Salaries	3,470		3,470	3,510		40	
Contracted Services	11,050		11,050	11,329		2,279	2,000
Other Expenses	2,050		2,050	3,460		1,410	
Instruction:							
Salaries	2,395,475	11,877	2,407,352	2,399,543	7,809		
Textbooks	63,690	120	63,810	58,051	5,759		
Library & A. V. Mat.	49,562		49,562	46,868	2,694		
Teaching Supplies	99,596	157	99,753	94,682	5,071		
Contracted Services	13,575		13,575	10,895	2,680		
Other Expenses	31,360	175	31,535	29,744	1,791		
Attendance Services	300		300	300			
Health Services	46,289		46,289	42,502	3,787		
Pupil Transportation	131,622	15,474	147,096	148,138		1,042	
Operation of Plant:							
Salaries	149,468	7,075	156,543	144,854	11,689		
Supplies	24,244		24,244	26,884		2,640	
Contracted Services	6,200		6,200	4,600	1,600		
Heat	62,706		62,706	62,618	88		
Utilities	72,225	9	72,234	68,863	3,371		
Other Expenses	2,800		2,800	2,702	98		

Maint. of Plant	39,089	113	39,202	45,188	5,986
<u>Fixed Charges:</u>					
Retirement and F.I.C.A.	178,582	749	179,331	199,849	20,518
Insurance	118,320	2,552	120,872	92,194	28,678
<u>School Lunch & Spec.</u>					
Milk Program	21,300	4,500	25,800	25,764	36
Student-Body Act.	52,641	312	52,953	46,009	6,944
<u>Capital Outlay:</u>					
Sites	12,000		12,000	11,779	221
Buildings	800		800	506	294
Equipment	40,000		40,000	40,548	548
<u>Debt Service:</u>					
Princ. of Debt	279,500	7,000	286,500	286,500	
Int. on Debt	204,871	282	205,153	205,435	282
<u>Outgoing Transfer Accounts in State:</u>					
Tuition	27,000	2,655	29,655	29,367	288
Transportation	15,000	4,795	19,795	25,016	5,221
Sup. Union Exp.	70,001		70,001	70,001	
Other Expenses	1,500		1,500	1,059	441
Adult Education	5,000		5,000	5,475	475
Summer School	14,000	2,948	16,948	17,405	457
<u>Title III-Dist. Funds</u>	1,500		1,500	1,050	450
TOTALS	\$4,246,786	\$60,793	\$4,307,579	\$4,262,688	\$83,789
					\$40,898
					\$2,000

The accompanying notes are an integral part of this financial statement.

EXHIBIT A-4

MERRIMACK SCHOOL DISTRICT

General Fund

Comparative Statement of Estimated and Actual Revenue and Budget Summary Fiscal Year Ended June 30, 1976

SOURCE	-----Revenue-----		Excess	Deficit
	Estimated	Actual		
School District Assessment				
Revenue from State Sources:	\$4,009,146	\$4,009,146		
Sweepstakes	85,483	85,483		
Foundation Aid	2,444	2,444		
School Building Aid	86,273	86,273		
Driver Education	7,000	7,345	345	
Intellectually Retarded	28,500	20,000		8,500
Other Revenue	2,000	1,200		800
Revenue from Federal Sources:				
Public Law 874	2,000	29,706	27,706	
Other Revenue:				
Trust Fund Income	11,000	16,577	5,577	
Rent	3,440	3,440		
Athletics	4,000	1,444		2,556
Adult Education	3,500	1,073		2,427
Other Revenue	2,000	21,194	19,194	
TOTALS	\$4,246,786	\$4,285,325	\$52,822	\$14,283

BUDGET SUMMARY

Unexpended Bal. of Approp. Overdrafts of Approp.	83,789 <u>40,898</u>	
Net Unexpended Balance of Appropriations		42,891
Actual Revenue	4,285,325	
Estimated Revenue	<u>4,246,786</u>	
Revenue Surplus		<u>38,539</u>
Net Budget Surplus		<u><u>\$81,430</u></u>

The accompanying notes are an integral
part of this financial statement.

EXHIBIT A-6

MERRIMACK SCHOOL DISTRICT Long-Term Indebtedness Comparative Balance Sheet As of June 30, 1975 and June 30, 1976

<u>ASSETS</u>		<u>June 30, 1975</u>	<u>June 30, 1976</u>
Amount To Be Provided For The Retirement of Long-Term Indebtedness		<u>\$4,013,000</u>	<u>\$3,726,500</u>
<u>LIABILITIES</u>			
<u>Long-Term Notes Outstanding:</u>			
School Notes - 1960	60,000		51,500
Mastricola Addition-1963	72,000		64,000
High School-1965	230,000		207,000
Land Aquisition-1968	16,000		9,000
		<u>\$378,000</u>	<u>\$331,500</u>
<u>Bonds Outstanding:</u>			
School Bonds-1958	20,000		15,000
School Bonds-1968	650,000		600,000
High School Addition-1970	625,000		580,000
School Bonds Series A-1970	675,000		630,000
School Bonds Series B-1970	225,000		210,000
School Bonds Series A-1972	1,080,000		1,020,000
School Bonds Series B-1972	360,000		340,000
		<u>\$3,635,000</u>	<u>\$3,395,000</u>
<u>TOTAL LIABILITIES</u>		<u>\$4,013,000</u>	<u>\$3,726,500</u>

The accompanying notes are an integral part of this financial statement

EXHIBIT A-7
MERRIMACK SCHOOL DISTRICT
Long-Term Indebtedness
Statement of Debt Service Requirements
As of June 30, 1976

	School Bonds 3.10%		School Notes 3.75%		Mastricola Add. Notes 3.75%		High Schl. Notes 3.20%		School Bonds 4.70%	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
Amount of Original Issue	\$114,000		\$160,000		\$155,000		\$460,000		\$1,000,000	
Date of Original Issue	June 15, 1958		August 1, 1960		June 1, 1963		June 21, 1965		June 15, 1968	
Principal Payable Date	July 15		August 1		June 1		June 15		June 15	
Interest Payable Dates	Jan. 15 and July 15		Feb. 1 and Aug. 1		June 1 and Dec. 1		June 15 and Dec. 15		June 15 and Dec. 15	
Payable At	The Merchants Nat'l Bank of Boston		Second Nat'l Bank of Nashua, N.H.		Second Nat'l Bank of Nashua, N.H.		Second Nat'l Bank of Nashua, N.H.		New Eng. Merchants Nat'l Bank of Boston	
Maturities - Fiscal										
Year Ending:	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
June 30, 1977	5,000	388	8,500	1,801	8,000	2,400	23,000	6,624	50,000	28,200
June 30, 1978	5,000	232	8,500	1,472	8,000	2,100	23,000	5,888	50,000	25,850
June 30, 1979	5,000	78	8,500	1,149	8,000	1,800	23,000	5,152	50,000	23,500
June 30, 1980			8,500	826	8,000	1,500	23,000	4,416	50,000	21,150
June 30, 1981			8,500	504	8,000	1,200	23,000	3,680	50,000	18,800
June 30, 1982			9,000	170	8,000	900	23,000	2,944	50,000	16,450
June 30, 1983					8,000	600	23,000	2,208	50,000	14,100
June 30, 1984					8,000	300	23,000	1,472	50,000	11,750
June 30, 1985								736	50,000	9,400
June 30, 1986									50,000	7,050
June 30, 1987									50,000	4,700
June 30, 1988									50,000	2,350
June 30, 1989										
June 30, 1990										
June 30, 1991										
June 30, 1992										
June 30, 1993										
TOTALS	\$15,000	\$698	\$51,500	\$5,922	\$64,000	\$10,800	\$207,000	\$33,120	\$600,000	\$183,300

EXHIBIT A-7 (Continued)
MERRIMACK SCHOOL DISTRICT
Long-Term Indebtedness
Statement of Debt Service Requirements
As of June 30, 1976

	High School Addition Bonds 6%		Land Acquisition Notes 4.70%		Land Acquisition Notes Interest Free		School Bonds Series A (State Guaranteed) 5.90%	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
Amount of Original Issue	\$850,000		\$20,000		\$45,000		\$900,000	
Date of Original Issue	April 1, 1970		June 28, 1968		May 28, 1968		June 15, 1970	
Principal Payable Date	April 1		June 1		June 1		June 15	
Interest Payable Dates	Apr. 1 and Oct. 1		June 1				June 15 and Dec. 15	
Payable At	New Eng. Merchants		James B. Burns		Harold H. Buker		New Eng. Merchants	
	Nat'l Bank of Boston						Nat'l Bank of Boston	
Maturities - Fiscal								
Year Ending:	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
June 30, 1977	45,000	34,800	2,000	188	5,000		45,000	37,170
June 30, 1978	45,000	32,100	2,000	94			45,000	34,515
June 30, 1979	45,000	29,400					45,000	31,860
June 30, 1980	45,000	26,700					45,000	29,205
June 30, 1981	40,000	24,000					45,000	26,550
June 30, 1982	40,000	21,600					45,000	23,895
June 30, 1983	40,000	19,200					45,000	21,240
June 30, 1984	40,000	16,800					45,000	18,585
June 30, 1985	40,000	14,400					45,000	15,930
June 30, 1986	40,000	12,000					45,000	13,275
June 30, 1987	40,000	9,600					45,000	10,620
June 30, 1988	40,000	7,200					45,000	7,965
June 30, 1989	40,000	4,800					45,000	5,310
June 30, 1990	40,000	2,400					45,000	2,655
June 30, 1991								
June 30, 1992								
June 30, 1993								
Totals	\$580,000	\$255,000	\$4,000	\$282	\$5,000		\$630,000	\$278,775

EXHIBIT A-7 (Continued)
MERRIMACK SCHOOL DISTRICT
Long-Term Indebtedness
Statement of Debt Service Requirements
As of June 30, 1976

	School Bonds Series B 6.50%		School Bonds State Guaranteed 4.90%		School Bonds State Guaranteed 5.20%	
	Principal	Interest	Principal	Interest	Principal	Interest
Amount of Original Issue	\$300,000		\$1,200,000		\$400,000	
Date of Original Issue	June 15, 1970		August 1, 1972		August 1, 1972	
Principal Payable Date	June 15		August 1		August 1	
Interest Payable Dates	June 15 and Dec. 15		Aug. 1 and Feb. 1		Aug. 1 and Feb. 1	
Payable at	New Eng. Merchants Nat'l Bank of Boston		The Merchants Nat'l Bank of Boston		The Merchants Nat'l Bank of Boston	
Maturities - Fiscal						
Year Ending:						
June 30, 1977	15,000	13,650	60,000	48,510	20,000	17,160
June 30, 1978	15,000	12,675	60,000	45,570	20,000	16,120
June 30, 1979	15,000	11,700	60,000	42,630	20,000	15,080
June 30, 1980	15,000	10,725	60,000	39,690	20,000	14,040
June 30, 1981	15,000	9,750	60,000	36,750	20,000	13,000
June 30, 1982	15,000	8,775	60,000	33,810	20,000	11,960
June 30, 1983	15,000	7,800	60,000	30,870	20,000	10,920
June 30, 1984	15,000	6,825	60,000	27,930	20,000	9,880
June 30, 1985	15,000	5,850	60,000	24,990	20,000	8,840
June 30, 1986	15,000	4,875	60,000	22,050	20,000	7,800
June 30, 1987	15,000	3,900	60,000	19,110	20,000	6,760
June 30, 1988	15,000	2,925	60,000	16,170	20,000	5,720
June 30, 1989	15,000	1,950	60,000	13,230	20,000	4,680
June 30, 1990	15,000	975	60,000	10,290	20,000	3,640
June 30, 1991			60,000	7,350	20,000	2,600
June 30, 1992			60,000	4,410	20,000	1,560
June 30, 1993			60,000	1,470	20,000	520
Totals	\$210,000	\$102,375	\$1,020,000	\$424,830	\$340,000	\$150,280
						\$3,726,500
						\$1,445,382

EXHIBIT B-2
MERRIMACK SCHOOL DISTRICT
Reeds and Thorntons Ferry School Addition
Building Fund
Statement of Cash Receipts and Expenditures
Fiscal Year Ended June 30, 1976

Cash Balance - June 30, 1975	\$20,947	
<u>Receipts During Year:</u>		
Interest on Investments	<u>1,431</u>	
Cash Balance - June 30, 1976		<u><u>\$22,378</u></u>

EXHIBIT B-3
MERRIMACK SCHOOL DISTRICT
Junior High School Building Fund
Statement of Cash Receipts and Expenditures
Fiscal Year Ended June 30, 1976

Cash Balance - June 30, 1975	\$19,825	
<u>Receipts During Year:</u>		
Interest on Investments	<u>1,045</u>	
Total Amount Available	\$20,870	
<u>Expenditures During Year:</u>		
Equipment	<u>4,130</u>	
Cash Balance - June 30, 1976		<u><u>\$16,740</u></u>

EXHIBIT B-4
MERRIMACK SCHOOL DISTRICT
Second High School Addition Building Fund
Statement of Cash Receipts and Expenditures
Fiscal Year Ended June 30, 1976

<u>Receipts During Year:</u>		
Bond Anticipation Note	\$200,000	
Accrued Interest	167	
Interest on Investments	<u>498</u>	
Total Receipts		\$200,665
<u>Expenditures During Year:</u>		
Architects' Fees and Expenses	\$150,000	
Other Expenses	166	
Sites	<u>75</u>	
Total Expenditures		<u>150,241</u>
Cash Balance - June 30, 1976		<u><u>\$ 50,424</u></u>

EXHIBIT C
MERRIMACK SCHOOL DISTRICT
School Lunch and Special Milk Program
Statement of Cash Receipts and Expenditures
Fiscal Year Ended June 30, 1976

<u>Cash Balance - June 30, 1975</u>		\$ 8,677
<u>Receipts During Year:</u>		
Lunch and Milk Sales	133,839	
Federal Reimbursements	104,358	
District Appropriation	12,500	
Snack Bar Sales	26,107	
Miscellaneous	<u>675</u>	
<u>Total Receipts</u>		<u>277,479</u>
<u>Total Amount Available</u>		<u>\$286,156</u>
<u>Expenditures During Year:</u>		
Food and Milk	\$162,839	
Labor	92,791	
Supplies	15,497	
Transportation	864	
Equipment	998	
Miscellaneous	818	
Utility and Custodial Exp.	<u>1,776</u>	
<u>Total Expenditures</u>		<u>275,583</u>
<u>Cash Balance - June 30, 1976</u>		<u><u>\$ 10,573</u></u>

MERRIMACK SCHOOL DISTRICT

Comparative Enrollments

	Enrolled	Enrolled	Estimated
	<u>9/13/76</u>	<u>1/1/77</u>	<u>9/77</u>
Grade 1	497	506	546
Grade 2	396	396	459
Grade 3	328	330	382
Grade 4	350	357	336
Grade 5	357	362	355
Special	<u>46</u>	<u>48</u>	<u>46</u>
	1974	1999	2124
Grade 6	360	369	374
Grade 7	354	362	369
Grade 8	<u>377</u>	<u>387</u>	<u>365</u>
	1091	1118	1108
Grade 9	311	315	380
Grade 10	321	315	289
Grade 11	239	238	305
Grade 12	<u>178</u>	<u>172</u>	<u>215</u>
	<u>1049</u>	<u>1040</u>	<u>1189</u>
Total	4114	4157	4421

**HARRY WATKINS FUND
1975-76**

<u>Revenue</u>	<u>\$13,500.00</u>
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Expenditures

New Language Arts Program	4,800.00
Classroom Dictionaries	3,111.00
Early Childhood	550.00
Remedial Reading	2,500.00
Classroom Globes	1,482.00
Health and Safety	1,057.00
	<u>\$13,500.00</u>

1977-78

DISTRIBUTION OF ONE SUPERINTENDENT'S SALARY

Bedford	32.52% of \$26,500.	=	\$ 8,617.80
Merrimack	67.48% of \$26,500.	=	17,882.20
State of New Hampshire		=	<u>2,500.00</u>
			<u>\$29,000.00</u>

**DISTRIBUTION OF TWO ASSISTANT SUPERINTENDENT'S
SALARIES**

Bedford	32.52% of \$21,000.	=	\$ 6,829.20
Merrimack	67.48% of \$21,000.	=	14,170.80
State of New Hampshire		=	<u>2,500.00</u>
			<u>\$23,500.00</u>

EMERGENCY TELEPHONE NUMBERS

Ambulance	424-2222
Fire	424-5571 or 424-5557
Police	424-2222

BUSINESS TELEPHONE NUMBERS:

Assessors	424-5136
Building Inspector	424-3531
District Court	424-9916
Fire Department	424-3690 or 424-4704
Highway Garage	424-9411
Planning Board	424-3531
Police Department	424-3774
	424-2378
Probation Department	424-9916
Public Library	424-5021
Public Works	424-5137
Selectmen	424-2331
Tax Collector	424-3651
Town Clerk	424-3651
Waste Treatment Facility	883-8196
Water District	424-9241

OFFICE HOURS:

Town Clerk - Tax Collector and Assessor's Offices

Monday - Friday	9:00 a.m. - 4:30 p.m.
Monday Evening*	7:00 p.m. - 9:00 p.m.
Saturday	CLOSED ALL DAY

*SUMMER SCHEDULE: June through September - Every other Monday evening 7:00 p.m. to 9:00 p.m. except on holidays.

Building Inspector	Mon.-Fri. 8:30 a.m. - 4:30 p.m.
District Court	Mon.-Fri. 8:30 a.m. - 4:30 p.m.
Dump	Tues.-Sat. 8:00 a.m. - 4:00 p.m.
Planning Board	Mon.-Fri. 8:30 a.m. - 4:30 p.m.
Probation Department	Mon.-Fri. 8:30 a.m. - 4:30 p.m.
Public Works	Mon.-Fri. 8:30 a.m. - 4:30 p.m.
Water District	Mon.-Fri. 8:30 a.m. - 4:30 p.m.
Selectmen's Office	Mon.-Fri. 8:30 a.m. - 4:30 p.m.
Library Hours	Mon.-Thurs. 10:00 a.m. - 9:00 p.m.
	Fri.-Sat. 10:00 a.m. - 5:00 p.m.

YOUR 1976 TAX DOLLAR

